



**NOTICE OF REDEMPTION**  
**Northern Telecom International Finance B.V.**  
 7% Convertible Subordinated Debentures  
 Due 1987

NOTICE IS HEREBY GIVEN pursuant to the terms of an Indenture dated as of December 1, 1982 among Northern Telecom International Finance B.V. (the "Company"), Northern Telecom Limited, as Guarantor, Bankers Trust Company, as Trustee and Montreal Trust Company of Canada, as Co-Truster (the "Indenture"), that the Company will redeem all of the outstanding 7% Convertible Subordinated Debentures Due 1987 issued pursuant to the Indenture (the "Debentures") on November 22, 1983 (the "Redemption Date") at a price of U.S.\$1,040 per \$1,000 principal amount of Debentures (the "Redemption Price"), being 104% of the principal amount thereof, plus accrued interest at the rate of 7% per annum in the amount of U.S.\$32.44 per \$1,000 principal amount of Debentures.

The redemption of the Debentures is effected pursuant to the twelfth paragraph of the form of Debenture contained in the Indenture and the conditions precedent to the redemption set forth in said twelfth paragraph have occurred.

Payment of the Redemption Price plus accrued interest will be made upon presentation and surrender on or after the Redemption Date of the Debentures to be redeemed together with Coupons Nos. 2 to 30 inclusive attached thereto, at the office of any one of the following paying agents:

Bankers Trust Company  
 (If by Hand)  
 Corporate Trust Office  
 First Floor  
 123 Washington Street  
 New York, N.Y. 10015  
 (If by Mail)  
 P.O. Box 2579  
 Church Street Station  
 New York, N.Y. 10008

Banque Paribas  
 3 rue d'Antin  
 Paris 2ème, France  
 Banque de Paris et des Pays-Bas  
 pour le Grand-Duché de  
 Luxembourg S.A.  
 10A boulevard Royal  
 Luxembourg 51

Société Générale de  
 Banque S.A.  
 3 Montaigne du Parc  
 Brussels, Belgium

Deutsche Bank  
 Aktiengesellschaft  
 5-11 Jungferstrasse  
 Frankfurt/Main, Germany

Bankers Trust Company  
 Dashwood House  
 69 Old Broad Street  
 London EC2P 2EE  
 England

Interest on the Debentures will cease to accrue on and after the Redemption Date.

The holder of any Debenture has the right to convert his Debenture into common shares of Northern Telecom Limited at the conversion price of U.S.\$24.3333 per share at any time up to the close of business on November 21, 1983, upon surrender of the Debenture together with Coupons Nos. 2 to 30 attached to any one of the paying agents listed above, accompanied by written notice, substantially in the form of the Conversion Notice appearing on the reverse of the form of Debenture, executed by the holder, that such holder elects to convert such Debenture; if the common shares issuable upon conversion of said Debenture are to be registered in the name of a person other than the holder of the Debenture, such holder shall pay all transfer taxes payable with respect thereto. No payment or adjustment will be made on account of interest accrued on any Debenture delivered for conversion or on account of any dividends on the common shares issued or delivered upon such conversion. No fractional common share will be issued upon conversion of any Debenture and if the conversion results in a fraction, an amount equal to such fraction multiplied by U.S.\$24.3333 shall be paid in cash to the holder of such Debenture.

**Alternatives Available to Holders of Debentures**

1. **Conversion of the Debentures into Common Shares by November 21, 1982:** Each \$1,000 principal amount of Debentures is convertible at any time prior to the close of business on November 21, 1982 at the conversion price of U.S.\$24.3333 into 41 common shares of Northern Telecom Limited. The last reported sale price of the common shares on the New York Stock Exchange on October 18, 1983 was U.S.\$41.25 per share. Based on such last reported sale price, the market value of common shares (including cash paid in lieu of fractional shares) which holders would obtain upon conversion of \$1,000 principal amount of Debentures would be U.S.\$1,693.58.

Although no assurance can be given as to the future market price of the common shares, as long as the price of the common shares is equal to or greater than U.S.\$26.13 per share, upon conversion holders of Debentures will receive common shares (including cash paid in lieu of fractional shares) having a market value greater than the amount of cash which they would otherwise be entitled to receive upon redemption.

2. **Redemption of the Debentures on November 22, 1983:** Debentures not converted by November 21, 1983 will be redeemed at the Redemption Price, including accrued interest to the Redemption Date, of U.S.\$1,073.44 per \$1,000 principal amount of Debentures.

3. **Sale of Debentures through ordinary brokerage transactions:** Debentures may be sold through a broker to others. Holders of Debentures should consult their own brokers as to this procedure.

**Northern Telecom International Finance B.V.**

October 24, 1983



**The Hotel Président in Geneva, with its collection of antique tapestries, its period furnishings in rooms and suites and its splendid view of the lake ideally fits in the select group of Swissôtels. Along with the Bellevue Palace in Berne, the Hotel International in Zurich, and The Drake in New York, the Hotel Président combines its individual character with the service standards you expect from a truly outstanding hotel.**

**swissôtel**

## CRISIS IN LEBANON

### Peace keeping gives way to power broking

BY PATRICK COCKBURN

EVEN before two bombs killed 120 U.S. marines and possibly up to 70 French soldiers, the 5,400-strong multinational force in Lebanon was in an increasingly dangerous and ambiguous position.

It entered the country as a peace keeping force last year after the massacre of 900 Palestinians at Chatilla, but as the months passed its role changed to that of a military ally of the Lebanese Government.

When Druze militiamen backed by Syrian artillery assaulted the Lebanese army positions in the town of Souq al-Gharb on the ridges above Beirut last September they were held off by U.S. naval artillery. The U.S. announced that any threat to the security of Beirut endangered American personnel and they would respond militarily.

The high point of U.S. success was a month ago when the cease-fire between Government and Druze forces was signed. Since then there have been continuous attacks on marine positions and convoys.

It is unlikely that the perpetrators, hidden in the tangled and savage undergrowth of Lebanese politics, will ever be identified.

It is unlikely that the perpetrators, hidden in the tangled and savage undergrowth of Lebanese politics, will ever be identified.

Syria may have been ultimately behind this pressure but the attacks were carried out from the vast, sprawling suburbs of Beirut.

They are inhabited almost entirely by some 600,000 members of the Shi'ah sect, whose militia control the streets. The army has never entered the suburbs where Amal, led by Mr Nasib Berri, is the main political and military grouping.

It is unlikely that Amal carried out yesterday's attack but it is known that Amal and other militant groups in the Shi'ah area with strong links to Iran and Syria.

Ayatollah Khomeini's picture can often be seen on walls and

the suicide mission attack with a car bomb usually means that the group responsible is influenced by the Iranian revolution's ideal of martyrdom.

Pro-Syrian groups also have an additional reason for attacking the French since France is Iraq's main western ally in its war with Iran. Several years ago the Iraqi embassy in Beirut was completely destroyed by a car bomb similar to those used by Amal.

The U.S. marines are in a militarily vulnerable position. Stationed around the international airport their positions are overlooked by Druze and Syrian artillery in the mountains which rise from the suburbs of the capital. They are also very close to militant Shi'ah suburbs such as Bourj al-Barajneh.

A month ago I sat with two Amal gunmen who were cleaning their machine guns in a ruined house a hundred yards from a marine battery. The long barrels of 155mm artillery stood out clearly against the sky on the other side of somebody's vegetable garden.

### Britain will resist calls to bring home Beirut force

BY ROBERT GRAHAM

THE BRITISH Government regards the terrorist outrage against the French and U.S. peace-keeping forces in Lebanon as a deliberate provocation. It is expected to remain determined to withdraw from the multinational peacekeeping force in Lebanon when a government of national reconciliation is established in Lebanon. This still appears to be official policy.

If France撤退了, but its threat to withdraw, made yesterday by M. Claude Cheysson, the Foreign Minister, Britain could be in an awkward position. Britain, however, has tended to follow closely American policy on Lebanon and so long as U.S. forces remain, Britain would probably follow suit.

The British contingent is better protected than the U.S. marines and French Foreign Legion troops in Lebanon. They are in a compound surrounded by a large wall. The only place where a lorry can enter the car park is above the level of the road, and is protected by heavy metal gates.

Some 40 British troops were yesterday helping sift through wreckage near Beirut airport where the lorry packed with explosives was detonated inside the U.S. contingent's compound.

### France may withdraw troops, hints Cheysson

BY PAUL SETTS IN PARIS

M. CLAUDE CHEYSSON, France's Foreign Minister, hinted strongly yesterday that France is reconsidering its participation in the multinational peacekeeping force in Beirut following the heavy loss of French and American lives in yesterday's bombings.

"It is not just painful but awful. It is mad," he said, clearly upset by the early morning news from Lebanon which stunned and angered an informal meeting of EEC foreign ministers at Vaucluse, a sea-side resort in Greece.

Asked if French forces may now be pulled out of Lebanon the French Minister said that their military mission had been accomplished now that the Lebanese Army had shown "its efficacy." "When we are attacked we can act if our military force is still necessary," added M. Cheysson.

France sent its top defence officials to Beirut yesterday. M. Charles Hernu, the French Defence Minister, and General Jeanou Lecaze, the chief of staff of the French armed forces, left Paris after consultations with President François Mitterrand yesterday. The latest and by far most serious attack against the peace-

### Craxi reaffirms commitment

BY OUR ROME CORRESPONDENT

SIG BETTINO CRAXI, the Italian Prime Minister, yesterday reaffirmed Italy's peace-keeping commitment in Lebanon in messages of condolence and solidarity sent to Presidents Reagan and Mitterrand.

Nevertheless, the deaths of the U.S. and French troops have raised a question mark over the future of the 2,000-strong Italian contingent to the multi-national force, to which the proposed sending of 400 Italian observers to act as observers between Druze and Christian forces in the Chouf mountains more difficult.

### Despicable crime'

Mr Yitzhak Shamir, the Israeli Prime Minister, described the bombing as a "despicable crime" that was undoubtedly perpetrated by those who oppose a peaceful solution in Lebanon. David Lennox writes from Tel Aviv.

THE attack against the French forces in Beirut was condemned by M. Pierre Mauroy, the Prime Minister, yesterday as a "hideous and cowardly attack against France and against peace."

The latest and by far most serious attack against the peace-

## The Ebic banks bring strength and experience to your financial operations

Over the past 20 years, the Ebic banks have been co-operating with each other in order to offer services which are both innovative and dynamic to their national and international customers. Their expertise has benefited small, as well as large businesses, importers, exporters, international organisations, states and, indeed, governments.

Through their interbank co-operation, their international networks and their common investments,

the Ebic banks can assist in a variety of financial operations.

These include business loans, export financing, eurobonds, foreign exchange risk coverage, eurocurrency issues, project financing, mergers and acquisitions and many others.

Specially created by the Ebic banks are a number of common investments in which either all or the majority of the member banks have important holdings.

In Europe, for instance, there's European Banking Company SA Brussels and European Banking Company Limited in London which together, as the European Banking Group, wholly-owned by the seven

Ebic banks, offer specialised services throughout the world.

Amsterdam-Rotterdam Bank

Banca Commerciale Italiana

Creditanstalt-Bankverein

Deutsche Bank AG

Midland Bank plc

Société Générale de Banque Générale Sansomatschapp

Société Générale

Then there's European Asian Bank (Eurasbank), headquartered in Hamburg, it has branches in Bangkok, Bombay, Colombo, Hong Kong, Jakarta, Karachi, Kuala Lumpur, Lahore, Macau, Manila, Seoul, Singapore and Taipei.

Ebic banks also have important participations in European Arab Bank in Brussels, Cairo, Frankfurt, London and Manama (Bahrain), and in Euro-Pacific Finance Corporation in Brisbane, Melbourne and Sydney.

If you'd like to take advantage of our financial strength and experience, and would appreciate further details, then just send your business card, marked "Information on Ebic" to the Ebic Secretariat, 100 Boulevard du Souverain, B-1170 Brussels.

**ebic**  
 European Banks International

Europe's most experienced banking group

## OVERSEAS NEWS

## EEC stresses need for dialogue with Soviet Union

BY JOHN WYLES IN VOULIAGMENI

**FOREIGN MINISTERS** of the European Community yesterday responded to the weekend peace marches by stressing their desire to maintain a potentially fruitful dialogue with the Soviet Union despite any setback caused by the deployment of intermediate range nuclear weapons in Europe.

Deployment of U.S. cruise and Pershing 2 missiles is not usually regarded as a suitable topic for discussion in EEC gatherings.

Ministers, however, spent considerable time at an informal meeting here in Greece assessing the Soviet position in the Geneva disarmament talks and speculating on the consequences of Moscow breaking off the talks once deployment begins in December.

Watching the peace protests building up to a crescendo of activity, several governments, including recently the British, have been laying new stress on their desire to continue a political dialogue with Moscow. The most visible expression of this was last weekend's eleventh-

### Work may restart at Ford plant in Cork

BY BRENDAN KEENAN IN DUBLIN

**THERE ARE** hopes that redundant Dunlop workers will end their occupation of the company's Cork plant today thus allowing resumption of production at the nearby Ford plant, which has lost steam supplies because of the Dunlop occupation.

Dunlop workers voted 4-1 to accept a redundancy package from the company, even though it represented a small improvement of the original £5m (£5.9m) for the 700 workers.

Dr Garret Fitzgerald, the Irish Prime Minister, who revealed that Irish exports are now expected to increase by 12 per cent in volume this year, warned that damage had already been done to Ireland's in-

## Caribbean talks on Grenada sanctions

By Hugh O'Shaughnessy in Port of Spain

**COMMONWEALTH** Caribbean heads of government yesterday discussed for the second day here the sorts of sanctions they might impose on the left-wing military government of Grenada following last Wednesday's massacre of scores of people, including Prime Minister Maurice Bishop, in St George's, the Grenadian capital.

As the Caribbean leaders met, a U.S. naval task force comprising over 10 ships steamed toward the island and the Royal Navy destroyer HMS Antrim, and a support ship in the area stood by amid indications that a landing on Grenada was being considered.

The British and U.S. governments are worried about the safety of many hundreds of their nationals on the island. It is also no secret that both Whitehall and Washington would be happy to see the end of the 16-man revolutionary military council which ousted the Bishop government.

Caribbean leaders have been in close contact with Washington and London.

Over the weekend Prime Minister Edward Seaga of Jamaica, Prime Minister Tom Adams of Barbados, and Prime Minister Eugenio Charles of Dominica held talks in Bridgetown with Mr Charles Gillespie, the U.S. Deputy assistant Secretary of State for Caribbean Affairs. British representatives were also reported to have been present at the discussion.

The Dunlop action increased fears about the future of the Ford plant, which produces 80 Sierras per day and which has been closed for three weeks by the Dunlop dispute.

Robert Graham adds: The British deputy High Commissioner in Barbados, Mr David Montgomery, arrived over the weekend in Grenada to help Britain's only diplomatic representative on the island, Mr John Telfy.

The main task of Mr Montgomery is to ensure the safety of the 250 British tourists and employees on the island following the overthrow of Mr Bishop.

vestment image.

He pointed out that most of the

increase was due to foreign firms and that action which deterred foreign investment could threaten thousands of jobs.

The Dunlop action increased

fears about the future of the Ford

plant, which produces 80 Sierras

per day and which has been closed

for three weeks by the Dunlop dis-

pute.

There have been a series of dis-

putes over redundancy terms in-

volving closed companies, but Irish

employers' representatives suggest

that a number of them involved

plants like Dunlop which had many

long-serving employees.

vestment image.

He pointed out that most of the

increase was due to foreign firms

and that action which deterred for-

eign investment could threaten

thousands of jobs.

The Dunlop action increased

fears about the future of the Ford

plant, which produces 80 Sierras

per day and which has been closed

for three weeks by the Dunlop dis-

pute.

There have been a series of dis-

putes over redundancy terms in-

volving closed companies, but Irish

employers' representatives suggest

that a number of them involved

plants like Dunlop which had many

long-serving employees.

vestment image.

He pointed out that most of the

increase was due to foreign firms

and that action which deterred for-

eign investment could threaten

thousands of jobs.

The Dunlop action increased

fears about the future of the Ford

plant, which produces 80 Sierras

per day and which has been closed

for three weeks by the Dunlop dis-

pute.

There have been a series of dis-

putes over redundancy terms in-

volving closed companies, but Irish

employers' representatives suggest

that a number of them involved

plants like Dunlop which had many

long-serving employees.

vestment image.

He pointed out that most of the

increase was due to foreign firms

and that action which deterred for-

eign investment could threaten

thousands of jobs.

The Dunlop action increased

fears about the future of the Ford

plant, which produces 80 Sierras

per day and which has been closed

for three weeks by the Dunlop dis-

pute.

There have been a series of dis-

putes over redundancy terms in-

volving closed companies, but Irish

employers' representatives suggest

that a number of them involved

plants like Dunlop which had many

long-serving employees.

vestment image.

He pointed out that most of the

increase was due to foreign firms

and that action which deterred for-

eign investment could threaten

thousands of jobs.

The Dunlop action increased

fears about the future of the Ford

plant, which produces 80 Sierras

per day and which has been closed

for three weeks by the Dunlop dis-

pute.

There have been a series of dis-

putes over redundancy terms in-

volving closed companies, but Irish

employers' representatives suggest

that a number of them involved

plants like Dunlop which had many

long-serving employees.

vestment image.

He pointed out that most of the

increase was due to foreign firms

and that action which deterred for-

eign investment could threaten

thousands of jobs.

The Dunlop action increased

fears about the future of the Ford

plant, which produces 80 Sierras

per day and which has been closed

for three weeks by the Dunlop dis-

pute.

There have been a series of dis-

putes over redundancy terms in-

volving closed companies, but Irish

employers' representatives suggest

that a number of them involved

plants like Dunlop which had many

long-serving employees.

vestment image.

He pointed out that most of the

increase was due to foreign firms

and that action which deterred for-

eign investment could threaten

thousands of jobs.

The Dunlop action increased

fears about the future of the Ford

plant, which produces 80 Sierras

per day and which has been closed

for three weeks by the Dunlop dis-

pute.

There have been a series of dis-

putes over redundancy terms in-

volving closed companies, but Irish

employers' representatives suggest

that a number of them involved

plants like Dunlop which had many

long-serving employees.

vestment image.

He pointed out that most of the

increase was due to foreign firms

and that action which deterred for-

eign investment could threaten

thousands of jobs.

The Dunlop action increased

fears about the future of the Ford

plant, which produces 80 Sierras

per day and which has been closed

for three weeks by the Dunlop dis-

pute.

There have been a series of dis-

putes over redundancy terms in-

volving closed companies, but Irish

employers' representatives suggest

that a number of them involved

plants like Dunlop which had many

long-serving employees.

vestment image.

He pointed out that most of the

increase was due to foreign firms

and that action which deterred for-

eign investment could

## WORLD TRADE NEWS

**U.S. VOICES CONCERN OVER GROWTH OF IMPORTS**

### 'Unfair' aid for EEC wine industry

BY NANCY DUNNIN IN WASHINGTON

THE EEC wine industry has achieved an expanding share of the U.S. market as a result of benefits from "an array of production and financial incentives," a Department of Agriculture committee of inquiry concluded after a tour of Belgium, France and Italy.

Aids received by the EEC industry, which are unavailable to U.S. growers, have "stimulated the production of ordinary table wine, insulated producers against recurrent surpluses and have ultimately enhanced the EEC's ability to achieve an expanding share of the U.S. wine market," the inquiry reported.

A team of wine analysts was sent to Europe last summer at the request of California

Senator Pete Wilson after U.S. wine producers complained of unfair practices by their European counterparts.

Senator Wilson and three others representing wine producing states have proposed a "Wine Equity Act" which would require that American wines be admitted into foreign countries on the same non-tariff basis as foreign wines are currently allowed into the U.S.

An aid to Senator Wilson said support for the legislation is building and that there is talk of forming a wine caucus to push through legislation favourable to grower interests.

American wine producers, led by the California Wine Institute, have complained that the

sales of low-cost European table wines are booming while the growth rate of the U.S. industry has slowed significantly. The U.S. investigators said that almost one-third of the growth of the American market during the past decade has been driven by imported wines, which now hold 28.5 per cent of the market. Italy and France are the leading suppliers.

The investigating team acknowledged that depreciation of the lire relative to the U.S. dollar plays a part in the low costs of Italian wine in the U.S. However, it said the exchange rates also fail to provide a fully adequate explanation of the price difference. Senator Wilson said:

"The study found that particu-

lar assistance is being provided to EEC co-operatives. It said that support for table wine includes payments for distillation of surplus wine, help for wine storage and direct subsidies for export to non-North American destination, with appropriations for these activities having grown from about \$30m in 1978 to close to \$50m in 1982."

In addition, a vast array of preferential credits, low interest loans and outright grants are given, the report said.

These are the kinds of subsidies which do not permit us to compete fairly, and we have to take the necessary steps to see that it is stopped so that we can compete." Senator Wilson said.

### Turkey fees protest by airlines

By David Barchard in Ankara

INTERNATIONAL airlines have served notice on the Turkish Government that they regard charges for the newly opened terminal at Istanbul airport as "unacceptable" and will boycott it unless fees are lowered.

The terminal, designed to replace the old-fashioned existing international terminal—generally agreed to be among the worst in Europe as a major centre—was opened two weeks ago by President Kemal Ermen.

So far only three international airlines have joined Turkish Airways (THY) in setting up in the new terminal. They are Saudi, PIA of Pakistan, and El Al of Israel. In each case political motives seem to have prevailed over commercial considerations.

The other airlines summoned to a meeting in Istanbul on October 14 at which they informed the Turkish authorities that the charges being demanded for the new terminal are believed to be the highest in the world. One company said that its fee for office space had jumped from \$160 a month in the old terminal to more than five times that amount.

Landing fees are also believed to have increased sharply for airlines in the new terminal.

### Portugal cuts import charge

By Diana Smith in Lisbon

THE PORTUGUESE Government has undertaken, as part of its standby \$450m (£329m) agreement with the International Monetary Fund (IMF) to reduce a 30 per cent import surcharge imposed in January by the former administration to 10 per cent no later than March 31, 1984.

The 30 per cent surcharge did not bring expected higher revenue and was resented by Portugal's trading partners especially since it was coupled with deliberate but undeclared bureaucratic obstruction of import licences.

### Beech plans new executive jet

BY MICHAEL DONNIN, AEROSPACE CORRESPONDENT



The Beechcraft Starship One

BUSINESSMEN of the future may well find themselves flying in a new-style corporate turbo-propeller-driven aircraft—the 400 mph Beechcraft Starship One, an executive aircraft with a design shape approaching that of science-fiction spacecraft.

The aircraft, a twin-engined type, is called "Jetfan" by Beech Aircraft Corporation of the U.S., which has already flown an 88 per cent scale model of the Starship One.

Beech explains that "Jetfan" is a name coined by the company "to indicate the convergence of jet-prop, prop-fan and fan-jet technologies." The propellers are driven by two turbine engines (Pratt & Whitney PT6A-60 turbo-props of 1,000 shaft horsepower each).

The aircraft, which will seat between eight and ten passengers, will be able to cruise at speeds of more than 400 mph. In appearance it will have two small winglets at the front of the fuselage, a sharp swept wing with vertical winglets mounted at the tips, with the engines mounted aft over the wings.

A full-scale version of the aircraft will be completed in 1985. The Starship One would be

the first of a family of new Beechcraft models. Features of the new aircraft would be higher cruising speeds and altitudes, greater fuel economy, lower cabin noise levels, and improved short airfield performance.

The price for a Starship One will be about \$2.7m in 1983 dollars. Beech Aircraft Corporation is a subsidiary of the Raytheon Company.

### SHIPPING REPORT

### Gulf tanker rates rise sharply

BY ANDREW FISHER, SHIPPING CORRESPONDENT

TANKER RATES out of the main Iranian oil terminal of Kharg Island moved up sharply last week as both sides in the prolonged war between Iran and Iraq stepped up their threats of action in the Gulf.

Japanese charterers, especially, were keen to obtain vessels for loading up to mid-November, while the terminal was still in action.

The brokers noted that it had been some time since only six VLCCs had been available in the Gulf, with another six also able to guarantee oil liftings in October.

And with only a small number of ships due to enter the Gulf in November, owners have clearly been encouraged to press charterers for higher levels.

Even so, the VLCC tonnage surplus remains large and most operators feel this will have to come down sharply through scrapping before the tanker market becomes profitable again for owners.

Last week also saw some uplift on the dry cargo scene. Denholm Coates reported that the Atlantic market was now showing signs of life, with a peak rate of \$3.70 per ton paid for a Panama size ship—\$6,000-\$8,000 deadweight tons and able to navigate the Panama Canal—for grain from the U.S. Gulf to Europe. This compared with the previous week's level of \$7.50.

Two major secondhand purchases enlivened the sale and purchase scene in the week. The Cast Narwhal—an ore-bulk-oil carrier which was the largest ship in the recently sold up Cast fleet—was sold to Norwegian interests for \$5.5m.

Galbraith Wrightson noted this was scarcely more than her demolition value to breakers in the Far East. The 54,000 dwt King Charles bulk carrier, laid up in London for over a year, went for a reported \$4.75m to Greek buyers.

The package also lists 44 items on which deeper tariff cuts will be made as from the start of the 1984 fiscal year. The list includes integrated circuit, combine harvesters, automatic regulators for cars, and electronic cash registers.

A request by the EEC for a cut in the import tariff on wine is understood to have been rejected by the Ministry of Finance.

A final section of the package dealing with market opening—as opposed to import promotion—outlines a scheme under which Japan will accelerate the Tokyo Round timetable for tariff cuts on about 1,200 manufactured goods by one year.

Japan is understood to be ready to speed up its tariff cutting timetable by three years if other nations agree to follow suit.

The package also lists 44 items on which deeper tariff cuts will be made as from the start of the 1984 fiscal year. The list includes integrated circuit, combine harvesters, automatic regulators for cars, and electronic cash registers.

The contract for the 223,000 tonne per day plant is valued at \$380m (£260m).

The plant will consist of 10 desalination units and will be delivered in May, 1988, he said. It will be built about 150km south of Jeddah and will supply water for drinking and industrial use.

• Kumagai Gumi said it won a Y16bn (£46m) order from the Indonesian public works ministry to build a 72 km highway from Jakarta to Cikampek.

TRADE STATISTICS Sept '83 Aug '83 July '83 Sept '83

Japan Shn	Exports	12.30	12.45	11.96	11.15
Imports	10.94	10.98	9.44	10.57	
Balance	+1.34	+2.39	+1.30	+0.58	
Aug '83	July '83	June '83	Aug '83		
UK Shn	Exports	4,926	4,731	5,107	4,200
Imports	5,064	5,081	4,945	4,317	
Balance	-128	-259	+162	+0,033	
Aug '83	July '83	June '83	Aug '83		
U.S. Shn	Exports	16,630	16,629	17,006	17,443
Imports	22,782	21,950	21,624	22,520	
Balance	-6,152	-5,321	-4,016	-5,467	
Aug '83	July '83	June '83	Aug '83		
France FrFrBn	Exports	64,52	57,20	60,30	57,40
Imports	64,91	62,20	64,00	61,50	
Balance	-39	-100	-370	-8,10	
Aug '83	July '83	June '83	Aug '83		
W. Germany DMbn	Exports	32,400	32,200	34,940	30,700
Imports	29,900	31,030	32,223	27,950	
Balance	+2,500	+2,170	+3,977	+2,710	
June '83	May '83	Apr '83	June '83		
Netherlands Flbn	Exports	15,343	15,520	14,943	14,628
Imports	14,031	14,501	14,033	14,246	
Balance	+1,332	+1,019	+0,812	+0,382	
May '83	Apr '83	Mar '83	May '83		
Italy Lbn	Exports	8,245	9,002	8,746	8,933
Imports	7,951	10,715	8,716	10,040	
Balance	+294	-1,713	-220	-1,107	

### EVEN 'USER FRIENDLY' COMPUTER SYSTEMS STILL MAKE ENEMIES.

It takes more than a good vocabulary to make a computer system "friendly."

General-purpose politeness, however pleasant, can use up valuable problem-solving power.

And easy-to-use doesn't necessarily mean good-at-a-particular-job.

On the contrary. Many "user-friendly" systems require elaborate re-programming to fill specific needs.

Sperry believes that people warm to a computer system only when it solves their specific problem.

So instead of making computers better conversationalists, Sperry developed a revolutionary system that skips superfluous amenities altogether.

It enables people to work with data directly, without any intervening programming language at all.

Simple instruction can be piled on simple instruction to build ways of solving almost any kind of problem.

We call it the MAPPER™ system.

And in many ways, it epitomizes Sperry's approach. By using our unique ability to listen, we can discern the true dimensions of a problem. And then devise a total system that solves it.

After all, there's a big difference between being "friendly" and just on speaking terms.

**SPERRY**

**WE UNDERSTAND HOW IMPORTANT IT IS TO LISTEN.**  
To find out more about Sperry and what we can do for you write to Sperry Ltd, Dept FT2, Stonebridge Park, N. Circular Road, London NW16 8LS.

### Gatt consensus may soon emerge on code for trade in services

BY PAUL CHEESWRIGHT IN BRUSSELS

CONSENSUS among the trading nations about the need, or not, for a major new round of negotiations to establish a set of international rules for services is likely to emerge next year, according to Mr Leile Fielding, the European Commission's director general of external relations.

The claim, made by Prime Minister Yasushi Nakasone, is based on the fact that the package includes proposals for making available low-interest rate government finance to importers of manufactured goods.

Previous Japanese trade packages have consisted of measures to "open" the market but have not offered direct incentives to importers.

If there is a negotiation, then, as Mr Fielding pointed out in a London address to the Chambers of Commerce of the North Sea Ports, then the EEC rule will be crucial.

Although the U.S. has spearheaded the drive for international disciplines in this sector, the EEC accounts for

three times as many world exports of services as the U.S. itself. But the EEC so far does not know either what it would want whether it would benefit from some international code of rules.

There is a prima facie case for some liberalisation, or at least for new measures of protectionism. "Our positive trade balance in services does at least suggest that the Community has an interest in preventing the erection of new obstacles to our service sector exports. But a firm view has yet to be reached," said Mr Fielding.

The other side of that argument is that EEC services exports have continued to expand without a firm set of rules. Further, there is a firm body of evidence supporting the notion that liberalising trade in goods was beneficial for the world economy, but there is no consensus on whether such services could apply to services.

The link between liberalisation and economic growth has

### U.S. curbs imports of textiles

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

THE U.S. has severely tightened the screw on imports of textiles and clothes from its major Far Eastern suppliers over the past few months and there are now fears among them that the influential textile lobby in Washington will make life even more difficult for suppliers next year as the presidential election approaches.

Under the bilateral trade agreements negotiated early last year quotas were set on a number of categories of goods from Taiwan, the most important supplier to the U.S., South Korea and Hong Kong.

The agreement gave the U.S. the right to "call for consultation"—a euphemism for the right to renegotiate the terms of the treaty—where it felt Far Eastern imports were rising rapidly.

It has used these "calls" quite widely over the past three months—23 times in the case of Taiwan, 19 with South Korea and 14 with Hong Kong, one of which has subsequently been lifted.

The section of the package dealing with market opening—as opposed to import promotion—outlines a scheme under which Japan will accelerate the Tokyo Round timetable for tariff cuts on about 1,200 manufactured goods by one year.

## STATISTICAL TRENDS: FRANCE

## Austerity measures begin to bite

THE AUSTERITY measures taken by the Government in March 1983 have begun to affect the economy. Cuts in public spending and tax increases, together with a tight monetary policy were imposed to reduce inflation and restore external balance of payments.

Progress in cutting inflation has been slower than anticipated, and France's inflation differential with its main competitors remains high, as rates of inflation have dropped sharply elsewhere.

The country's external payments position already looks healthier with a trade deficit of only FFr 400m (\$50m) in August. Foreign borrowing has slowed and foreign exchange reserves are at a record high.

The austerity programme came at a time when GDP growth was already slowing— to 0.1 per cent in the first quarter—and, overall, the economy had contracted by 0.5 per cent this year. The effect of the new policies is likely to result in negligible growth in 1984 as well.

Personal consumption is likely to decline by 1 per cent this year, in real terms. Declines in real consumption have only occurred in five quarters since 1970, and never in two consecutive quarters. Now it seems likely to fall in 1984, too.

The March measures have been reinforced by the restrictive September budget, a central aim of which was to limit the Government's deficit to 3 per cent of GNP. The French deficit is not expected this year, but is still below standards and has become rapidly worse since the 0.3 per cent surplus in 1980. The austerity programme signalled that the Government had finally abandoned

its original expansionary policies, which were based on a growth in domestic demand and exports. It was forced to change course by the severe deterioration in France's external position and the continued rises of the country's external debts.

The problem was the growth differential between France and its trading partners. The realignments of the franc were sufficient to

Commentary by Our Economics Staff; data supplied by Financial Times Statistics Unit; charts and graphs by Financial Times Charts Department.

maintain price competitiveness, as the figures for relative wholesale prices indicate, but not to offset the trade effect of growth in France at a time of continuing recession elsewhere.

This left two alternatives: protectionism and withdrawal from the EMS, or action to develop domestic industry, reducing imports and inflation. The comparison between the Government's forecasts in August 1981, and the actual outcome illustrates which assumptions proved incorrect.

Private consumption grew faster than expected, while investment fell, and exports declined in contrast to the substantial growth predicted.

The trade balance worsened with every area except Opec, especially with other OECD economies. In terms of the commodity balance, energy was the only sector to show real improvement. France's share of the export of manufactured goods from the main producing countries declined in 1980 and 1981 and remained stable in 1982.

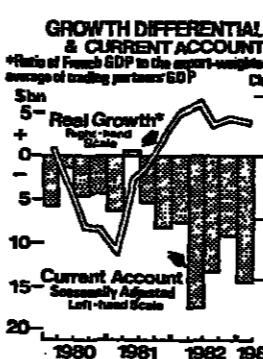
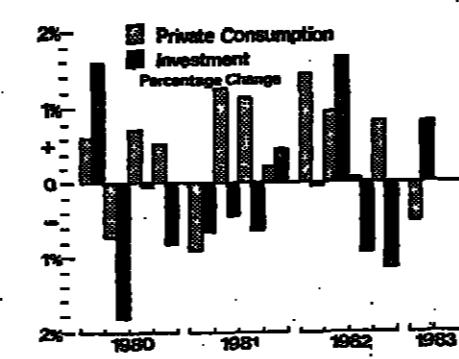
RELATIVE PERFORMANCE				
	annual % changes	1967-73	1973-80	1981
Real GDP				
France	5.6	2.8	-0.3	1.7
Germany	5.3	2.3	-0.2	-1.2
EEC	5.0	2.3	-0.6	0.2
Investment				
France	6.6	1.1	-2.7	-1.9
Germany	5.8	1.5	-1.8	-6.2
EEC	5.2	0.8	-5.1	-2.8
Consumer prices				
France	5.9	11.1	12.4	12.0
Germany	4.3	4.8	5.9	5.3
EEC	5.5	10.7	11.4	9.9
+ in industry				

Source: OECD

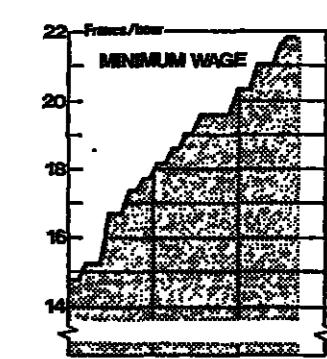
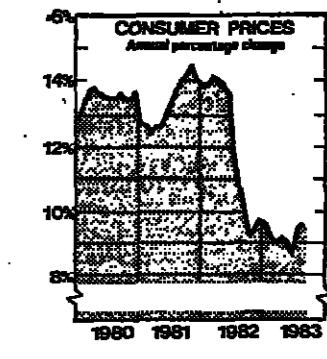
### Economy

REAL GDP	% change on previous period
1976	5.2
1977	3.1
1978	2.8
1979	2.3
1980	1.1
1981	0.3
1982	1.7
1983†	-0.5
1984†	+0.5

† Forecasts.  
Source: OECD, Phillips & Drew

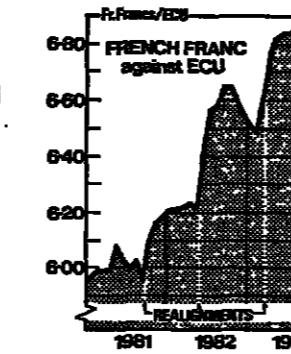
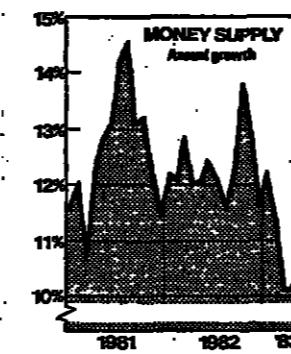


1982 TRENDS % change	
Official French forecasts, Aug 1981	Out-turn
Private consumption	2.5
Public consumption	2.7
Gross fixed investment	2.3
General govt.	-3.2
Residential construction	-1.0
Non-residential	-0.8
Total domestic demand	-0.4
Exports	-5.0
Imports	-1.3
Change in foreign balance	-1.7
GDP	3.1



### Finance

GENERAL GOVERNMENT SURPLUS/DEFICIT	% of GDP
1971	0.7
72	0.8
73	0.9
74	0.6
75	-2.2
76	-0.5
77	-0.8
78	-1.9
79	-1.7
80	-0.3
81	-1.9
82	-2.6

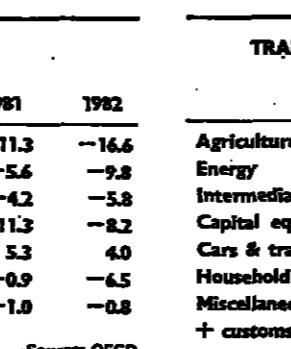


BALANCE OF PAYMENTS	
Trade Balance	Current Account
1981 i	-12.9
ii	-2.2
iii	-2.5
iv	-18.6
1982 i	-17.8
ii	-25.4
iii	-28.8
iv	-26.4
1983 i	-23.7
ii	-12.9
July	-2.0
Aug.	-0.40

BALANCE OF PAYMENTS	
Trade Balance	Current Account
1980	-4.2
1981	-12.1
Trade balance	-13.4
Services	13.4
Transfers	-4.2
Long-term non bank capital	-1.4
State authorised borrowing	4.3
Direct investment	0.2
Other	-5.9
Short-term non bank private capital	2.8
Bank capital	7.2

### Trade

TRADE BALANCE by area (bn dollars)	1980	1981	1982
OECD	-12.2	-11.3	-16.6
EEC	-4.6	-5.6	-9.8
W. Germany	-4.0	-4.2	-5.8
OPEC	-15.3	-11.3	-8.2
Other developing	4.8	5.3	4.0
Comecon	-0.3	-0.9	-6.5
Other	-0.5	-1.0	-0.8
+ customs (FOB/CIF)			



% SHARES IMPORTS	
1963	12.6
1975	14.0
1981	25.0
1982	11.0
1983	6.7
1984	4.1
Total	39.

## OVERSEAS NEWS

J. D. F. Jones in Johannesburg reports on a bitter national debate

### Blacks furious over constitution

**WHITE** South Africans are caught up in a maelstrom of political debate leading to November 2, when they will decide whether to introduce a new constitution. The proposals would allow both the 2.5m "coloured" people (of mixed race) and some 800,000 Indians limited representation in the hitherto exclusive white preserve of central government.

Yet one of the most fascinating aspects of the referendum campaign is that the 20m or more blacks - who will not be asked what they think on November 2, and to whom the new constitution offers no prospect of change - are insisting on having their say.

Not surprisingly, their rejection of the constitution is almost unanimous. But it is being uttered with a force and an anger which have not been heard in public for years.

This constitution "has divided the whites, the coloureds and the Indians, and the only people it has unified are the blacks." Mrs Helen Suzman, the veteran opposition leader, said in Parliament last May. She is being proved right.

Factions which would normally have little good to say to each other all agree that this constitution is designed to ensure apartheid and ensure white domination of the new political system, and therefore is the opposite of the reform its architects claim for it.

The most vociferous opposition has come from Chief Gatsha Buthelezi, leader of the Inkatha movement and Chief Minister of the Zulu tribal homeland of KwaZulu.

He is an old enemy of the Pretoria Government, but is also distrusted and criticised by many blacks because he has co-operated, to a point, with the Government's ethnic homeland policy.

Chief Buthelezi is sustaining a remarkable - and widely reported - campaign of passionate criticism of the new constitutional proposals. He keeps on warning whites that the constitution cannot be "a step in the right direction" - as many whites believe - because it is vehemently rejected by three-quarters of South Africa's population. "It is basically bad, and so founded on racist principles that we want no part of it," he says.

His most powerful argument directed at the white voters is that a Yes vote would pull the rug from under the feet of black moderates like himself, and lead to conflict and confrontation.

Following his example, five more leaders of the Government-erected Bantustans (including even the oldest, the "independent" Transkei) have come out against the constitutional proposals and called for a No.

Yet if the constitutional campaign has galvanised such "conservative" blacks, it has had a similar effect at the other end of the political spectrum, where the radical black movements have recently enjoyed a noteworthy recovery after years of suppression.

It is too soon to risk a judgment of the lasting strength of this revival, and indeed it is not yet clear whether the Government will permit it.

But, for the moment, two broad movements are making the headlines.

One is the United Democratic Front (UDF), which launched itself last month, claiming to bring together 400 organisations.

Although the 400 include football associations and social groups as well as more overtly political and civic associations, the UDF can claim to be the biggest mass front since the Congress movement of the 1950s.

As for the coloured community, it has been confronted and split by this vehement debate. The principal coloured party has been the

Labour Party, whose leaders earlier this year took a hasty decision for "qualified participation" in the new constitution. By this they mean that the party rejects the constitution but would operate within it in order to try to change it from inside.

Not surprisingly, this policy is confusing its followers. Radicals (including those in the UDF) pour scorn on the old-guard Labour Party leaders (who would presumably be in the running for cabinet and other jobs).

It is even possible that the coloureds might, if asked, turn down the constitution, but no arrangements have yet been announced to consult their opinion. There is only vague Government talk of a coloured referendum in due course, "if they ask for one."

The Indians have been keeping a lower profile and observers here suspect a majority would probably accept the constitution. There is an active radical wing which says No, but especially in Natal, the Indians are nervous of their relationship with the blacks, and must be listening to Chief Buthelezi's prophecies of doom.

The paradox is clear: the Government declares that a Yes vote by the whites is essential to maintain the momentum of "reform" in South Africa. The blacks, with a unanimity and an energy that have not been seen for a long time, insist that a Yes vote will take the country even closer to what Chief Buthelezi describes as "total political dismantlement."

"Just how close to a disaster it is," says the chief, "will be spelled out by the extent to which white South Africa votes Yes. Every No vote is vitally important for the future." No wonder the white voters themselves are becoming confused.



Chief Buthelezi:  
"racist principles"

It traces its descent from the Freedom Charter which inspired the major opposition movement of that period and, significantly, it is multiracial.

The other new organisation is the National Forum, launched in June. It is distinctly radical, its descent is from the Black Consciousness ideology and it therefore rejects multi-racialism. Again, it is too soon to judge its impact.

Antagonisms between the two streams have already surfaced and many black groups have been trying not to come down firmly on one side or the other. However, both groupings are likely to practise non-co-operation with apartheid structures, which would mean boycotting any Government attempts to implement representative mechanisms for the coloureds and Asians.

As for the coloured community, it has been confronted and split by this vehement debate. The principal coloured party has been the

### Irish insurer 'may need decade to recover'

BY BRENDAN KEENAN IN DUBLIN

IT COULD take a decade to restore the troubled Irish insurance group Private Motorists Protection Association (PMPA) to a sound financial footing, according to Dr Garrett Fitzgerald, the Irish Prime Minister.

In the meantime, the 2 per cent levy on all non-life premiums will have to continue and the administrator appointed to run PMPA will be able to draw on the £10m (\$11m)

per year which the levy will provide.

Dr Fitzgerald, who was speaking at the end of his party's annual conference, confirmed reports that the Government had to threaten to appoint a liquidator in order to get PMPA, which insures about a third of the republic's drivers, to make information available on its affairs.

Earlier, Dr Fitzgerald confirmed his commitment to social reform

despite the divisions caused in his Fine Gael party during the recent referendum on abortion.

He said he would return to his programme of constitutional reform in areas such as divorce when the New Ireland Forum, which is trying to devise structures for an all-Ireland political settlement, completes its work.

Dr Fitzgerald was cautious on the prospects for the forum, saying

it was too early to assess the extent to which real agreement could be reached on acceptable solutions.

Senior Irish ministers are to have a series of meetings with employers, unions and farming bodies to discuss the problem of unemployment, which is now 17 per cent and still rising.

Dr Fitzgerald said those in work would have to consider time and income-sharing with the unemployed.



NANTES

Electronic parts in Nantes, Experimental crops in Abu Dhabi. Two real trade opportunities.

And two locations served by the international network of Banque Indosuez. A network now covering 60 countries.

In the Middle East, Banque Indosuez is present in the United Arab Emirates, in Dubai and Abu Dhabi, in Cairo, Bahrain, and in the Yemen Arab Republic. In Lebanon, its subsidiary, Banque Libano-Française, and in Saudi Arabia, its affiliate, Al Bank Al Saudi Al Fransi, are among the foremost institutions in these two countries.

In addition to its international network, Banque Indosuez also has deep roots in France: it has been headquartered in Paris since 1875 and has branches in all major French cities active in international business.

Regular loans and advances, export financing, mergers and acquisitions, project financing: Banque Indosuez opens up a whole world of opportunities.



ABU DHABI

## BANQUE INDOSUEZ. A WHOLE WORLD OF OPPORTUNITIES.



BANQUE INDOSUEZ

Head office: 96, boulevard Haussmann - 75008 Paris.



### IMAGINATION UNLEASHED

What is your vision of the future? Is it going to be a creative one? One that makes the world a better place to live in?

At Renault, we're the world's largest car manufacturer. We've got the answer to this question: a number of them.

It's a fact that computers can't create, restrict nor replace human creativity. They can only enhance the creative process.

The machine you see in the photograph is a Computer-Aided Design System (CADR) in our Design Research Centre at Rueil, Paris.

It enables a designer to complete a full scale mock-up within four days.

Before CADR, it used to take him over three months.

With his new ability quickly to create and evaluate one new design after another, the computer-aided designer explores more than 100,000 ways to the optimum, than he ever did before.

Today's designer is rapidly becoming tomorrow's automobile engineer, losing little in transformation from concept to final product.

Such technology has made it possible for Renault to hone product characteristics within the parameters of price and performance efficiency.

This benefits the producer and the consumer. And in the end, it benefits the consumer.

Whatever one may say about the relationship between man and machine, Renault technology has a human face.

**RENAULT**  
**WE'RE HERE**

مكتبة من المجلات

## UK NEWS

## State spending target nearer agreement

BY PETER RIDDELL AND MAX WILKINSON

**THE TREASURY** has narrowed to substantially less than \$1bn the gap between its target for public spending next year and the demands from departments.

After strong hacking for the Treasury line from the Prime Minister in Cabinet last week, it is now considered a near certainty that the Government will be able to announce an agreed spending figure of £126.4bn for 1984-85 in its Autumn Statement next month.

However, some tough bargaining remains to be done in the next two weeks, mainly with the Ministry of Defence, about the arithmetic behind the overall figure.

The Treasury now seems confident that if the worst comes to the worst, it will be able to "lose" any remaining overshoot in the public expenditure accounting system as happened last year.

However, the Treasury will be arguing strongly in the so-called "Star Chamber" of Senior Ministers under Lord Whitelaw's chairmanship, that it would be wrong to raid the £1bn contingency reserve to square the accounts as it did this time last year.

It will point out that this only

postponed the problem, since the Chancellor was forced to announce an emergency package of £1bn cuts and asset sales in July, only eight months after the last Autumn Statement on public spending.

The main problem remaining for next year is the defence budget, which is still substantially above the target level for 1984-85. The Treasury has suggested continuing into next year part of the current financial year's £240m cutback, announced in July. The Treasury is anxious to restrict next year's increase in the defence budget by about £1.3bn or 8 per cent compared with the 1983-84 figure.

There has also been an intense debate about whether to continue the present British commitment to the Nato target of a 5 per cent annual increase in defence expenditure beyond the present expiry date of 1985-86.

The Treasury has argued that the basis of the commitment should be changed from the present volume terms to cost terms. This could save up to about £350m in 1984-85.

The present volume basis means that if the cost of defence equipment rises faster than prices gen-

erally, the difference is added on top. If the defence budget were expressed in cost terms, the Ministry would get no extra cash to compete for any relatively faster rise in weapon prices.

One could have rival groups competing to run regional electricity networks, regional gas boards, and competing against each other for the franchises."

Dr Owen urges the creation of "a small ministry for competition to bust open private and public cartels and monopolies. We should see the demerging of large private corporations, the curtailing of the powers of the multinationals, and the disaggregation of the public sector as part of a strategy which includes privatisation."

Most of the issues which will come before the "Star Chamber" are those which are thought to involve general or political principles which have implications for the pattern of spending right through to 1986-87.

The Treasury has suggested that part of the cost of maintaining a garrison on the Falkland Islands should be counted within the 3 per cent Nato commitment

## Vital decision today in Telecom dispute

BY BRIAN GROOM, LABOUR STAFF

**THE POST OFFICE** Engineering Union's privatisation dispute will reach a critical phase today if British Telecom (BT) goes ahead with a threat to dismiss 19 London area telephone engineers who have refused to work as directed.

The union's executive will meet today to discuss the outcome of efforts to avert a clash over the issue. By midday it expects to hear BT's response to representations made last week.

The 19 have twice refused management instructions to do the work of striking colleagues - the second time after signing a pledge to work as directed.

The union now has more than 2,000 members on strike or suspended for refusing to work at central London locations, including the international telephone and telex exchanges. It disputes BT's claims that services to customers are being maintained.

Further industrial action, possibly this week, is expected by telephone operators in the Union of Communication Workers. Some of these in central London struck for 24 hours on Friday.

Today the union executive will also consider the impact of its court victory against the attempt by Mercury, the private telephone net-

work, to get industrial action lifted.

Mercury is expected to appeal against the High Court judgment. This is likely to be heard in a few weeks. The Government is expected to await the final outcome of the case before responding to appeals from such bodies as the Institute of Directors to tighten the 1982 Employment Act.

Trade unions may also take a cautious view of the Mercury ruling. Although it would allow them to take industrial action legally in similar circumstances, these may not always apply.

The National Union of Railwaymen (NUR) faces a tricky decision over whether to block the laying of Mercury cables beside railway tracks when the private network expands into the provinces.

Its own campaign against privatisation could be undermined if the NUR refuses to help other unions out, but, unlike the Post Office union in the Mercury case, this work would provide jobs for its members rather than take them away.

Meanwhile, the six unions representing British Telecom workers will step up their campaign against privatisation today by claiming that the Government's flotation of shares is a threat to the defence of the realm.

The association said: "If, as has been suggested by recent research, low-tar cigarettes are half as harmful as high-tar cigarettes, the logical conclusion is that advertising bans achieve precisely the opposite effects to those intended by those who campaign for bans."

The association also says that per-capita cigarette consumption has grown substantially in countries such as Thailand, Taiwan, Iceland and Singapore, where advertising bans have existed for many years. In contrast, cigarette consumption has fallen in the UK, where advertising is allowed.

Advertising and Cigarette Consumption: £4, from Publications Department, the Advertising Association, Abford House, W5 Wilson Road, London SW1.

## Fresh argument on low-tar cigarettes

By Lisa Wood

**THE CONTROVERSY** over advertising and cigarette advertising was fuelled with the publication yesterday of new research on the issue by the Advertising Association, which represents advertisers, agencies and the media.

The research is on the penetration of low-tar cigarettes, which are allegedly less harmful to health than high-tar cigarettes, in countries with and without advertising bans, and on the effects of advertising bans in countries where such bans exist.

Its theme is the need: "...to use the term 'market' openly and unashamedly. Britain cannot recover its economic strength without a far stronger emphasis on winning markets and without a clearer recognition of the commercial and competitive imperatives on which our prosperity depends."

The SDP support for decentration is defined as: "An endorsement of the market mechanism, which is in a sense a continuous referendum."

At a press discussion of his article last week, Dr Owen denied that he had moved to the right. He pointed out that some of his ideas reflected the original founding aims of the SDP and could also be seen in the work of leading Liberals like Lord Grimond and Mr John Pardoe.

Dr Owen refused to accept the conventional labelling of left/right, which, he said, had been made meaningless by the shift in Labour's position.

Dr Owen is none the less very much leading his party, rather than following its consensus. There has been very little discussion by the party's ruling committees of his new emphasis and some Social Democrats and Liberals are unhappy about this change.

## Owen expands on shift in economic policy emphasis

BY PETER RIDDELL, POLITICAL EDITOR

**A RENEWED** commitment to the social market economy and to the breaking up of private and public sector monopolies is made today by Dr David Owen, leader of the Social Democratic Party.

Dr Owen gives details of the shift in policy emphasis, which he outlined during his speech to the SDP conference in Salford, Manchester, last month, in a 5,000-word article in Economic Affairs, the redesigned successor to the Journal of Economic Affairs, published by Longman and the free-market Institute of Economic Affairs.

"In public services where revenue can be raised through charges - telephones, post, gas, electricity, rail, water - the monopoly cannot easily be broken. If the unions will not accept agreements covering comparability, arbitration and no strike provisions, smaller autonomous managerial units, more co-operatives and the widespread use of franchising will become inevitable."

"But disaggregation of national wage-bargaining procedures will only help if there is a decentralised employing authority with the ability to fix prices and wages. There is already a case for autonomous all-purpose regional electricity authorities for England, as in Scotland, for regional autonomy for the gas industry and, perhaps more controversially, the railways."

Dr Owen suggests the more general development of franchising.

"The private provision of hitherto publicly provided goods and services, subject to official contractual licensing or regulatory requirements, opens up a host of possibilities, even in the natural monopoly areas, as alternatives to nationalisation on the one hand and/or large, private monopolies on the other."

## Construction orders continue to advance

BY IVO DAWNEY

**THE AUGUST** figures for new construction orders, show a continued improvement on last year, but little evidence of the rapid growth seen in the spring and early summer.

Private sector housing orders - the major impetus behind the building industry over the last two years - dropped from £254m (£380.6m) in July to £231m at seasonally adjusted constant 1980 prices. Industry observers claim the hot weather was a major factor behind the figure which, though 21 per cent higher than the same three months last year, is 15 per cent lower than the previous three-month period.

The surprise result came in public sector housing orders, up 13 per cent in June to August 1983 against the previous three-month period and 3 per cent higher than the same period last year. But analysis believes the Government's new moves to restrict public sector capital spending will drastically reduce

## National Savings pour in

By Clive Wolman, Savings Correspondent

**THE POPULARITY** of the 26th issue of National Savings certificates produced a rapid inflow of money last month. The Government's total receipts from National Savings reached £333m, the highest monthly figure this financial year, according to statistics released yesterday.

This contrasts with net receipts of only £147m in July shortly before the 25th issue, which yielded 1.5 per cent per year, was withdrawn. The 26th issue which yields 8.25 per cent tax-free if held for five years, produced receipts of £176m in September, following its mid-August launch.

A new certificate issue traditionally attracts a major inflow in its first few weeks as high rate taxpayers use up their £5,000 quotas, the maximum permitted individual holding of an issue.

A total of £80.6m of National Savings income bonds were sold in September, up from £62m in August, thanks to a ½ per cent increase in the interest rate they offer.

Withdrawals from index-linked issues, whose popularity has sagged during the last year with low inflation, slowed down in September. However, after the 2.4 per cent bonus was paid at the end of this month, withdrawals are expected to accelerate once more.

The total government receipts from National Savings in the first six months of the financial year to September have reached £1.3bn, which is broadly in line with the £1bn target set by the Treasury for the year.

The recent upsurge in receipts has come despite the massive inflow of funds since July to the building societies, the main rivals to National Savings. Government sales of gilt-edged securities in September were also at their highest for more than a year.

The recent increase in savings is not the product of greater thrift, as consumer spending has also shot up during the last two months. It is more the consequence of the overshooting of government expenditure since April which has pumped more money into the economy.

## Engineering industry's export orders drop

BY ANDREW FISHER

**NEW EXPORT** orders for the engineering industry fell sharply in the three months to July, from the unusually high level in the previous three months, but home orders showed sizeable rises.

Export orders in the instrument and electrical engineering sector were down by 32 per cent, while those for mechanical engineering companies were 19.5 per cent lower.

This left the overall export order position for combined engineering 26 per cent lower during the three months. Actual export sales in the period were 2.5 per cent higher for instrument and electrical engineering and 3.5 per cent down for mechanical engineering.

In the home market, according to Department of Trade and Industry figures, new orders on the instrument and electrical engineering side rose by 20 per cent.

There was a gentler 7.5 per cent increase in mechanical engineering, to leave the rise for combined

engineering at 14.5 per cent. Home sales in the instrument and electrical sector were 5 per cent higher, but 3 per cent lower in the combined total.

While total new orders for instrument and electrical engineering equipment rose 4.5 per cent, a fall in mechanical engineering left the combined engineering figure only 2 per cent higher, the same rise recorded for sales.

Separate figures for machine tools showed a rise in export orders in July compared with the previous two months, which more than offset the slight fall in home orders. Total new orders in the May to July period, however, were still 14.5 per cent down on the preceding three months.

Total machine tool sales were down by the same percentage. With monthly sales generally remaining above the level of new orders, orders in hand had dropped by 7.5 per cent by the end of July.

## Caledonian Girls. Non-stop to Atlanta.

We fly non-stop to Atlanta. But it doesn't stop there.

Our connections with Eastern Airlines mean we can fly you onwards to over 70 destinations in the USA.

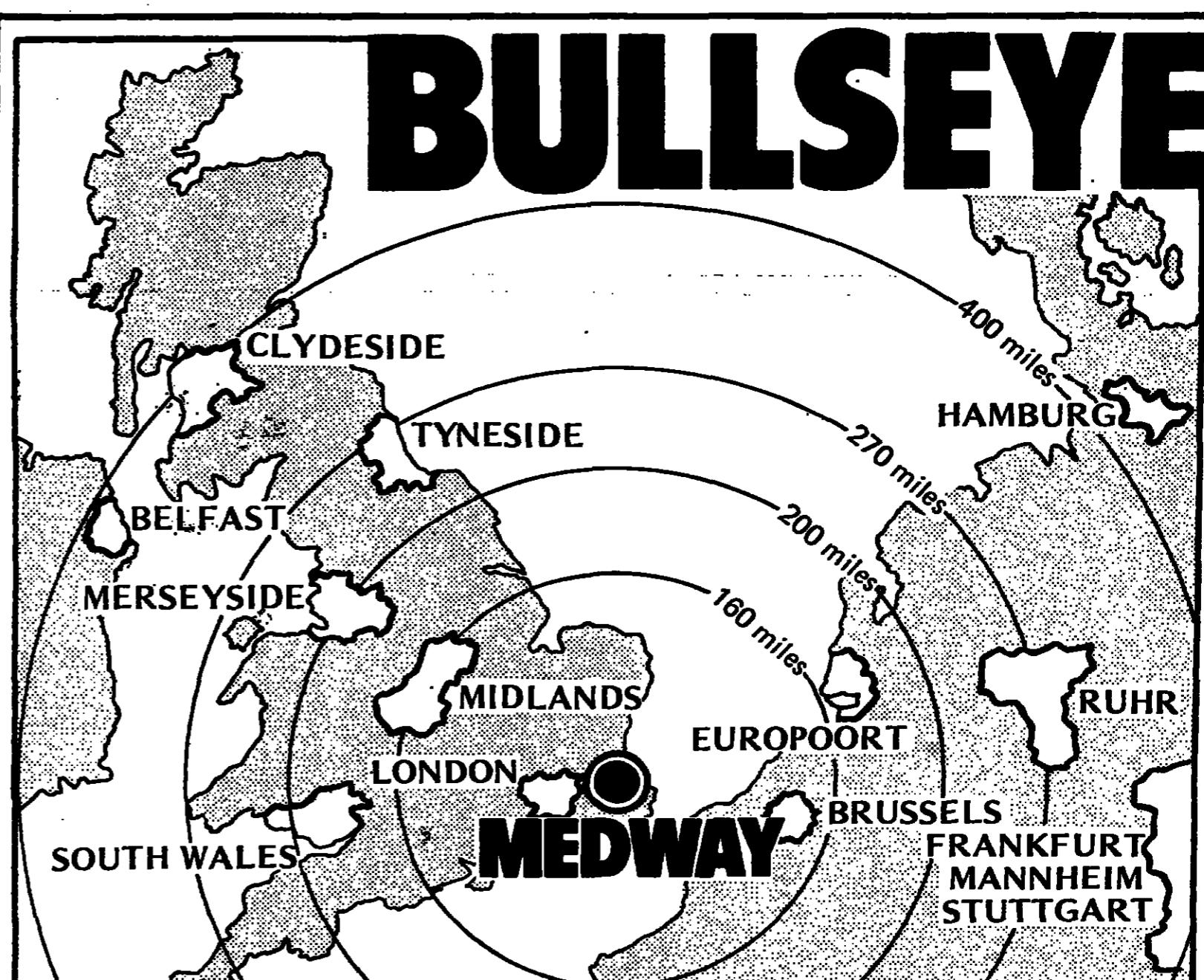
Next time you have business in the States, make it your business to fly British Caledonian.

For further details contact your travel agent or call British Caledonian on 01-668 4222.

We never forget you have a choice.



**British Caledonian**



- Ideally located for the UK's largest markets - London and the South East.
- Well placed with passenger and freight ports for Europe.
- Good motorway and rail links to London, international airports and the coast.
- Local executive airport for international connections.
- Large, young, skilled labour force.
- Excellent labour and industrial relations.
- Set in the beautiful Kent countryside with dozens of Yacht Marinas, Water Skiing, Golf and other leisure facilities.
- Reasonably priced land, premises and housing.
- Enterprise Zone benefits on designated sites - Autumn 1983.

David Homewood  
Medway Development Office  
Mountbatten House  
28 Military Road  
Chatham, Kent ME4 4JE  
Telephone: (0364) 826233

Roy Foster  
Gillingham Borough Council  
Municipal Buildings  
Canterbury Street  
Gillingham, Kent ME7 5LA  
Telephone: (0634) 50021



Adrian Whittaker  
Gravesend Borough Council  
Civic Centre  
Windmill Street  
Gravesend, Kent DA12 1AU  
Telephone: (0474) 64422

Gilbert Johnson  
Swale Borough Council  
Council Offices  
Central Avenue  
Sittingbourne, Kent ME10 4NT  
Telephone: (0795) 24381

## UK NEWS

**TYNDALL BANK  
STERLING MONEY FUND**

**9%\* on deposit and  
write your own cheques**  
(Annualised compound equivalent 9.30%)

Designed to suit the special needs of British expatriates and overseas residents, the Tyndall Bank Sterling Money Fund is a unique high interest deposit account with a cheque book.

Expatriates benefit from rates of interest normally only available to major investors in the money market and keep their funds immediately accessible.

Interest is paid gross without deduction of tax.

Consider the following advantages:

- Deposits are placed with H.M. Treasury, recognised banks, their wholly owned subsidiaries and selected local authorities - assets of the highest calibre. So you get high rates of interest and the highest security.
- The convenience of a cheque book gives you access to your funds at all times. Use it to pay school fees, for instance, or to transfer to your current account.
- Interest credited four times a year means an even higher return because the interest itself earns interest for you. So the current rate, if maintained, equals 9.30%.
- No reports are made to any government authority, for non-residents of the Isle of Man.

Tyndall Bank (Isle of Man) Limited is licensed under the Manx Banking Act 1975. The Tyndall Group is one of the major financial institutions in the United Kingdom, being part of Globe Investment Trust P.L.C. whose funds total approximately £1000 million.

\*Rate at time of going to press. Current rate published daily in the Financial Times. Minimum opening deposit £2,500. Regular savings from £100 per month. Send off now for a booklet and application form by completing the coupon below.

**Tyndall Bank (Isle of Man) Limited**

30 Athol Street, Douglas, Isle of Man Telephone: (0624) 29201 Telex: 628732  
Please send me full details of the Tyndall Bank Sterling Money Fund.

NAME \_\_\_\_\_  
ADDRESS \_\_\_\_\_  
FTF/Oct/83

**HIGH COMPETENCE**

AIR FRANCE AIRCRAFT MAINTENANCE.  
IN THE AIR FRANCE MAINTENANCE HANGARS, EACH AIRPLANE FOLLOWS A REGULAR, COMPLETE INSPECTION PROGRAM, A CHECK-UP SYSTEM THAT'S SO THOROUGH, SEVERAL INTERNATIONAL AIRLINES HAVE ENTRUSTED US WITH THE MAINTENANCE OF THEIR OWN AIRCRAFT.  
THIS TECHNICAL SKILL IS JUST ANOTHER EXAMPLE OF THE HIGH LEVEL OF COMPETENCE YOU FIND WHEN YOU FLY AIR FRANCE.

**AIR FRANCE** WE'RE AIMING EVEN HIGHER

**Civil Service cuts on target**

By Robin Pauley

THE CIVIL Service is now down to its smallest size for 20 years, and the Government appears likely to achieve its target of 630,000 civil servants, the smallest number since the war, by next April.

By April 1983, there were 649,000 civil servants, a reduction of 94,000 or 11 per cent since the Conservative Government took office in 1979, according to the Civil Service Statistics 1983, published by the Treasury yesterday.

The largest cuts since 1979 have been at the Ministry of Defence, down 35,400 to 210,165, the Environment Department, down 15,000, and the Inland Revenue, down 11,500.

Not all cuts are actual jobs abolished; some are transfers to the private sector through privatisation of some departmental services.

Some departments have increased their numbers, notably the Employment Department, which has increased by 6,800 since 1979, and the Home Office, which has increased by a net 1,481, mainly because 1,900 extra prison officers have been employed since then.

Most of the reductions have come about through natural wastage, early retirement and voluntary redundancy, although 8,000 industrial civil servants and 2,500 non-industrial staff have been made compulsorily redundant.

Since 1979, there has been a net decrease of 47,500 non-industrial staff and 36,700 industrial.

In recent years, nearly twice as many women as men have been recruited to the civil service, and about 47 per cent of all non-industrial civil servants are now women.

**MORE PIT CLOSURES POSSIBLE****MacGregor warns against ban**

BY BRIAN GROOM, LABOUR STAFF

MR IAN MACGREGOR, National Coal Board chairman, yesterday delivered a stern warning of further pit closures and told miners that their overtime ban following the NCB's 5.2 per cent pay offer would hurt only themselves.

In an address to the National Union of Mineworkers' white-collar section at Wallsend in the northeast of England, Mr MacGregor said the industry had to produce cheaper coal from more modern pits and bring output into line with sales.

A start had been made by "getting out of hopeless places" which would never contribute to coal's prosperity, but the industry's prospects were being damaged by huge losses still coming from a small part of the business.

Much of the £800m aid from the taxpayer last year subsidised losses at collieries "where the only pros-

pect, apart from closures, is to go on pouring away good money in order to pile up coal on the surface for which there is no customer."

Mr MacGregor denied, however, that the NCB was running down the industry. It would invest more than £700m this year and was creating new, efficient capacity faster than pits were being closed.

Since 1974, closures had cut capacity by 10.7m tonnes, but £4.2bn of new investment had brought 7.1m tonnes of new capacity into operation with another 25m tonnes in the pipeline for completion over four to five years.

He warned that some miners would lose £40 a week because of the NUM overtime ban, due to start next Monday, but it would not affect the industry's need to balance output against what customers would buy.

"The confidence of our customers

and potential customers in coal as a long-term supplier of energy is bound to be shaken (by the ban) at a time when we are fighting for the size of our business," he said.

However, record coal stocks of more than 50m tonnes equalled half a year's output. "It will take years to bring our stocks back to manageable levels, overtime ban or no," Mr MacGregor said.

He said the 5.2 per cent wage offer on basic rates was a fair one and was only possible because of efficiency improvements. There was the chance, through the productivity scheme, to increase earnings further, he claimed.

Mr MacGregor said productivity, measured by output per man shift for all employed, was running at record levels and still rising at nearly 4.7 per cent compared with last year.

He claimed that miners were still

top of the earnings league for large industry groupings, as shown by the Government's recently published New Earnings Survey, and that their average earnings were more than 25 per cent higher than the average for manufacturing industry.

The NUM's own wages league, comprised of smaller groups, puts them 45th. Mr Arthur Scargill, NUM president, claims the pay offer will add less than 3 per cent to the industry's wage bill, and it seems likely to add no more than about 3.5 per cent to average earnings.

The New Earnings Survey figures show that faceworkers' earnings increased by only 3.6 per cent last year, and those of surface workers by 3.1 per cent with groups such as steel, gas and power workers closing the gap with the miners.

**Nuclear waste sites announced this week**

BY DAVID FISHLOCK, SCIENCE EDITOR

TWO POTENTIAL new sites for the disposal of radioactive wastes, one in the south and one in the north of England, are expected to be announced by the Government with Parliament reassembled this week.

The Government expects to hold separate public inquiries in the mid-1980s into the suitability of each site.

The two sites are one for very slightly contaminated waste and the other for more radioactive materials, have been closed from a list of about 150 potential sites offered by the nuclear industry and private organisations.

The initial list was reduced to a short list of about sites by Nirex, the nuclear industry waste management executive, a new body set up by the British nuclear industry.

Both sites will require a nuclear

licence before they can be used to dispose of radioactively contaminated materials from the nuclear industry.

The Government expects to hold separate public inquiries in the mid-1980s into the suitability of each site.

The two sites are one for very slightly contaminated waste and the other for more radioactive materials, have been closed from a list of about 150 potential sites offered by the nuclear industry and private organisations.

The initial list was reduced to a short list of about sites by Nirex, the nuclear industry waste management executive, a new body set up by the British nuclear industry.

Both sites will require a nuclear

**EEC had 'modest' effect on industry**

BY JOHN HUNT

THE EFFECTS of EEC membership on Britain's industry and trade have been modest compared with the original "inflated expectations", according to a report prepared by the European Communities Committee of the House of Lords.

However, the committee is convinced that membership has helped sustain the UK's trade and industrial activity during the recent difficult years.

It believes Britain's economy is now inextricably involved with the Community and that withdrawal would have serious consequences.

The report, to be debated next month, concludes that membership has encouraged foreign direct investment in Britain, particularly

from the U.S. and Japan. Britain's own domestic investment has probably been encouraged but, on balance, British investment in the Community has been reduced.

Taking evidence from a wide range of interests it found a striking degree of unanimity on the importance of Britain remaining in the Community. "Quite simply, membership is regarded as essential to the future well-being of British industry," it says.

It makes scathing comments on the barriers to trade in the Community and says bluntly: "Trade is not yet free - the Community is not a Common Market." It calls on the Government to work for the removal of non-tariff barriers.

**Protests over pasta dumping**

BY ANDREW FISHER, SHIPPING CORRESPONDENT

WORKERS at a small Scottish shipyard have promised to work their normal holiday periods, if necessary, in a "positive offer of flexibility" aimed at helping to win much-needed new orders.

The privately-owned Campbeltown Shipyard on the Mull of Kintyre in western Scotland is building two steel-hulled fishing boats worth more than £600,000 each. But it is desperate for more work to keep its 81-strong workforce busy.

A spokesman for the Ministry of Agriculture says that complaints have been lodged with the EEC in Brussels over the level of offer prices for Greek pasta delivered in the UK.

The flexibility agreement, signed by ship stewards this month, has been agreed as state-owned British Shipbuilders is struggling to push through a drastic survival plan, which many of its 80,000 workers - threatened with job losses - have rejected.

Campbeltown recently lost an order to Denmark, where the competing yard quoted a price some 25 per cent lower.

**MAJOR SHIPPING CONFERENCE & EXHIBITION**

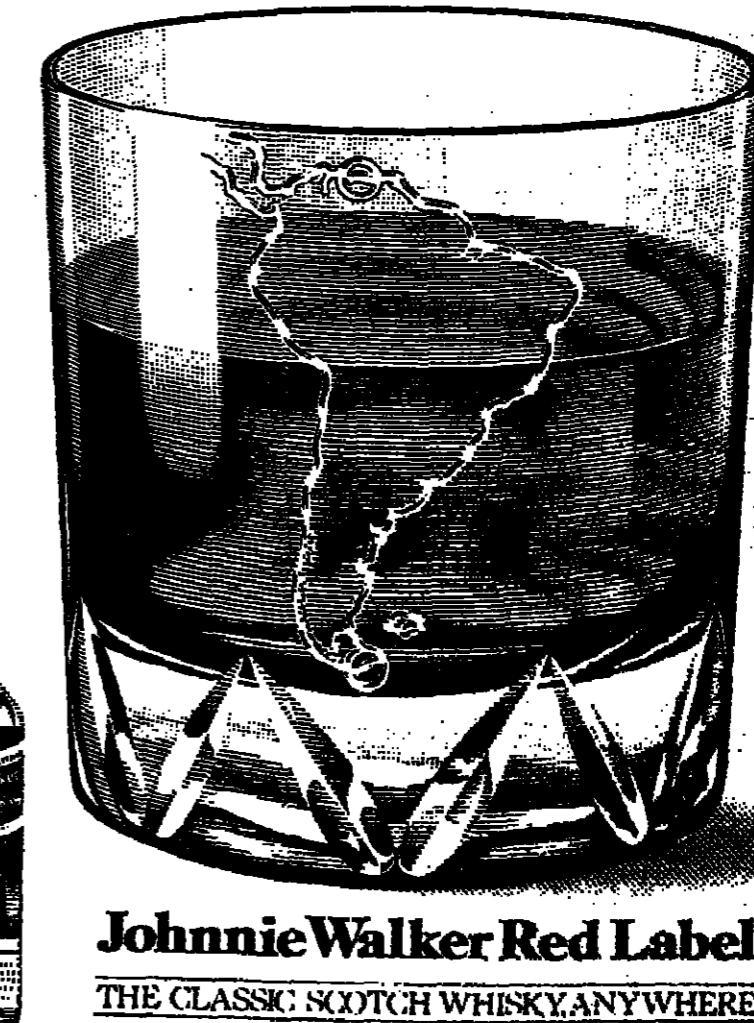
MONACO  
4-6 December  
1983

**EUROSHIP '83**

Patron:  
HSH PRINCE  
RAINIER

The EEC's Maritime Requirements for the 1990s  
Sponsored by the Institute of Marine Engineers & the EEC

For further details contact:  
Mrs Kim Jones on London 01-481 9493 - Telex: 268841

**From Caracas To Cape Horn.**

**Johnnie Walker Red Label**  
THE CLASSIC SCOTCH WHISKY ANYWHERE



## UK NEWS

## Unemployment 'no guarantee of industrial peace'

BY BRIAN GROOM, LABOUR STAFF

A CONTINUATION of high unemployment when Britain comes out of recession will not guarantee industrial peace, Mr Pat Lowry, chairman of the Advisory, Conciliation and Arbitration Service, has warned. Its impact on labour relations would diminish because the numbers already out of work had less effect than the fear of fresh redundancies.

"We shall get accustomed to the numbers unemployed," he told the Institute of Personnel Management's conference at Harrogate, Yorkshire. It would, however, continue to affect issues such as the union pressure for shorter working hours.

Mr Lowry said the challenge to management was "To provide the organisational structure and industrial relations framework within which the energies of a new generation of managers can be released, to provide motivation and leadership which are not based on either employee fear or the alienation of trades unions as an act of defiance policy."

Improving industrial relations

were difficult against a background of social and economic divisions. He warned the Labour Party that simply to repeat all the present administration's above line would mean that stability in industrial relations would continue to elude Britain.

"We are unique among industrial countries in our apparent determination to tear up the industrial relations system by the roots and replace it with another," he said.

But he pointed out that many managers doubted the effectiveness of the Conservative Government's legislation, and said the central problems of industrial relations - improving productivity at work - were outside the scope of the law.

Mr Lowry said he had come across only one instance of a company and local trade officials agreeing to hold a closed shop ballot under the 1980 Employment Act - a requirement from November 1984. Many companies appeared to be ignoring the issue in the hope that it would go away, or were prepared to meet any damages awarded against them in closed shop cases.

## Jobs for the young 'through reflation'

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

YOUTH UNEMPLOYMENT is a prospect of getting one in a society where employment is still the commonly accepted measure of a person's value can be intense.

Youthaid rejects arguments that young people have priced themselves out of work, saying the relative level of youth wages has remained virtually constant, while unemployment has soared.

The paper sets itself the task of dispelling the view that high unemployment is unavoidable and attempts to create "a new atmosphere of public opinion in which no political party will be able to govern without a genuine commitment to create the jobs that are so desperately needed."

Youthaid stresses that young people are not immune from the worst consequences of unemployment. The most important single margin was poverty but "the sense of rejection felt by a young person who has never had a proper job and sees no

prospect of getting one in a society where employment is still the commonly accepted measure of a person's value can be intense.

## CBI rejects EEC shorter week plan

BY OUR INDUSTRIAL CORRESPONDENT

THE UK GOVERNMENT has been urged by the Confederation of British Industry (CBI) to block EEC plans for a reduction in working hours.

Members of the CBI council unanimously rejected the contents of an EEC Commission draft recommendation which proposes substantial reductions in working time and limitations on overtime.

Sir Terence Bessell, director general, said that the EEC document omitted any reference to the crucial issue of reductions in pay in return for reductions in working hours.

"Such a reference was in earlier drafts but has now been massaged out."

The time for Europe to switch to a shorter working week would be after Japan and other Far Eastern countries had done so and not before, he said. There was an "orchestrated campaign" in progress for the 35-hour week, which, if it suc-

ceeded, would not create jobs but put them at risk.

In the CBI's view marginal reductions in working time cannot be pieced together to form new jobs.

The CBI believes that the adoption of a 35-hour week would create serious skill mismatches and merely reduce competitiveness.

Yesterday's council meeting also debated the volatility of exchange rates, raising again the question of whether sterling should be included in the European Monetary System.

Although the CBI Committee has favoured such a move, its Economic Committee has taken a contrary view.

Consultation among members in the regions has been against sterling entering EMS, and this view was confirmed by a majority vote at yesterday's council.

Sir Campbell Fraser, president,

said the CBI did not feel the time was ripe for Britain to become a full EMS member.

Send to: Hugh Davidson, Burroughs Machines Ltd., Kings House, 10 Haymarket, London SW1Y 4BP or call Mr. Davidson at 01-930-1114

© 1983 Burroughs Corporation

I'm interested in the Burroughs B20 microcomputer.  
Please send me more information.

Name \_\_\_\_\_  
Title \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Telephone \_\_\_\_\_  
Send to:

Send to: Hugh Davidson, Burroughs Machines Ltd., Kings House, 10 Haymarket, London SW1Y 4BP or call Mr. Davidson at 01-930-1114

© 1983 Burroughs Corporation

THE UK GOVERNMENT has been urged by the Confederation of British Industry (CBI) to block EEC plans for a reduction in working hours.

Members of the CBI council unanimously rejected the contents of an EEC Commission draft recommendation which proposes substantial reductions in working time and limitations on overtime.

Sir Terence Bessell, director general, said that the EEC document omitted any reference to the crucial issue of reductions in pay in return for reductions in working hours.

"Such a reference was in earlier drafts but has now been massaged out."

The time for Europe to switch to a shorter working week would be after Japan and other Far Eastern countries had done so and not before, he said. There was an "orchestrated campaign" in progress for the 35-hour week, which, if it suc-

ceeded, would not create jobs but put them at risk.

In the CBI's view marginal reductions in working time cannot be pieced together to form new jobs.

The CBI believes that the adoption of a 35-hour week would create serious skill mismatches and merely reduce competitiveness.

Yesterday's council meeting also debated the volatility of exchange rates, raising again the question of whether sterling should be included in the European Monetary System.

Although the CBI Committee has favoured such a move, its Economic Committee has taken a contrary view.

Consultation among members in the regions has been against sterling entering EMS, and this view was confirmed by a majority vote at yesterday's council.

Sir Campbell Fraser, president,

said the CBI did not feel the time was ripe for Britain to become a full EMS member.

Send to: Hugh Davidson, Burroughs Machines Ltd., Kings House, 10 Haymarket, London SW1Y 4BP or call Mr. Davidson at 01-930-1114

© 1983 Burroughs Corporation

THE UK GOVERNMENT has been urged by the Confederation of British Industry (CBI) to block EEC plans for a reduction in working hours.

Members of the CBI council unanimously rejected the contents of an EEC Commission draft recommendation which proposes substantial reductions in working time and limitations on overtime.

Sir Terence Bessell, director general, said that the EEC document omitted any reference to the crucial issue of reductions in pay in return for reductions in working hours.

"Such a reference was in earlier drafts but has now been massaged out."

The time for Europe to switch to a shorter working week would be after Japan and other Far Eastern countries had done so and not before, he said. There was an "orchestrated campaign" in progress for the 35-hour week, which, if it suc-

ceeded, would not create jobs but put them at risk.

In the CBI's view marginal reductions in working time cannot be pieced together to form new jobs.

The CBI believes that the adoption of a 35-hour week would create serious skill mismatches and merely reduce competitiveness.

Yesterday's council meeting also debated the volatility of exchange rates, raising again the question of whether sterling should be included in the European Monetary System.

Although the CBI Committee has favoured such a move, its Economic Committee has taken a contrary view.

Consultation among members in the regions has been against sterling entering EMS, and this view was confirmed by a majority vote at yesterday's council.

Sir Campbell Fraser, president,

said the CBI did not feel the time was ripe for Britain to become a full EMS member.

Send to: Hugh Davidson, Burroughs Machines Ltd., Kings House, 10 Haymarket, London SW1Y 4BP or call Mr. Davidson at 01-930-1114

© 1983 Burroughs Corporation

THE UK GOVERNMENT has been urged by the Confederation of British Industry (CBI) to block EEC plans for a reduction in working hours.

Members of the CBI council unanimously rejected the contents of an EEC Commission draft recommendation which proposes substantial reductions in working time and limitations on overtime.

Sir Terence Bessell, director general, said that the EEC document omitted any reference to the crucial issue of reductions in pay in return for reductions in working hours.

"Such a reference was in earlier drafts but has now been massaged out."

The time for Europe to switch to a shorter working week would be after Japan and other Far Eastern countries had done so and not before, he said. There was an "orchestrated campaign" in progress for the 35-hour week, which, if it suc-

ceeded, would not create jobs but put them at risk.

In the CBI's view marginal reductions in working time cannot be pieced together to form new jobs.

The CBI believes that the adoption of a 35-hour week would create serious skill mismatches and merely reduce competitiveness.

Yesterday's council meeting also debated the volatility of exchange rates, raising again the question of whether sterling should be included in the European Monetary System.

Although the CBI Committee has favoured such a move, its Economic Committee has taken a contrary view.

Consultation among members in the regions has been against sterling entering EMS, and this view was confirmed by a majority vote at yesterday's council.

Sir Campbell Fraser, president,

said the CBI did not feel the time was ripe for Britain to become a full EMS member.

Send to: Hugh Davidson, Burroughs Machines Ltd., Kings House, 10 Haymarket, London SW1Y 4BP or call Mr. Davidson at 01-930-1114

© 1983 Burroughs Corporation

THE UK GOVERNMENT has been urged by the Confederation of British Industry (CBI) to block EEC plans for a reduction in working hours.

Members of the CBI council unanimously rejected the contents of an EEC Commission draft recommendation which proposes substantial reductions in working time and limitations on overtime.

Sir Terence Bessell, director general, said that the EEC document omitted any reference to the crucial issue of reductions in pay in return for reductions in working hours.

"Such a reference was in earlier drafts but has now been massaged out."

The time for Europe to switch to a shorter working week would be after Japan and other Far Eastern countries had done so and not before, he said. There was an "orchestrated campaign" in progress for the 35-hour week, which, if it suc-

ceeded, would not create jobs but put them at risk.

In the CBI's view marginal reductions in working time cannot be pieced together to form new jobs.

The CBI believes that the adoption of a 35-hour week would create serious skill mismatches and merely reduce competitiveness.

Yesterday's council meeting also debated the volatility of exchange rates, raising again the question of whether sterling should be included in the European Monetary System.

Although the CBI Committee has favoured such a move, its Economic Committee has taken a contrary view.

Consultation among members in the regions has been against sterling entering EMS, and this view was confirmed by a majority vote at yesterday's council.

Sir Campbell Fraser, president,

said the CBI did not feel the time was ripe for Britain to become a full EMS member.

Send to: Hugh Davidson, Burroughs Machines Ltd., Kings House, 10 Haymarket, London SW1Y 4BP or call Mr. Davidson at 01-930-1114

© 1983 Burroughs Corporation

THE UK GOVERNMENT has been urged by the Confederation of British Industry (CBI) to block EEC plans for a reduction in working hours.

Members of the CBI council unanimously rejected the contents of an EEC Commission draft recommendation which proposes substantial reductions in working time and limitations on overtime.

Sir Terence Bessell, director general, said that the EEC document omitted any reference to the crucial issue of reductions in pay in return for reductions in working hours.

"Such a reference was in earlier drafts but has now been massaged out."

The time for Europe to switch to a shorter working week would be after Japan and other Far Eastern countries had done so and not before, he said. There was an "orchestrated campaign" in progress for the 35-hour week, which, if it suc-

ceeded, would not create jobs but put them at risk.

In the CBI's view marginal reductions in working time cannot be pieced together to form new jobs.

The CBI believes that the adoption of a 35-hour week would create serious skill mismatches and merely reduce competitiveness.

Yesterday's council meeting also debated the volatility of exchange rates, raising again the question of whether sterling should be included in the European Monetary System.

Although the CBI Committee has favoured such a move, its Economic Committee has taken a contrary view.

Consultation among members in the regions has been against sterling entering EMS, and this view was confirmed by a majority vote at yesterday's council.

Sir Campbell Fraser, president,

said the CBI did not feel the time was ripe for Britain to become a full EMS member.

Send to: Hugh Davidson, Burroughs Machines Ltd., Kings House, 10 Haymarket, London SW1Y 4BP or call Mr. Davidson at 01-930-1114

© 1983 Burroughs Corporation

THE UK GOVERNMENT has been urged by the Confederation of British Industry (CBI) to block EEC plans for a reduction in working hours.

Members of the CBI council unanimously rejected the contents of an EEC Commission draft recommendation which proposes substantial reductions in working time and limitations on overtime.

Sir Terence Bessell, director general, said that the EEC document omitted any reference to the crucial issue of reductions in pay in return for reductions in working hours.

"Such a reference was in earlier drafts but has now been massaged out."

The time for Europe to switch to a shorter working week would be after Japan and other Far Eastern countries had done so and not before, he said. There was an "orchestrated campaign" in progress for the 35-hour week, which, if it suc-

ceeded, would not create jobs but put them at risk.

In the CBI's view marginal reductions in working time cannot be pieced together to form new jobs.

The CBI believes that the adoption of a 35-hour week would create serious skill mismatches and merely reduce competitiveness.

Yesterday's council meeting also debated the volatility of exchange rates, raising again the question of whether sterling should be included in the European Monetary System.

Although the CBI Committee has favoured such a move, its Economic Committee has taken a contrary view.

Consultation among members in the regions has been against sterling entering EMS, and this view was confirmed by a majority vote at yesterday's council.

Sir Campbell Fraser, president,

said the CBI did not feel the time was ripe for Britain to become a full EMS member.

Send to: Hugh Davidson, Burroughs Machines Ltd., Kings House, 10 Haymarket, London SW1Y 4BP or call Mr. Davidson at 01-930-1114

K NEWS  
Employing  
Guarantees  
Trial Pea

Financial Times Monday October 24 1983

11

## UK NEWS

### Big increase in business at county courts

By A. H. Hermans,  
Legal Correspondent

A SUBSTANTIAL decrease in the number of proceedings begun in the Queen's Bench division of the High Court last year and an even greater increase in the number of cases brought to the county courts are revealed in the latest judicial statistics.

Last year 164,396 cases began in the High Court, compared with 182,620 in 1981 and the number of cases heard in the county courts rose to 2,048,568 from 1,849,280. The change is partly due to the recent rise in the jurisdictional limit of county courts to £5,000 and £15,000 for certain business.

For criminal cases the number of committals for trial to crown court rose to 57,569 (60,538 in 1981) and the courts disposed of 68,186 (61,914) during the year.

The statistics are incomplete, reporting only the business of courts administered by the Lord Chancellor. This leaves out all magistrates' courts, which are administered by the Home Office, as well as many tribunals.

A total of 77 justices of the High Court, 339 circuit judges and 456 recorders sat almost 100,000 days in court in 1982. Even so, they dealt only with the tip of the iceberg as most actions brought were settled or given up before they came to a trial.

For example, in the Queen's Bench, where 164,396 writs were issued in 1982, 70,743 cases were disposed of by a judgment without trial—most when not defended—and only 12,716 were set down for trial.

The use of courts as a threat and a sort of debt collecting agency is even more evident from the county court statistics. Of the 2.3m cases brought there, 2m were "money plaintiffs" and of these 40 per cent for sums of £100 or less.

Judicial Statistics Cmd. 9065  
SO pp.105 £9.10.

### INSURANCE

## Aiming to get better value from trade associations

BY ERIC SHORT

INSURANCE companies represent one of the largest service industries in the UK, controlling assets in excess of £100bn and with an annual premium income well in excess of £20bn.

The insurance company trade associations, housed in Alderman House of Cheshire and the adjacent Calico House in the City of London have also grown to a size befitting the industry they represent.

There are now 10 organisations representing various sectors of the insurance industry, almost all of them housed within Alderman House.

They range from the British Insurance Association (BIA) and the Life Offices Association (LOA) to the Re-insurance Offices Association.

They occupy over 50,000 sq ft of prime office space, employ 320 staff and have an annual budget in excess of £9m, of which Alderman and Calico House rents account for £1.7m.

In addition, insurance company executives spend an estimated 15,000 days a year on the work of the associations.

There is a growing feeling among the insurance company members that they are not getting justice for money. Various internal working parties have been looking at ways of effecting economies and of streamlining the decision-making process on important issues.

In particular there is a strong feeling that the industry is fragmented on many important issues and that it does at times lack an effective spokesman to represent the industry to the Government and the public.

There has been concern expressed in recent years that the industry has not been able to agree on a major advertising campaign, nor on a central agency for handling complaints from the public.

The result was that the BIA hired PA Management Consultants to review the structure and consider possible alternatives. Its interim report, which was confidential, was ready in July, but is only just appearing in the media.

Since the report states that

one of the priority functions of any association is to represent the industry and its members to the Government, politicians and the public, it seems strange that discussions should be shrouded in secrecy.

PA Management sets out various alternatives for members to consider. They range from maintaining the status quo to having one single fully-integrated organisation under a chief executive covering all functions.

No self-respecting association or organisation these days is without a director-general at its head. The PA Management report does not stray from this established course and recommends that any new structure should have a director-general.

Instead of a forced personnel committee, it would be the insurance industry's message at every conceivable opportunity.

PA Management recommends that the director-general's function would be to head the staff rather than to be such a spokesman.

PA Management estimates that cost savings of 15-20 per cent could be achieved by rationalisation of current staff. This would be done both by pruning activities and moving some staff responsibilities out of Alderman House. All members agree with this objective.

But when PA Management specifies how this is to be achieved, the opposition begins.

PA Management starts from the premise that insurance is seen by the world outside as one industry. However, mistaken this view is, it says the proposed structure should build on this and not try to change it.

It would like to see a structure with two member groups—life and non-life—operating within a formal federal structure with a single permanent staff. But there would be considerable life and non-life specialists among the executive staff.

The opposition comes from the Group.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

The timetable is that the associations should decide in principle on what lines the reorganisation should proceed along, as well as set up an action group with PA Management as advisers, to produce detailed proposals.

Life companies, which may object strongly to the proposed reorganisation, may be tempted, at the last resort, to go outside the main association to one or other of the two life associations that operate independently from Alderman House—the Life Insurance Association and the Linked Life Assurance Group.

PA Management's proposals

are unique in that it is an association of the chief executives of Scottish life companies, and is based in Edinburgh, has said that whatever happens in London, it will not be subordinate to any London-based association.

## APPOINTMENTS

# BP discovered a new site for their annual meeting at London's Barbican.

Like BP, many people have already held a conference at the Barbican. Or an exhibition. Or a meeting. Or any combination of all three.

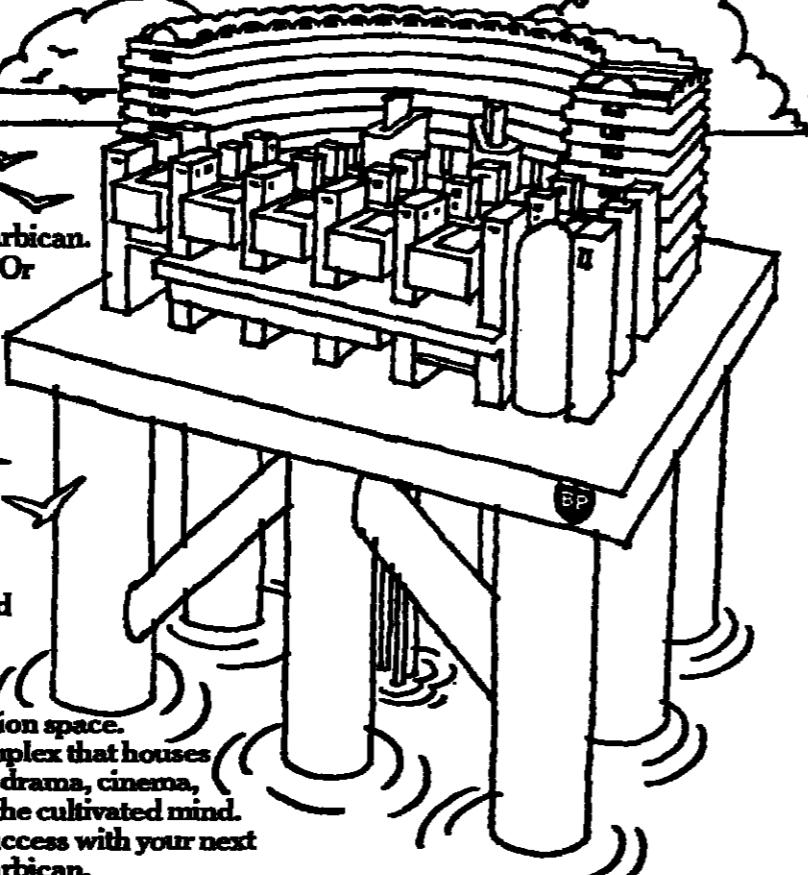
And we can confidently claim they've been very successful.

But that's hardly surprising. After all, the Barbican's right in the heart of the City of London. And London's not just a great place to do business. It's a great place to relax in, too.

Then, the Barbican Centre for Conferences has all the facilities and equipment that any conference organiser could ask for. It will welcome 2,000 delegates. Or just 10. It's got loads of effective exhibition space.

And, of course, it's part of a complex that houses the famous new arts centre. Music, drama, cinema, art galleries — everything to please the cultivated mind.

If you want to be confident of success with your next conference, plan on booking the Barbican.

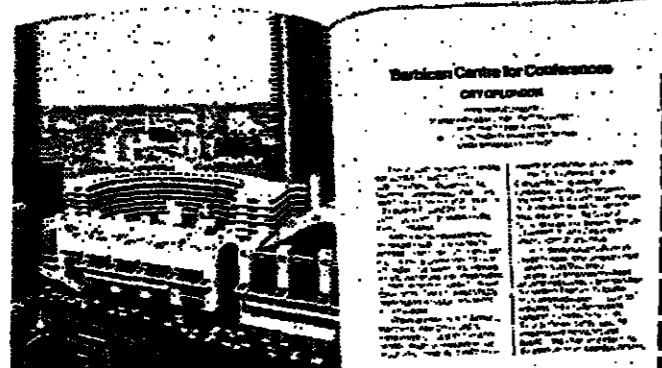


### Send for your free book about the Barbican.

To: The Conference Director,  
Barbican Centre for Conferences, Barbican,  
London EC2Y 8DS. Telephone: + 441638 4141.  
Please send me my free book.

FT24/10

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Tel \_\_\_\_\_



## Barbican Centre for Conferences

## CONTRACTS AND TENDERS

### NOTICE SALE BY TENDER

Assets of  
Intercontinental Distilleries  
(St. Lucia) Ltd.  
Castries, St. Lucia, West Indies

Notice is hereby given that Bahamas International Trust Company Limited, Trustee in Receivership under the Hypothecary Obligation and Mortgage Debenture dated 29th October 1976 and registered in St. Lucia in volume 125A No. 142/2 is prepared to receive tenders for the purchase of the mortgaged property comprised of the following parcels:

Parcel 1 All land and buildings exclusive of Parcels 2 to 6;  
Parcel 2 One complete distillation system with capacity of approximately 8,000 imperial proof gallons of 69 O.P. Alcohol per day;

Parcel 3 Processing tanks with approximate capacity for 340,000 gallons Molasses, 200,000 gallons Fermentation Wash, and 120,000 gallons Alcohol;

Parcel 4 General service equipment including one package boiler (24,150 lbs. of steam), electric pumps, compressors etc.;

Parcel 5 Associated laboratory equipment;

Parcel 6 Associated office furnishings, tools and materials. Tenders are also invited on one or more of the preceding parcels.

The procedure for tendering and conditions of sale, including details of the parcels and the applicable government concessions may be obtained on application at the offices of Bahamas International Trust Company Limited, P.O. Box N766, Birco Building, Bank Lane, Nassau, Bahamas and the envelope must be marked "Do not open — Tender for Purchase of the Mortgaged Property, St. Lucia."

Tenders must be accompanied by a deposit by way of certified cheque payable to BAHAMAS INTERNATIONAL TRUST COMPANY LIMITED — IN TRUST for 15% of the amount tendered. The deposit will be returned if the tender is not accepted. The deposit will be forfeited to the undersigned Trustee as liquidated damages if the tender is withdrawn prior to the date on which notice of the acceptance of any tender by the trustee is deemed to have been received by the tenderer as more fully described in the procedure for tendering. The deposit of a tenderer whose tender has been accepted will be forfeited as liquidated damages if the successful tenderer does not complete the sale. The balance of the tender price will be payable at closing.

The assets may be inspected by appointment arranged by contacting Mr. William Douglas Rapier or Mr. N. P. Husband, Pest, Marwick, Mitchell and Co., P.O. Box 195, Castries, St. Lucia, West Indies (809) 452-2511, Telex No. 6351 PMM SLU.

Bahamas International Trust Company Limited,

P.O. Box N766,  
Birco Building, Bank Lane,  
Nassau, Bahamas.

### REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE

(Algerian Popular Democratic Republic)

MINISTERE DE L'ENERGIE ET DES INDUSTRIES  
PETROCHIMIQUES

(Ministry for Energy and Petrochemical Industries)

ENTREPRISE NATIONALE DES TRAVAUX AUX PUITS  
(National Oil Exploration Company)

NOTICE OF NATIONAL AND INTERNATIONAL  
CALL FOR TENDERS  
NUMBER 907204/MF

The National Oil Exploration Company (Entreprise Nationale des Travaux aux Puits) is launching an International Call for Tenders for the supply of:

HEXAGONALS KELLYS (Tiges Hexagonales)

This Call for Tenders is intended for Manufacturing Companies only and excludes amalgamations, representatives of companies and any other intermediaries etc. in conformity with the provisions of Law No. 78-02 of 11 February 1978 with respect to State Monopoly on Foreign Trade.

Tenders interested in this Call for Tenders may obtain the specifications from: Entreprise Nationale des Travaux aux Puits, 2 Rue du Capitaine AZZOUG, Côte Rouge, Hussein Dey ALGER (Algiers) ALGERIE (Algiers), Département Approvisionnement et Transports (Supplies and Transport Department) — with effect from the date on which this Notice is published.

Offers, of which five (5) copies should be prepared, must be sent in a double sealed envelope, by registered post to the Secrétariat du D.A.T. at the above address. The outer envelope should not bear any mark which might identify the tenderer, stating simply "APPEL D'OFFRES INTERNATIONAL Numéro 907204/MF — Confidential — A ne pas ouvrir" (INTERNATIONAL CALL FOR TENDERS Number 907204/MF — DO NOT OPEN, CONFIDENTIAL).

Tenders must be received within sixty (60) days from the date on which the present notice is published.

Selection will be made within 180 days from the closing date of this Call for Tenders.

OIL & NATURAL GAS COMMISSION  
DEPARTMENT OF MATERIALS MANAGEMENT

Gram: \*COMSTOR\* Tel: Bhawan, Dehra Dun (India)

BID INVITATION NOTICE FOR HIRING OF 'ON LAND' OPEN HOLE LOGGING CUM PERFORATION SERVICES ON CONTRACT BASIS

Oil and Natural Gas Commission, Dehra Dun invites Sealed Tenders for Well Logging and Perforation Services on Contract Basis

No. 1. MATI/IMP/GEOPHY/ U.S.\$1,00,000.00

SCONE/1/1842/83 Date: 24.11.83 Due Date: 26.11.83

140/- Rs. 150/- Rs. 150/- Rs.

1.15.11.83 1.15.11.83

The services will initially be for one year with option for ONGC to extend it for another year on the same rates, terms and conditions or to terminate the contract earlier by giving one (1) month's notice without having to assign the contract to another bidder.

Interested Bidders can obtain the Bid documents on written request from General Manager (MMI), ONGC, Tel Bhawan, Dehra Dun on any working day, after 12 noon. The documents will be supplied free of charge and will be issued in favour of Secretary, Oil and Natural Gas Commission, Dehra Dun, payable at State Bank of India, Tel Bhawan Branch, Dehra Dun.

ONGC reserves the right to accept any bid or to reject any or all bids at its discretion without having to assign any reason thereof.

BID BOND:

In case the bid is for a sum of U.S.\$5,00,000.00 to be enclosed with the bid. In case the bid is for either of the area viz West Bengal or Assam the amount will be U.S.\$2,00,000.00.

Bids from FOREIGN PRINCIPALS will only be considered.

ONGC reserves the right to accept any bid or to reject any or all bids at its discretion without having to assign any reason thereof.

### CONTRACTS & TENDERS ADVERTISING APPEARS EVERY MONDAY

The Rate is £30.00  
per Single Column Centimetre

## Young Austen & Young

Mr John I. Kilner has been appointed managing director of YOUNG AUSTEN & YOUNG LTD and chairman of its associated companies, Bosworth (Construction Services), Pinfold Protection Services and Young (Electrical). A former board director within the John Laing Group, Mr Kilner was latterly employed by Haden as managing director of its Carrier company.

DIMA INDUSTRIAL has appointed Mr J. A. Hayward as managing director; Mr H. Dobson as sales director; and Mr A. J. Hayward as financial director.

FREMONT INSURANCE COMPANY (UK) has appointed Mr R. E. L. Williams as director and company secretary.

Mr Keith Morris has been appointed western sales director of THE MAGAZINE AND CATALOGUE CORP part of the British Printing and Communication Corp. He has been managing director of Purnell and Sons since March 1982. Purnell will now be under the personal direction of Mr Hugh Livingston, chief executive of the British Magazine and Catalogue Corp. Mr Morris will remain a member of the board of Purnell, and the Magazine and Catalogue divisional board and joins the board of Odhamson.

Mr Tony Patsiou has been promoted to the board of the human resource systems division of software supplier, PACKAGE PROGRAMS.

REED STENHOUSE & PARTNERS has appointed Mr Charles Bowring as chief executive of REED STENHOUSE & PARTNERS. Mr David Bridges, Mrs Patricia Perkins and Mr Richard Park have been appointed to the board.

Mr J. R. Heaver has been appointed a director of BARCLAY-QUILLIM INVESTMENT. He is also managing director of Granada Properties, a fellow subsidiary of Granada Group, a fellow subsidiary of Granada Group.

Mr Christopher P. Jenner has

been appointed managing director of CAMBRIDGE PETROLEUM ROYALTIES. He was an executive director.

ULSTER TELEVISION has appointed Mr Peter Battle as sales director from November 3. He has been engaged in his own consultancy, Battle Marketing Services, since relinquishing his position in July 1982 with Television South West (TSW) where, as joint managing director, he took a special interest in the business side of the company.

Mr G. E. Hall has been appointed a deputy chairman and Mr J. R. Mandy becomes group managing director of BRADBURY WILKINSON.

Mr D. T. Cook has joined PERMANITE as general manager from the Chloride Group where he was managing director, Chloride Metals.

GRUNDIG INTERNATIONAL LTD subsidiary of the German company, has appointed Mr Michael Walker as sales director, and Mr Steve Bruce as director with Bush Radio. Promoted to the board as director of marketing services is Mr Tony Mason. He has been with Grundig for over two years.

Mr George Carnethon has been elected president of the BUS & COACH COUNCIL. He succeeds Mr William S. Lewis. Four vice-presidents were also elected. Mr Stuart Appleby of REED STENHOUSE & PARTNERS, Mr David Bridges, Mrs Patricia Perkins and Mr Richard Park have been appointed to the board.

Mr J. R. Heaver has been appointed a director of BARCLAY-QUILLIM INVESTMENT. He is also managing director of Granada Properties, a fellow subsidiary of Granada Group.

Mr John Howorth has been

promoted from southern region sales manager of MICRODATA INFORMATION SYSTEMS to the new post of director of sales and marketing.

Mr John Festing, of Singer and Friedlander, has been appointed chairman of CoSTRADA's Northern Small Industries Committee. He succeeds Mr Col. C. Crossan.

Mr David Randell has been appointed systems development director at ALLIED BREWERIES MANAGEMENT SERVICES. Burton-based management services company of the Allied Lyons Group, he has been with the group for 12 years. Mr Keith Harvey becomes computer operations director. He has been with the company for 10 years.

Mr D. G. Watson has been appointed as marketing and sales director of FORD AND WESTON LIMITED. Ford and Weston Limited is a subsidiary of the Ford and Weston Group.

Mr Jervay Mackay-Lewis, senior partner of the Whitney Mackay-Lewis Partnership, has been appointed as executive director of ELECTRA RISK CAPITAL a wholly-owned subsidiary of Electra Investment Trust.

United States Filter Corp. (a division of Ashland Oil), has appointed Mr Geoffrey L. Sneddon as managing director of STANMORE FILTRATION SYSTEMS of Marston, Cheshire, England and FLUID SYSTEMS EUROPE BV of Almere, Holland. Mr Sneddon was deputy managing director of Mikropul Durcon.

## FINANCIAL TIMES

operates a subscription hand delivery service in the business centres of the following major cities

AMSTERDAM-BOMBAY-BONN-BOSTON-BRUSSELS-CHICAGO-COPENHAGEN-DUESSELDORF-EMDEN-FRANKFURT-GENEVA-THE HAGUE-HAMBURG-HONG KONG-HOUSTON-ISTANBUL-JAKARTA-KUALA LUMPUR-LISBON-LOS ANGELES-LUGANO-MADRID-MANILA-MEXICO CITY-NHANO-NOMADEL-NYON-OAKLAND-PARIS-PERTH-SINGAPORE-STOCKHOLM-STUTTGART-TOKYO-TORONTO-UTRECHT-VIENNA-WASHINGTON

For information contact: G. T. Damer, Financial Times, Gruenstrasse 54, 6000 Frankfurt am Main, W. Germany  
Tel: 0611/75980, Telex: 416 193  
or Laurence Allen, Financial Times, 75 Rockefeller Plaza, New York, N.Y.10019.  
Tel: (212) 489 8300, Telex: 238 409 FTOL UI

## COMPANY NOTICES

### Société Nationale des Chemins de Fer Français

£75,000,000

Guaranteed Floating Rate Notes 1993  
(redeemable at the holder's option in 1990)

unconditionally guaranteed,  
as to payment of principal and interest, by

The Republic of France

In accordance with the provisions of the Notes, notice is hereby given that for the three months period,

20th October, 1983 to 20th January, 1984, the Notes will bear interest at the rate of 5% per cent. annum.

Coupon No. 1 will therefore be payable at the rate of £120.97 per coupon from 20th January, 1984.

S.G. Warburg & Co. Ltd.

Agent Bank

POITS AUTOMNES  
BORDEAUX-DUNKERQUE —  
LE HAVRE-NANTES — NANTES  
— SAINT-NAZAIRE — PARIS

Public corporations of the French State created with the law of 26th June 1962, dated January 28, 1963 and December 26, 1963.

9% Bonds 1983-1991 of USD 1000 EACH

NUMERICAL LIST

1. of the bonds including the 4,000 bonds drawn at the second drawing on the 26th December 1982, setting the entire annual instalment to be paid on the 26th December 1983, redeemable at par on November 15, 1983.

2. of the second drawals drawn by the holders of the bonds drawn at the first drawing on the 26th December 1982, redeemable at par on November 15, 1983.

These bonds are denominated in French francs and are convertible into ECU 1,000 EACH and toholders of ECU 1,000 EACH.

The holders of International bonds 1982-1983 and the holders of bonds drawn at the first drawing on the 26th December 1982, setting the entire annual instalment to be paid on the 26th December 1983, redeemable at par on November 15, 1983.

These bonds will be issued at a premium of U.S.\$ 1.000 plus

plus premium of 1.000 francs.

The bonds will be issued at a premium of 1.000 francs.

The bonds will be issued at a premium of 1.000 francs.

The bonds will be issued at a premium of 1.000 francs.

The bonds will be issued at a premium of 1.000 francs.

The bonds will be issued at a premium of 1.000 francs.

The bonds will be issued at a premium of 1.000 francs.

The bonds will be issued at a premium of 1.000 francs.

The bonds will be issued at a premium of 1.0



## TECHNOLOGY

THE 'INTEL OF BIOTECHNOLOGY' STAKES ITS CLAIM

# Why Centocor gets the 20% it asks for

BY DAVID FISHLOCK, SCIENCE EDITOR

CENTOCOR, a new U.S. biology venture with fewer than 100 people at Malvern on the outskirts of Philadelphia, was set up in 1979 to invent the "critical components" of new health-care systems. It likens its role to that of Intel and its latest chips, the key parts that make it indispensable to designers of advanced electronic systems.

Centocor asks for—and gets—20 per cent of the selling price of the health-care system. "We measure test after test of their claim," admits Mr Michael Wall, Centocor's chairman. "But it is not negotiable. It is the only thing that is not negotiable."

His job, and that of his hard-driving young chief operating officer, Dutch-born Dr Hubert Schoemaker, is to persuade the big pharmaceutical groups that the 20 per cent is not a royalty but for a critical component it can obtain from no other source. "We need to sell \$20m-\$30m for Centocor in a product," Schoemaker says. But he claims that "very large companies are extraordinarily receptive to our products." Partners in joint ventures include Warner-Lambert, FMC and the French Atomic Energy Commission.

Wall and Schoemaker created the new company as a research team operating right at the frontiers of biotechnology. Wall is the strategist and ambassador; Schoemaker runs the business. Wall, founder of Flow Laboratories, a \$100m company engaged in tissue culture and instruments, says he had the urge to start again from scratch, so that he could follow the commercial development of a new technology from the outset. "We think it is the greatest fun to follow a technology."

The idea is that Centocor itself shall stay very small, and shall transfer its science to companies already established in health-care. Wall believes the health-care industry today has excess production and distribution capacity and is urgently seeking major new products.

He sees such companies as potential partners. FMC, for example, has already committed \$12.5m to a joint venture with Centocor to try to exploit some novel ideas in immuno-regulators as the interferons.



Michael Wall (top) and Hubert Schoemaker

tion which could lead to dramatic changes in the treatment of such diseases as arthritis.

Wall and Schoemaker see their main jobs as "managing the legal partners"—that is, training scientists for the partners example, for Warner-Lambert which wanted Centocor's critical component for a test for hepatitis B—and finding fresh targets for their researchers.

Wall says he would be "laughed out of the office" if he ever tried to get 20 per cent for a me-too product such as the new biology tests flooding on to the U.S. market from the new biology companies, or even such non-specific immuno-regulators as the interferons.

Specificity is the key. Centocor began life on the campus of the University of Pennsylvania in Philadelphia, in what Schoemaker calls a "motel for start-up companies". Also on the campus is the Wistar Institute, an independent and reputable medical research centre with a strong emphasis on cancer. Through its director, Dr Hilary Koprowski, Wistar offered the new company product patents on certain applications of monoclonal antibodies. The British invention of the mid-1970s which the Medical Research Council had failed to patent.

He sees such companies as potential partners. FMC, for example, has already committed \$12.5m to a joint venture with Centocor to try to exploit some novel ideas in immuno-regulators as the interferons.

One was an antibody highly specific to cancer of the pancreas and upper gastrointestinal tract. Centocor brought it to the market last year, in the form of a radioimmunoassay for early detection. It has high hopes that the test may prove acceptable as a way of screening populations at risk from these tumours.

Another such assay was culled from the work of the Dana Farber Cancer Institute in Boston, which has developed a monoclonal antibody that proved highly specific to ovarian cancer. But this one may have therapeutic value, too, for a just-published research paper suggests that cancer of the ovaries responds favourably in most cases to its use. In any event, there are high hopes both at Wistar and Centocor that the specificity of monoclonals might be combined with chemotherapy to produce drugs designed to treat a particular tumour.

Centocor's own laboratories have found another exciting type of antibody, to Gram-negative bacteria such as E. coli and *Salmonella*. It is optimistic

that the antibody-making cells for hepatitis B—and find

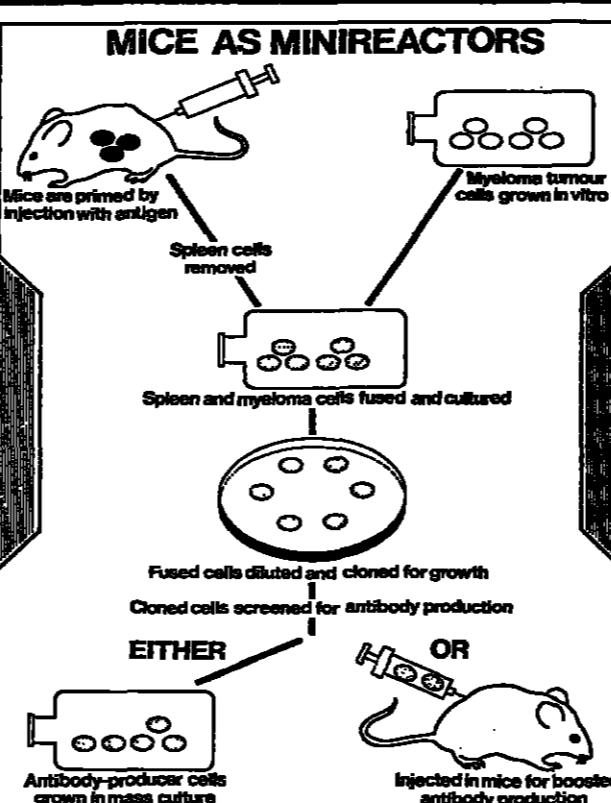
manufacturing the "critical component." When it negotiates a partnership for an antibody, it looks to the partner to maximise market opportunities by exploring the various possibilities for using the monoclonal antibodies—just one technique of genetic engineering. Its own research programme, under the direction of Dr Vince Zurawski, another founder-director, is running at more than \$3m a year. Zurawski is a PhD chemist who says he's become "very clinically orientated."

Likewise, it is happy to exploit other people's expertise in scaling up the manufacture of a monoclonal. "The cheaper we can make it, the happier we are," as Wall puts it. Two years ago it recognised that the British company Celitech, armed with coveted MRC inventions, was an international centre of excellence in the manufacture of monoclonals. Centocor has used Celitech extensively, both to explore problems of scale-up from manufacture in mice as "mini-reactors," and to make commercial qualities—hundreds of grams at a time—of Centocor monoclonals.

In his experience, Celitech is

still the only company success-

## MICE AS MINIREACTORS



The hybrida technique for making monoclonal antibodies starts with a mouse as the "mini-reactor" or incubator. When injected with antigen, the mouse's spleen responds by producing a cocktail of antibodies, each one the product of its own specific cells. The spleens are removed and mashed to release the immunised cells. Then they are mixed with a fast-reproducing cancer-type cell called a myeloma cell. Under the right conditions—specific to each union—the antibody-making cells fuse with the myeloma cell to make a hybridoma.

fully to master mass culture of monoclonal antibodies, Wall says.

But Centocor is anxious to be seen as a biotechnology company with much wider interests than monoclonal antibodies—just one technique of genetic engineering. Its own research programme, under the direction of Dr Vince Zurawski, another founder-director, is running at more than \$3m a year. Zurawski is a PhD chemist who says he's become "very clinically orientated."

The imaging of diseases in a way the doctor can clearly and unambiguously assess is one important range of targets. He is working on ways of combining highly specific monoclonal antibodies with other chemical agents. For example, he has a combination which binds only to dead myocytes and thus can provide a vivid colour image of parts of the heart which have died following a heart attack.

In his experience, Celitech is

still the only company success-

## OFFICE AUTOMATION

# Now the telephone with intelligence . . .

BY GEOFFREY CHARLISH

IF YOU are a senior executive and if £1,200 will not burn a hole in the budget, then a new executive telephone system from Standard Telephones and Cables offers an interesting combination of intelligent telephone, electronic diary, address book, calculator and notebook.

STC says it conducted extensive market research before the design was finalised, with Department of Industry support for the field evaluation.

Standard's desk-top unit, called Executive, which costs £1,200, is a useful hand in organising the executive's activities and allow calls to be made to any of the people involved at the touch of a button.

Executive has a full-sized keyboard, a 5-in monochrome screen (24 rows of 40 characters), a back-up memory cassette, and a handset for use when private rather than the equipment's normal "loud speech" conversations are called for.

The directory can store up to 255 full-screen entries of names, addresses, phone numbers and other customer or client data.

From these entries, listings can be obtained. For example, all the suppliers of a particular product or all the brokers or airfares that have been entered can be displayed on the screen together, as could all the in-

house staff, say in a particular branch or division.

The number of any contact in the directory can be dialled automatically, and there are rapid dialling facilities for up to 10 of the numbers that are most frequently used.

Entries to the diary are easily made from the standard type-written keyboard and with commonly used words like "meeting" or "lunch" only the initial letter need be typed.

Ample space is provided for daily entries and as they are made, the system compiles a monthly planner "grid" which shows all the days of the month with clear indication of the free and engaged periods.

Executive can also access the BT Gold service by which messages can be typed to remote correspondents and the replies received on the screen via electronic mail drop box. The Prestel service can also be accessed.

Production is already underway at the STC Brighton plant and the company expects to be selling Executive, and an associated secretarial unit, early next year. At the moment approval from the British Approvals Board for Telecommunications (BABT) is for connection to direct lines only, but similar approval for PABXs is expected soon. More on 01-388 1234.

## ... and the computer with a telephone

BY PAUL WALTON

XEROX HAS launched the first in a line of portable computers, with the smallest weighing in at five pounds.

The 1800 family includes the 8-bit 1810 portable system and the 1805 processor which comes without a screen, both of which can fit into a briefcase and run CP/M-based software packages.

The top model 1845 model, the base station can support more powerful options than the portable computer when they are connected to it by running 16-bit MS-DOS software in addition to CP/M. There is also an 1845 disk unit which expands the systems storage capacity.

The 1810 portable has a high resolution flat screen and can run for up to 10 hours on its own rechargeable nickel-cadmium batteries. Both it and the 1805 are sold with pre-programmed applications such as spreadsheets and business graphics which are stored in ROMpacks which simply plug into the back, with more promised for the future.

Both come with built-in features such as an alarm, a calendar, an alarm clock, calculators, speaker telephone, with automatic dialing, tape editor for word processing and the Microsoft Basic programming language.

Xerox is selling the 1800 range both through retail outlets and by mail order.

**Computer Aided Planning & Estimating Systems**  
**'CAVES' accurately projects standardised layouts together with related time standards and costs in less than 10% of the time involved using conventional procedures.**  
Contact:  
**INDUSCAN PRODUCTIVITY SERVICES LTD**  
30 Station Road, Hockley, Essex SS1 2AL  
Tel: 021 233 1449

## Testing

# Shaking Skynet 4 and Unisat

SERC, the General Electric (U.S.) affiliate at Hitchin, Herts, specializing in mechanical engineering consultancy, has been awarded a contract by British Aerospace to conduct modal (vibration) qualification tests on the Skynet 4 communications satellite and on Unisat, which is being designed and constructed for use by the BBC and British Telecom.

The tests will be used to confirm the validity of finite element mathematical models that describe the dynamic behaviour of the spacecraft. The models are used by the launch authority in a coupled analysis to determine how the launch vehicle and satellite interact under launch conditions.

## Domestic science Designing kitchens by computer

CLAIMED TO be the cheapest kitchen design software to run, aptly enough, on the Apple IIe computer is KDS 5000 from Amicus Computing.

Tailored kitchens can be designed by entering a room's dimensions and calling up standard units from memory, fitting them together by means of a joystick which will move them around on the screen. Computer aided design allows the kitchen to be viewed from every angle, even under the sink where piping must be allowed for.

Amicus claims that for around £6,450 it is selling a cheaper system than competition from Olivetti or Klemke. More on 0452 27602.

**NEC**  
NEC Corporation  
Tokyo, Japan

\*NEFAX 4500 high-speed group 3/2 sends an A4 page in under 60 seconds.

# NEFAX Electronic Mail Saves time and cuts costs

NEFAX—used by Britain's leading industrial companies and many hundreds of enterprising small businesses to send exact electronic copies across the country or across the world, with speed, accuracy and confidentiality.

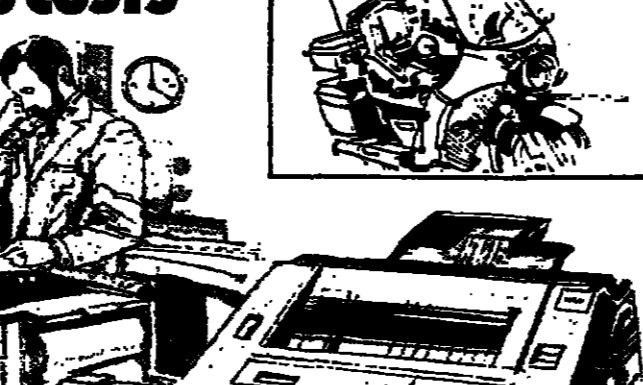
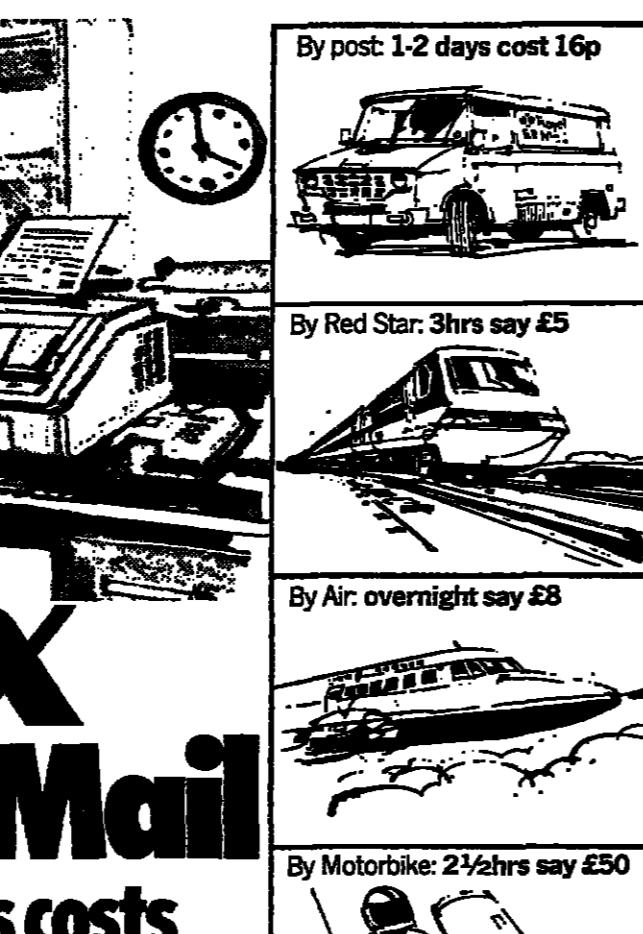
You too can use FAX to send in less than a minute, signed documents, charts, pictures or graphs.

NEFAX transmits an exact duplicate of your original. All you need is a NEFAX, your telephone and the cost of the call.

NEFAX is easy to use, no special training or operator is required. Your "FAX" document can be sent at any time because the distant NEFAX can receive unattended.

For a free demonstration or brochure, phone us now on 01-388 6100 or just clip the coupon to your letterhead, and mail to:

NEC Business Systems (Europe) Ltd.  
NEC House, 164/166 Drummond Street  
London NW1 3HP  
Tel: 01-388 6100 FAX: 01-387 4723 (G2)



NEFAX 4100 (low end)  
high-speed group 3/2  
sends an A4 page  
in under 60 seconds.

Please send brochures  
on NEFAX

Name \_\_\_\_\_  
Company \_\_\_\_\_  
(Just clip coupon to your letterhead)

Traditional seals in motor engines often poorly even when used under normal conditions. Weaknesses can develop in gaskets and cause leakage. Oil streaks in garages or on streets are there to prove it.

That's why Rhône-Poulenc developed Rhodoseal, a new silicone elastomer, effective sealing. Already adopted by leading automobile manufacturers in the U.S.A. and Europe, these new products guarantee more effective protection against leaks over a longer period.

And because Rhodoseal joints can be vulcanized at room temperature right on assembly lines, they are simpler to handle, quicker to install and lower in cost.

This innovation is another recent success from Rhône-Poulenc research in silicone.

Chemists at Rhône-Poulenc have developed a new sealant, Rhodoseal, which contains a unique combination of substances. Rhodoseal is manufactured in various forms—liquids, foams, thin films, membranes, coatings, protection, insulation, adhesives, etc.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only company in the world to offer a complete range of silicone elastomers for the needs of the motor industry.

Rhône-Poulenc is the only

## BUILDING AND CIVIL ENGINEERING

### RAILWAY CONSTRUCTION

## Electric trains for Dublin

THE FIRST railway line in Ireland—and one of the first in the world—was built between Dublin and the fashionable port of Kingstown.

Next year the same stretch of line—although Kingstown is now Dun Laoghaire—will form part of Ireland's first electrified rail line.

Work is almost completed on electrification of a 25 mile stretch of double track linking Howth to the north of Dublin with Bray to the south, and serving 26 suburban and city centre stations.

The cost of the project is currently estimated at £111.7m, compared with an original estimate of £64.6m when the project began in 1979. The final cost is likely to be somewhat higher. As well as inflation and sharp increases in VAT rates during

BY ALAN ELLIS  
AND  
BRENDAN KEENAN

the project, the state transport authority, CIE, has had to allow £15.9m in interest charges on borrowings.

CIE, which has an annual deficit of about £110m, made its original costings on the basis that the exchequer would fund the project by way of non-repayable grants. A half-pensioned Irish Government was unable to agree, and the scheme has been funded through borrowings, mostly from the European Investment Bank.

This difference could be crucial when it comes to assessing the success of the plan. The new electric trains will run every five minutes at peak hours, with feeder buses to serve the stations. CIE will need to triple the number of passengers using the present, antiquated diesel trains.

First, though, the company must negotiate an agreement to operate the one-man trains with the three unions which represent railway staff and drivers, as well as other unions involved. Officials remember the difficulties in the UK over the St Pancras to Bedford service. Similar difficulties could delay

the planned introduction of the new trains early next year.

The four-year project involved major work on 40 bridges, including 30 which had to be raised or rebuilt. All stations are being upgraded and two new stations will be built, at Sandymount and Salthill.

The electrification system is overhead contact at nominal voltage of 1500 volts DC, similar to systems recently installed in

spectacular piece of Victorian engineering built into the cliffs above Killiney.

But all this scenery posed problems for the engineers who had to guard against the salt breezes. The EMUs had to be protected, structural steelwork was well-galvanised before painting, and aluminium was not used in overhead conductors. Supporting insulators are of porcelain because of doubts about

Most of the design was the responsibility of Mott, Hay and Anderson, consulting engineers, Croydon, with John B. Barry and Partners of Dublin. At peak construction 1,700 people were employed.

A completely new signalling

system was built for the line by Wabco of Pittsburgh, U.S. It has lineside signalling for the diesel mainline trains which will use the track, and in-cab signalling for the EMUs. If a driver fails to obey a signal, the train stops automatically. A system which could probably have prevented the recent fatal crash at Kildare. The system is remotely operated from Connolly station in Dublin City centre.

For CIE the project is only the first phase of a four-phase plan which would give Dublin a rapid rail transit system over the next 12 years. The second phase would involve a new 16 km line to the sprawling new town to the west of the city, which house 400,000 people. In the third phase this line would be linked to the Howth-Bray line via an underground railway in the city centre.

A fourth phase would build new line to the northern suburbs and link up with the existing systems.

It would be a valuable asset for a city which is the fastest-growing in Europe and whose population is expected to reach 1.3m by 1990. If the plans were funded on the same basis as the present phase 1, the total cost at 1983 prices could be over £260m.

Even over 12 years, this is a frightening sum for a government with an annual borrowing requirement of over £15.5bn. If it is ever to get further than the planner's drawing board it will be because the present scheme persuades Dublin commuters to abandon their cars and because the city's growth leaves little alternative.

## Outlook gloomy, say builders

HOPES OF a sustained recovery in the UK building industry suffer a further blow today in a deeply pessimistic report published by the National Federation of Building Trades Employers.

For the first time this year

The NFETE's latest State of

THE BUILDING Research Establishment is in trouble. Since 1976 it has lost about 40 per cent of its staff—and as much as 70 per cent of its seed-corn, the younger recruits.

Researchers now fear that the unkindest cut is yet to come,

with the tightening grip of the Department of the Environment on it, there is a feeling that the very reputation of BRE as an independent and authoritative scientific body is being put at risk.

Earlier this year the Environment Secretary rejected the recommendation of the Research Strategy Committee of the Building and Civil Engineering Executive Council (BCEC) that a £10m budget for BRE.

After more than a year of deliberation, DOE decided that such a step would give the research station too much independence. But another conclusion of the committee that could not be discarded was that the nation needed BRE: "The commercially independent national capability provided by BRE is even more important than before... we firmly believe that the Government must continue to play a major role in funding research."

The squeeze on the research programme is something the staff now expect will get worse as direct control from Marsham Street becomes tighter. More and more urgent work has to be done for the department. BRE has proved enormously responsive and useful on controversial problems like timber frame, UF foam and Airey houses—and it is done at the expense of longer-term projects which scientists are convinced are essential if future problems are to be avoided.

Perhaps most bewildering of all is the regular patting on the head by Ministers with one hand—while the other hand sets ever-reducing staff targets year after year. The Research Strategy Committee said: "We are convinced that BRE needs a secure future and confidence about its role." At the moment it is extremely short on both counts.

## Uncertain future for building research

April. In consequence circulation of some research reports will drop by about 75 per cent instead of sending them out free with professional journals, BRE will have to rely on subscriptions for its digests and defect action sheets.

To make matters worse, to enable subscriptions to be accepted, both publications must in future be produced not when material is available, but regularly, once a month, ready for action sheets.

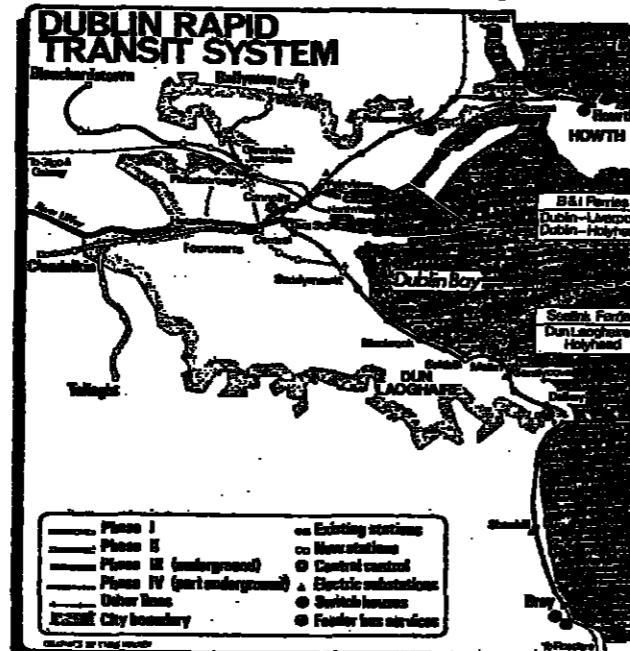
Architect Bill Allen, whose firm specialised in troubleshooting when building defects occur, described the decision to

Mira Bar-Hillel looks at the Building Research Establishment

charge for BRE publications as "crazy." It is difficult to disagree with this view considering that the digests will sell at £1 each while the defect action sheets, initiated by former Minister John Stanley to try to reduce council's multi-million defect bills, will sell at a princely 50p—if they sell at all.

The new order will not please the Research Strategy Committee either. It is already concerned that there is inadequate dissemination of research results, leading to repeated defects. It would like to see BRE devote relatively more resources to dissemination rather than adding more and more results which are not filtering through to the users.

BRE staff are aware of this, and are equally concerned. This is yet an additional factor in their general frustration, on top of more day-to-day grievances:



Newcastle on Tyne and Hong Kong. Among the arguments put forward for the expensive electrification system was the fact that electric multiple unit trains (EMUs) have regenerative braking.

This converts kinetic energy into electricity which is fed back to the overhead line and gives energy savings of up to 20 per cent compared with other systems.

The Howth-Bray line must be one of the most attractive city links anywhere, bordering the shores of Dublin Bay, for most of its length and finishing on a

the ability of a recently-developed epoxy resin to withstand salt erosion.

The only contract for which figures were published was the £14.5m deal with GEC of Manchester and Linke Hoffman Busch of Salzgitter, West Germany, for the rolling stock, which cost about £15m per unit.

Overhead line equipment was from Siemens, in a West German-Irish consortium. Substation equipment is by Jeumont Schneider of Champs-sur-Seine, France, in a consortium with Irish companies AEC and Kent.

## Access rule for the disabled

SOMETIMES next spring a new Building Regulation will come into force which will finally ensure that access is provided for disabled people to all new public buildings—subject to any planning conditions and alterations. This will come after years of lobbying, efforts and Private Member's Bills which have sought—unsuccessfully—to bring it about.

In theory, a "general duty to make proper provision" for the disabled in public buildings has been the law, at least since David Wigley's Disabled Persons Act of 1981. In spite of almost universal support for the idea, the Act itself contained no enforcement provisions whatever. Inevitably it was largely ignored. But

John Stanley, then Housing Minister, did actually want to see the matter dealt with and he broadly agreed that the best way to ensure compliance was to add a new Building Regulation.

The latest draft, which has just gone out to consultation, should please the disabled lobby on several counts. It is now agreed that the duty to provide access should apply to alterations and extensions, and not only to new buildings, as was originally envisaged. There is to be no exemption for small buildings. And wheelchair spaces in sports arenas and auditoria are to be specified as percentages of total capacity, with appropriate cut-off points.

MIRA BAR-HILLEL

## £10.7m refurbishment at Debenhams

TROLLOPE & COLLS has been awarded a £10.7m contract to rebuild and refurbish the old Debenham & Freebody building in Wigmore Street, a building Trollope originally constructed in 1907. For London & Leeds Investments, it will provide about 60,000 sq ft of air-conditioned office space, 30,000 sq ft of residential flats, with 6,000 sq ft of shops, together with basement parking for 15 cars. The Debenham & Freebody building is listed Grade II and much of

the original fabric, including the external facades, will be retained. The main entrance, a marble staircase, and ground and first floor rooms on the Wigmore Street elevation will be refurbished; the second and third floors above will be cleaned and restored, curtain walling will be used to clad the new elevations at the rear and new building will be clad with a new concrete in GRP, a replica of the original 60 ft faience version. Work, which has just begun, is scheduled for completion in two years.

An network that reaches a business world in Tokyo and beyond.

Tokyo is not only the heart of the Japanese business world. It's also the gateway to the business centres of Asia and the Pacific.

That's why Japan Air Lines has the largest network of any airline in the Far East and Pacific, together with frequent flights from Japan to West and East Coast destinations in North America.

Wherever you're going, you'll enjoy the attentive care, hospitality and service that is uniquely Japanese.

The longer the flight, the more the details matter.  
JAPAN AIR LINES

## When the GLC asked us if we could build an Italian hill village in Covent Garden, we made them an offer they couldn't refuse.



**T**he GLC is rarely conservative when it comes to plans for the rejuvenation of areas like Covent Garden.

But even by their standards, the design for the Odhams Walk development was unusual to say the least.

To make the best use of the available space, and also stay in keeping with the new spirit of Covent Garden the superb design was very much on the lines of an Italian hill village.

And finding a builder who could do justice to the design was of primary importance.

We made the GLC an offer they couldn't refuse.

We offered to work closely with the GLC and the architects, from the very first site visit to the final handover.

We offered to demonstrate the sort of care and consideration so important in built up areas like Central London, such as programming site deliveries to cause minimal traffic congestion.

And we offered to do something that all our clients, from the National Westminster Bank and Mazda Cars to the Department of the Environment, find most impressive of all.

We offered to complete the job within a very tight budget.

To a large extent, it's our diverse range of operations that helps us reduce our overall costs to our clients.

Within the Wallis Group, we also have our own 'in house' Service Divisions for manufactured joinery, electrical installations,

decorating and special works as well as pre-cast concrete and reconstructed stone products.

Our own craftsmen, for example, have proved themselves more than capable of tackling highly skilled jobs like the refurbishment of parts of the Old Bailey or the restoration of the House of Lords ceiling.

It's working so efficiently that has helped build our business into a highly successful company that has been building since 1860, with operations that extend from South East England and the City and London area, to Wales and the West Country.

The Odhams Walk development can only add to our success and reputation. Now complete and including a mixture of flats and community facilities, it's something that everyone connected with the project has good reason to feel proud of.

Not only has Odhams Walk won a RIBA Housing Design Award for 1983, but it has also been voted the overall winner of the 1983 Brick Development Award.

For further details of our wide range of operations, please contact our Group Construction Director, Alan Baird, at G.E. Wallis and Sons Limited, 2-6 Homesdale Road, Bromley, Kent BR2 9TN. Telephone 01-464 3377.

We'd like to make you an offer you can't refuse.



Building investments since 1860.

## THE MANAGEMENT PAGE

# The man who fashioned a clothing empire

James Buxton meets the expansionist Luciano Benetton

**IN THE** 17th century the Minelli, nobles of Venice, escaped the summer mugginess of the lagoon city for Ponzone, a hamlet in the hinterland. There they had a fine villa with high airy rooms and painted ceilings. In the adjoining farm buildings retainers made wine from the grapes growing in the flat green countryside.

Now the Villa Minelli is the destination of another kind of peregrination: of leaders of the world of fashion going to what is now the headquarters of one of the most successful clothing companies in Europe, Benetton. Ponzone is still only a village (near Treviso, 20 miles north of Venice), but the farm buildings are now offices, the company chairman works on the top floor of the summer palace and at the bottom of the garden is a sophisticated knitwear factory.

But despite the grandeur of the setting, life in the villa reflects the informality and clean lines which are the hallmark of Benetton clothes. On the piano nobile, the main floor, girls sort out samples for fashion shows under vast panelling of the Last Supper.

The Benetton family delights in being pronounced outsiders who have taken a powerful position in European clothing.

That has only really happened in the past five years. Benetton began with a small shop at Ponzone in 1966. By 1973 its jeans, jerseys and T-shirts were on sale at a few hundred shops all over Italy, but exports were almost nil and turnover was a respectable but far from dazzling £86m (£30m).

Yet this year Benetton expects to sell several times as much in money terms—£480m worth—through 2,500 shops. More than half its turnover comes from abroad and its name is well known in London, Paris and the big cities of West Germany. Earlier this year Luciano Benetton, the company's 49-year-old chairman and main driving force, was named in a survey as Italy's fifth most successful manager, and in May a Formula One racing car painted in the radiant Benetton green won the Detroit Grand Prix.

Though Benetton is one of the most striking success stories of Italian industry and marketing in the past few years, with an expansion unmatched even in the transient world of fashion, there is nothing ephemeral about it.

### EUROPE'S NEW ENTREPRENEURS



Luciano Benetton: Italy's fifth most successful manager.

decided by the company, are called by a few different brand names, such as Sisley, Jeans West, Tomato, O12 (for children) and, increasingly, Benetton itself, which all sell much the same clothes and at the same price, though the ambience varies to suit different kinds of customer. Benetton or its agents choose the sites for the shops with great care, often ending up in Italy—with three or four Benetton shops in the same street.

The shops are the antennae of the whole business. They must be in close contact with head office, daily reporting takings and detailed sales trends to Ponzone. Partly to take account of the fact that Italian shops are now being required by law to install electronic cash registers (most Italian shops up to now have kept their takings in a drawer). Benetton has designed and had made its own specially-tailored model capable of transmitting large quantities of information in real time to the company's European computer network. Meanwhile Comai, the Fiat subsidiary which makes robots and other factory equipment, is completing an automated ware-

house near the company's main factories.

From the start the Benettons

sought to get round the problem that the clothing manufacturer never knows what colours are going to sell best and usually can't produce extra supplies of the most popular colours from the shop. It can thus get stocks into the shops to respond to a trend within ten days, compared with what it says is a month or more for many of its rivals. It all amounts, as Luciano Benetton says, "to raising fashion from the artisanal to the industrial level."

Only in one respect is this not completely true. Although Benetton has eight factories in Northern Italy its payroll is less than 2,000. But it gives work to another 6,000 people—those who work for the 200 small makers of semi-finished clothes in Northern Italy which supply Benetton's main plants. Benetton handles all dyeing and final "front-of-presentation" work—but will leave half the basic weaving and making up is done outside the company's plants.

Benetton thus holds down its overheads, avoids the thankless task of managing a vast workforce and benefits from the much lower production costs of the small subcontractor.

Benetton is visibly becoming more mature and sales are growing a little less fast than before. Turnover doubled between 1979 and 1980 when it reached about £200m, and last year sales reached £414m with estimates for 1983 pointing at about £480m. Even without the Italian inflation rate of 16-20 per cent since 1980 these are impressive figures and the recession has seemingly made little difference to growth. Growth in 1982 was £40m. But Benetton has virtually ceased to establish new shops in Italy ("the market is saturated," says Luciano) and says it is now "perfecting" its coverage of the rest of the European market, expanding outward from the main cities and growing in the peripheral areas like Scandinavia.

At Ponzone management has become a little more institutionalised. Luciano is evidently the boss, with particular responsibility for marketing but also with a close interest in production methods. He does not at

all conform to the popular image of a dark and cunning

Italian businessman; he has rather long, brown hair, glasses and an open face. With an enthusiastic grin he looks more like an architect or designer than an entrepreneur.

Although he travels almost incessantly, now in the company's own Cessna jet, and gets bored if he has a holiday of more than a week or two a year, much of Benetton's success may be due to the long periods he spends thinking in the relaxing atmosphere of the villa. He has four children and drives himself in one of those bullet-proof cars Italian businessmen have to have—it came in useful last year when he managed to beat off a gang of would-be kidnappers lying in wait for him when he returned home.

Giuliana, a gracious woman of great warmth, is the brains behind the design, though she has naturally hired outside designers to help. Gilberto, who looks after finance and administration, and Carlo, in charge of production, complete the four-person team that makes the major decisions and owns the company, and there is no suggestion of bringing in outside capital or going public. But last year two non-family members took senior positions

Elio Aluffi, who has been with the company for years, became head of commercial planning and Aldo Palmeri joined from the bank of Italy as head of economic planning.

Now, says Luciano Benetton, the early years of easy growth are over. Our efforts are now concentrated on two markets—the U.S. and Japan. The best prospects are in the U.S., but Japan yields the most prestige and the satisfaction of conquering a strange and difficult market." Benetton already has 30 outlets in Japan—about half of them in department stores.

In the U.S. Benetton is still going fairly slowly—"concentrating on the quality rather than on the quantity of our presence at this stage."

In Britain the Benetton treatment has been applied to Hogg of Hawick, a prestigious but failing Scottish knitwear maker which Benetton bought in 1981. Its plant has been modernised, its designs smartened up and a chain of shops established in Britain, Italy and Germany.

In Italy, Benetton is moving into shoes through its purchase of control of a big shoe manufacturer with a chain of shops.

TWO SETS of European management champions come to grips with each other in London today in the final of the 1983 UK National Management Game.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

Besides various trophies the winners will collect £2,000. The three runners-up will receive £1,000, £750 and £500 respectively.

A second team from Rediffusion Radio Systems which took the 1982 UK title before winning this year's European event. The other is a private entry by three former Management Plate competition for team title-holders—John Chappell, Paul Webb and Geoff Brown.

They are joined in the four-team final by sides from M&G Investment Trust and Watney's at Mortlake, the only other survivors of the 600 teams which entered the national championship when it began last February.

The computer-based contest has been sponsored since 1970 by the Financial Times, ICL and the Institute of Chartered Accountants. The CBI and the Institute of Directors are asso-

ciate sponsors.

## THE ARTS

## Architecture

Colin Amery

## Enigma of South Kensington

In 1976 His Highness the Aga Khan established an award for Architecture to encourage understanding and awareness of the strength and diversity of Muslim cultural traditions and to indicate ways in which these traditions could combine with an enlightened use of modern technology to produce good contemporary architecture.

By the end of this year a major London institutional building commissioned by the Aga Khan will be open and functioning in South Kensington—the Ismaili Centre on its island site opposite the Victoria and Albert Museum.

As the scaffolding disappears and the angular shape of this new centre emerges as a striking part of the London scene many questions are being asked and instant judgments are passed. It seems to me that before the doors are declared open officially is a good moment to try and explain the origins of what appears to be a rather hermetic and enigmatic edifice. Once the origins are understood in the light of the client's elevated and architectural patronage a fair-minded architectural assessment can be made.

There has been an Ismaili Muslim community in Britain for the past half century. It has grown rapidly as colonial empires have waned and a

sudden and large increase in numbers came about because of the expulsion from Uganda of the Kenyans under the Amin regime. The Kenyan community has several centres in this country but the South Kensington one is the first to be purpose-built.

It is best described as a piece of gathering and worship. Behind those granite clad walls (starting at the top) is a roof garden surrounded by council rooms and meeting rooms; on the second floor a large prayer hall for 1,200 people; below that a social hall which is approached from the ground level via a series of spacious halls and staircases.

The architect for the centre are the Casson Compton Partnership, the two partners in charge Neville Conder and Kenneth Price. Much of the exterior design is the work of Karl Schlämminger—a German-born Muslim designer.

First it must be said that the Community chose a difficult site. It is an island alongside one of the noisiest and busiest roads in London and surrounded by a rich and aristocratic collection of London architecture.

The form is simple, the height determined by the neighbours and the blankness of the facades made inevitable by the fact that this is a sealed and air conditioned block—practically no

noise penetrates the interior.

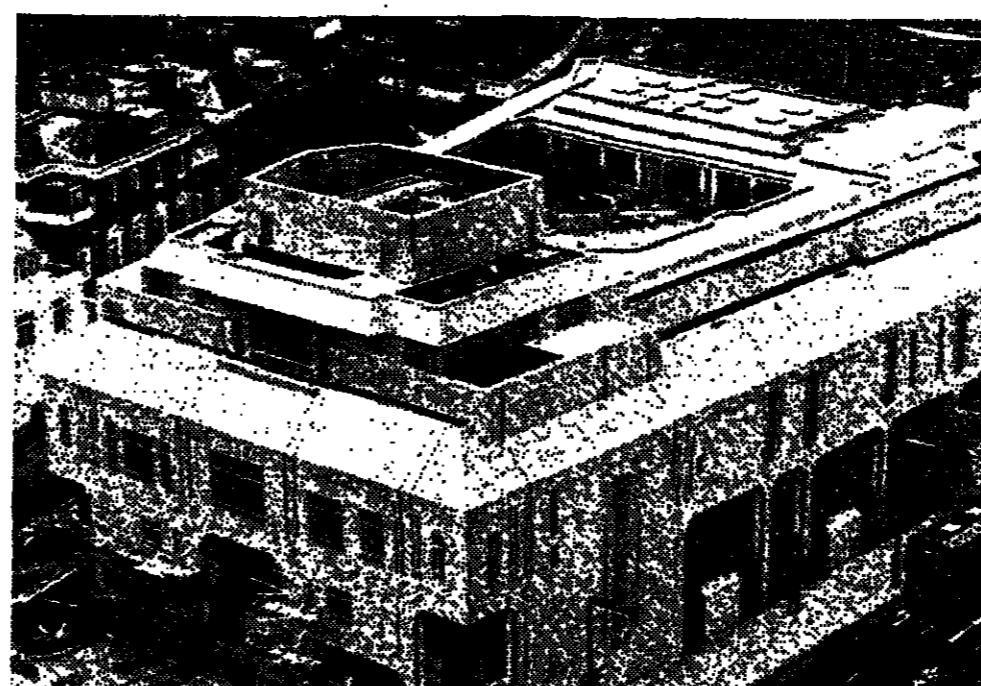
The Aga Khan Award makes a great deal of the need for Islamic architecture of today to refer to the Islamic tradition, but the Aga Khan himself has written: "Surely we do not expect of contemporary architecture copies or imitations of the past . . ." and this new centre makes no concessions to the past or to its neighbours.

It has hints of Moghul chhatris (protecting sloping cornices) in its roofline and the teal glass that catch the sunlight suggest the jalis of mosques (perforated screens) that diffuse sunlight.

The thin blue line of Brazilian glass is an indicator of the blue tiles within, and a linear hint of the geometric patterns of Islam. In spite of these rather oblique references to a more glorious tradition the exterior of the centre is not a visual delight. There is a disturbing feeling of top heaviness of a great load being supported by weak legs. The use of a highly polished granite cladding emphasises the bulk of the form.

The interior is more successful than the outside. The entrance hall is cool white marble, a flowing water sculpture in blue granite and a calligraphic inscription instil an immediate sense of other worldliness. Stairs and halls on the way up to the prayer hall are agreeably spacious—colours predominantly white, cream and blue. The prayer hall itself (interior by Karl Schlämminger) tiled walls with random marble slabs and low-level mosque lamps, has a suitably calm quality but it was disturbed by me by the crossword puzzle chequerboard tile patterns.

The top floor has at the centre a small garden flowing with

Roger Taylor  
The soon-to-be-completed Ismaili Centre, seen from the windows of the V & A

water well landscaped by Sasaki Associates and the late Lanning Roper. The ceiling of the Council Room and the reading room are the most intricate and suggest the honeycomb of Isfahan with some success.

The Ismaili Centre begins the dialogue between Islam and the West—in reference and symbol the outward signs of the debate that accompanies the Aga Khan Architecture Award is about the search for new forms. In South Kensington we can see an unresolved dialogue—as revealing of the gaps in our under-

standing of other cultures as it is revealing of the architectural uncertainties of the modern West.

To judge a major new institutional building takes time, this prominent enigma is no exception. Much of the debate that accompanies the Aga Khan Architecture Award is about the search for new forms. In South Kensington we can see an unresolved dialogue—as revealing of the gaps in our under-

## Elliott Carter/Elizabeth Hall

David Murray

No venerable composer with an important anniversary coming up should fail to produce enough music suitable for the London Sinfonietta. They are the nonpareil of birthday caterers, as they proved again on Friday when they anticipated Elliott Carter's 75th by a week. (He will be 76 in New York on the actual birthday, which he shares with Berlin—a pleasing coincidence: though Carter is just one day junior to Olivier Messiaen, analogous with the old Romantic revolutionary are much easier to conjure up than with the grandsons of modernist style."

These are pithy songs strongly felt and sharp-cut. The tenor Martyn Hill was exact and objective, dramatic though he essayed the occasional passage in American, his very British consonants sometimes made small fractures in a legato line. Otherwise he had the right poised energy, as did the soprano Lucia Meeuwissen in *A Mirror* on which to *Dwelling*.

Before the concert the composer talked informally on stage about his career. Interesting to learn that when he was first drawn to music, only the newest music attracted him (he had Charles Ives as his avuncular guide), and that his "near musical" pieces in the 1930s and 40s resulted from a deliberate intention to write accessible music in an American idiom: and that jazz is somewhere at the bottom of his music still.

Excellently arranged, the Sinfonietta programme began with the Eight Studies and a Fantasy for woodwind quartet that grew out of a writer class in orchestration.

He led a most exciting performance of the 1961 Double Concerto for harpsichord and piano, each with its own chamber orchestra. Not only are there alarming raps to run, with different rhythmic currents boiling along simultaneously, but knotty problems of balance: the solo instruments—John Constable and Ian Brown were both brilliantly alert and imaginative—of course have unequal voices. Knussen's cogent shaping and keen ear met the challenges triumphantly.

## The Ring in London and Cardiff

Last weekend, two national opera companies launched the first parts of their Ring cycles. The Welsh began, on Friday, at the beginning, with *The Rhinegold*; the English on Saturday started with *The Valkyrie*; privileged opera travellers could thus complete for themselves a悲壮的 Ring first half. Both works are played in Andrew Porter's translation; both are conducted, produced, and designed by young teams tackling opera's mightiest task for the first time.

Several other similarities of approach tell us, between them, much that is significant about the ethos of contemporary Wagner performance in both its international and its national aspects. The figure of Reginald Goodall, greatest living Wagner conductor, bulks large in the background: conductor of the last (and first) ENO Ring, and intended conductor of this first-ever WNO one (it is hoped he will be sufficiently returned to health for the February *Valkyrie*), Goodall has in the past decade or so instilled into the British Wagnerian consciousness an ideal of the music—of making it broad, spacious, lyrical, and above all an unbroken whole. This ideal obviously influences strongly both London's Mark Elder and Cardiff's Richard Armstrong.

The influence has still to be absorbed, the style make a personal imprint. In performance, these were, frankly, two of the most ponderous Ring readings of my experience. The Cardiff *Rhinegold* lumbered on feet of lead—well after the opening, when the "closup" configuration of the New Theatre could be used to supply a handy excuse for the total absence of hazy E flat enchantment, the score doggedly refused to come to life.

In Mr Elder's account of *The Valkyrie*, at least until a third act that began to discover at last some buried resources of colour, warmth, and fluency, slow tempos seemed to have

been arrived at for largely didactic purposes, to point up motives (as in the grandioso Act 2 opening) to secure structure. Heaviness was countered in Act 1, by impassioned and lyrical singing; as in Act 2, passion and lyricism were much less. In evidence, it reigned almost unchecked.

I begin with the conductor, for in both instances I was made sharply aware of just how directly their increased mastery would lead to a less qualified response to the staging they were conducting. For both David Pountney's (ENO) and Göran Jarrelfelt's (WNO)—and modern re-interpretations of the myth is a visual language notably particular and "partial," much (though differently) in the currently fashionable post-Chéreau *Valkyrie*—both demand the instinct of much greater musical confidence if their intentions are to be communicated more clearly.

Even as it stands, the ENO *Valkyrie* (troubled in addition by the last-minute defection of the unwell Linda Ester Gray) holds the far more substantial promise of eventually pulling together. It evinces a sense of Wagnerian scale (and this is not at all a question of the dimensional differences between the Coliseum and the New stages). Marin Björnson's Act 1 is a wonderfully natural and (with a few exceptions) simple narrative unfolding, with Alberto Remedios' Siegfried and White a *Hunding* of tremendous manœuvre, and Josephine Barstow an intense, vocally distinctive Sieglinde of remarkable power and freedom (Miss Barstow must now pare away her moments of fussiness).

Anthony Raffel's first London *Wotan* is, thus far, not much more than a strong not very eloquent batiment striding about the sage, and Marie Hayward's substitute Brünnhilde offered a brave but faint sketch. Sarah Walker, apart from some clouded tone, is high praise, throws out Fricke's phrases with splendid trenchancy; the team of warlike maidens is excellent.

I have left myself little space to go into the *Rhinegold* staging. Intentionally, for by and large it seemed to me so limp and dreary—a ragbag of secondhand, ineffective, or just plain silly Wagnerian notions—that to dwell on them would be to ruin any chance of real enjoyment. The central act, a vast library setting enclosing a mobile "crucible of action" in which the fugitive siblings play out their drama, proved more problematic (and, on Saturday, troublingly) a break and crude in lighting plan; a collision of stimulative reference points whose corporate purposes remained obscure. At this juncture, and given the general roughness of the stage management, it is permissible

MAX LOPPERT

to wonder whether Mr Pountney's whole scheme does not run the risk of domination by its technical wizardry (later on such doubts may well resolve themselves). Once again, a modern *Ring* leaves me hungering for a stronger impingement of Wagner's immense physical world: this is Wagner enclosed and therefore, to some degree, constrained.

Against this complicated, intricate, and fascinating background, a foreground drama of amateurish fidelity is enacted.

Act 1 is a wonderfully natural and (with a few exceptions) simple narrative unfolding, with Alberto Remedios' Siegfried and White a *Hunding* of tremen-

dous manœuvres, and Josephine Barstow an intense, vocally distinctive Sieglinde of remarkable power and freedom (Miss Barstow must now pare away her moments of fussiness).

Anthony Raffel's first London *Wotan* is, thus far, not much more than a strong not very eloquent batiment striding about the sage, and Marie Hayward's substitute Brünnhilde offered a brave but faint sketch. Sarah Walker, apart from some clouded tone, is high praise, throws out Fricke's phrases with splendid trenchancy; the team of warlike maidens is excellent.

I have left myself little space to go into the *Rhinegold* staging. Intentionally, for by and large it seemed to me so limp and dreary—a ragbag of secondhand, ineffective, or just plain silly Wagnerian notions—that to dwell on them would be to ruin any chance of real enjoyment.

The central act, a vast library setting enclosing a mobile "crucible of action" in which the fugitive siblings play out their drama, proved more problematic (and, on Saturday, troublingly) a break and crude in lighting plan; a collision of stimulative reference points whose corporate purposes remained obscure. At this juncture, and given the general roughness of the stage management, it is permissible

MAX LOPPERT

to wonder whether Mr Pountney's whole scheme does not run the risk of domination by its technical wizardry (later on such doubts may well resolve themselves). Once again, a modern *Ring* leaves me hungering for a stronger impingement of Wagner's immense physical world: this is Wagner enclosed and therefore, to some degree, constrained.

Against this complicated, intricate, and fascinating background, a foreground drama of amateurish fidelity is enacted.

Act 1 is a wonderfully natural and (with a few exceptions) simple narrative unfolding, with Alberto Remedios' Siegfried and White a *Hunding* of tremen-

dous manœuvres, and Josephine Barstow an intense, vocally distinctive Sieglinde of remarkable power and freedom (Miss Barstow must now pare away her moments of fussiness).

Anthony Raffel's first London *Wotan* is, thus far, not much more than a strong not very eloquent batiment striding about the sage, and Marie Hayward's substitute Brünnhilde offered a brave but faint sketch. Sarah Walker, apart from some clouded tone, is high praise, throws out Fricke's phrases with splendid trenchancy; the team of warlike maidens is excellent.

I have left myself little space to go into the *Rhinegold* staging. Intentionally, for by and large it seemed to me so limp and dreary—a ragbag of secondhand, ineffective, or just plain silly Wagnerian notions—that to dwell on them would be to ruin any chance of real enjoyment.

The central act, a vast library setting enclosing a mobile "crucible of action" in which the fugitive siblings play out their drama, proved more problematic (and, on Saturday, troublingly) a break and crude in lighting plan; a collision of stimulative reference points whose corporate purposes remained obscure. At this juncture, and given the general roughness of the stage management, it is permissible

MAX LOPPERT

to wonder whether Mr Pountney's whole scheme does not run the risk of domination by its technical wizardry (later on such doubts may well resolve themselves). Once again, a modern *Ring* leaves me hungering for a stronger impingement of Wagner's immense physical world: this is Wagner enclosed and therefore, to some degree, constrained.

Against this complicated, intricate, and fascinating background, a foreground drama of amateurish fidelity is enacted.

Act 1 is a wonderfully natural and (with a few exceptions) simple narrative unfolding, with Alberto Remedios' Siegfried and White a *Hunding* of tremen-

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these is that a sort of hippy bonhomie will suffice when you confront the major issues of the world. Nowhere is a sadness at this failing more marked than in a remarkable speech, delivered by Don Fellowes, about the betrayal of an immigrant American generation by the flip stances of their children. Mr Edgar also writes a particularly good scene for the vicarage at Christmas time which catches exactly the pain of family fall-outs as children grow up and parents remember an ideal, former cohesiveness.

One of these

## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finetimo, London PS4. Telex: 8954871  
Telephone: 01-248 8000

Monday October 24 1983

## Japan's trade dilemma

THE SIX-PART economic package which Japan unveiled last Friday was designed to deal at one go with a number of problems facing the government of Mr Yasuhiro Nakasone. The Y1,200bn tax cut incorporated in the package is Mr Nakasone's fulfilment of a pledge he made soon after becoming Prime Minister last November. Since it cannot be implemented without legislation, the tax cut may also force the opposition parties to end a boycott of proceedings in the Diet begun 10 days ago after the verdict of guilty on former Prime Minister Tanaka in the Lockheed bribery affair.

The proposed Y1,200bn increase in public works spending should prevent the public sector from exercising a negative impact on economic growth during the remainder of the fiscal year. Other parts of the package providing for tariff cuts and cheaper import financing are meant to convince Japan's trade partners that it is concerned about the explosive growth of its trade surplus even if it cannot do much to reverse the trend.

The package may well turn out to be successful in achieving at least some of these specific targets. However it does not follow that the measures taken on Friday will have much impact on Japan's underlying economic problems. The biggest problem is that, while exports have been growing quite strongly since the spring, domestic demand is weak and the economy as a whole is becoming dangerously dependent on the external sector.

### Biggest problem

GNP growth during the current fiscal year (ending next March) may increase by about 0.4 per cent as a result of the package. But overall growth will still be only 3.4 per cent. It now looks as if at least half of the growth may turn out to have come from overseas.

If exports keep the economy moving until the middle of next year domestic demand should eventually start to pick up as well. But there seems very little hope that, when this happens, Japan's external surpluses will start to shrink. A more probable pattern for the future now seems to be a continuing year-to-year rise in the trade and current account surpluses with the current account possibly hitting as much as \$45bn by 1986 and the trade surplus approaching \$60bn.

One reason why Japan seems bound to continue running up bigger surpluses is that imports

tant structural changes are taking place in its economy. Japanese industry, which was once heavily dependent on imported raw materials and energy, is tending to use less of both as the emphasis shifts to new sectors with higher added value.

The trend towards a knowledge-intensive, rather than a materials-intensive, industrial structure should have freed resources for Japan to step up its imports of manufactured goods from other industrial countries. Japan's imports of manufactured goods, however, remain very low, partly because of what seems to be a natural lack of propensity to import and partly because of the persistently undervalued yen exchange rate.

### Wide gap

The undervaluation of the yen, which will probably cut imports into Japan by as much as \$7bn during the current fiscal year, reflects a heavy outflow of long-term capital from Japan which, in turn, is the result of a wide gap between U.S. and Japanese interest rates. Japan could close this gap by sharply increasing its own interest rates but only at the cost of aborting the tentative recovery now under way in the economy. As last Friday's 0.5 per cent cut in the Bank of Japan's discount rate indicates, the government is moving in the opposite direction.

The interest rate gap between Japan and the U.S. may eventually be closed by natural forces within Japan itself (chiefly the need for the Government to borrow vast sums of money to finance the budget deficits). Until that happens other ways will have to be found of reducing the tensions caused by the growth of the Japanese trade surplus.

The measures which Japan can take now are to step up overseas procurement by the Government, to liberalise restraints on farm imports and to maximise the flow of Japanese manufacturing investment to Europe and the U.S. while encouraging foreign companies to expand their stake in Japanese industry. All of these steps have become urgent if Japan is to head off a crisis in relations with its foreign trade partners.

The large and growing trade surplus, based though it is on structural factors which cannot easily be changed, is a continuing invitation to protectionist action. Japan has to demonstrate through its economic and trade policies that it is doing everything in its power to strengthen the multilateral trading system.

## How to improve numeracy

EFFORTS by British ministers to promote full public awareness of the importance of the rate of inflation have little chance of success. The same applies to employers' attempts to inform their workforces of the implications of the rate of pay increases. Research has shown that six in every ten people in the UK do not understand what such rates mean. Three in every ten do not even understand simple percentages.

### Recruiting practices

Employers have long complained about the lack of numeracy in their recruits. Their usual response has been to blame the education system, and to exhort to change, so that future generations are competent at least in the fundamentals of mathematics.

Although the recent study of mathematics teaching by the Cockcroft Committee has produced a detailed blueprint for improving numeracy among children of all levels of academic ability, a system as big and complicated as education is difficult to change in the heat of circumstances. Moreover, the recruiting practices of many employers help to imprison education in its prevailing lethally ineffective methods.

In the hope of persuading employers to remove this added blockage the Education Secretary is writing today to the heads of 25,000 companies as well as to industrial and managerial associations, enclosing a condensed description of the Cockcroft blueprint which sets out how employers can best benefit.

The booklet explains, for example, the ill-effects of the increasing insistence that young recruits have a pass grade in maths at GCSE ordinary level or the equivalent. The schools tend to push the great majority of children through an O level syllabus which most of them do not have the mathematical aptitude to cope with. It contains elements such as algebra and complex trigonometry that very few even of the successful scholars will need to use in adult life. Meanwhile, alternative syllabuses tailoring mass

teaching to the less academic children are being dropped.

A second educational bugbear is the use by recruiters, particularly in engineering and large retailing companies, of their own or commercially produced maths tests as part of the selection process.

"Both the tests and the way in which they are applied vary considerably," the booklet says.

Tests of concrete or arithmetical skills "and ignore conceptual skills such as spatial awareness and an understanding of orders of magnitude approximation" which are of equal if not greater importance.

Shortcomings in these conceptual skills are probably less easily rectified in training than those in computation. A further irony is that, outside engineering and retailing, employers questioned by the committee mostly admitted that young recruits' deficiencies in mental arithmetic and other basic processes soon disappeared under the motivation provided by the job.

### Active attention

The underlying problem is that despite the encouraging growth of links between schools and employing organisations, too many on either side remain ignorant of what the others are doing especially where maths is concerned.

Employers' selection tests have to be made more appropriate, while schools must identify the mathematical needs of various kinds of work and generate better practical aids to teaching. While closer liaison with the schools would inevitably cost employers some money and a lot of commitment, the resulting improvement in numeracy would be well worth the price.

This appeal by the Government to employers at large for help with a fundamental educational problem is probably unprecedented. It deserves the active attention of managers at the most senior level. Employing organisations which fail to respond can have no ground for future complaints about poor numeracy.

NISSAN Motor Company, the proverbially efficient Japanese car maker, has reached a critical turning point in its fortunes.

The company is halfway through a costly but so far unprofitable drive to turn itself from a purely Japanese manufacturer with a heavy dependence on overseas sales into a multinational with plants on all five continents.

Its share of the Japanese market has, however, been slipping for the past two years, and the effects of pouring money into overseas production ventures are beginning to show up on the balance sheet.

Nissan's proposal to build a major car plant in Britain on which a positive decision is now a foregone conclusion, symbolises both the scale of the company's vision and the lengths to which it will go to realise it.

The UK project will make Nissan the first Japanese car maker with a custom-built car plant of its own in Europe. It would also be by far the largest manufacturing investment to come Britain's way in the past few years. But it could, at the same time, put a serious strain on a company which is already stretching itself in its bid to beat Toyota in the race to become a global car-maker.

The key to understanding where Nissan is trying to go is that the company has tended to see itself as the number one manufacturer in an industry where its market share only ranks it as number two—behind Toyota Motor.

The rivalry between the two companies stretches back to the 1930s when Toyota's car manufacturing operations amounted to little more than experiments conducted by a few engineers in a corner of the company's Louis Motor.

After the war, Nissan led

Toyota by as much as ten years (according to Toyota's own executives) in the race to catch up with the Western car makers. In the 1970s it was Nissan, not Toyota, which first realised the need to invest in a new generation of front-engined front-wheel drive cars to beat

Japanese interest rates. Japan could close this gap by sharply increasing its own interest rates but only at the cost of aborting the tentative recovery now under way in the economy. As last Friday's 0.5 per cent cut in the Bank of Japan's discount rate indicates, the government is moving in the opposite direction.

The interest rate gap between Japan and the U.S. may eventually be closed by natural forces within Japan itself (chiefly the need for the Government to borrow vast sums of money to finance the budget deficits). Until that happens other ways will have to be found of reducing the tensions caused by the growth of the Japanese trade surplus.

The measures which Japan can take now are to step up overseas procurement by the Government, to liberalise restraints on farm imports and to maximise the flow of Japanese manufacturing investment to Europe and the U.S. while encouraging foreign companies to expand their stake in Japanese industry. All of these steps have become urgent if Japan is to head off a crisis in relations with its foreign trade partners.

The large and growing trade surplus, based though it is on structural factors which cannot easily be changed, is a continuing invitation to protectionist action. Japan has to demonstrate through its economic and trade policies that it is doing everything in its power to strengthen the multilateral trading system.

**INVESTING IN BRITAIN: WHY THE UNION CHIEF SAYS 'NO'**

### MR ICHIRO SHIOJI

MR ICHIRO SHIOJI, the 55-year old Harvard Business School graduate who heads the Nissan car workers' union, has been described by company executives as the biggest single reason why Nissan took so long to make up its mind to go ahead with its UK car factory.

Shioji has strongly opposed

the plan in its present form

and says that, while he has no

intention of trying to block it

altogether, the venture will

certainly fail without the

union's blessing.

One reason why Nissan

probably could not go ahead

in Britain without Shioji's

backing is that the union

would have to approve the

transfer to the UK of key pro-

duction staff—from foremen

level downwards — to help

start up the project. Mr Shioji

says that, as of now, he does

not plan to give his consent to

such transfers.

Shioji's objections to the

UK project, at least as pre-

sently conceived, are based

on what he claims to be con-

cern for the welfare of the

company as a whole, not just

on concern for employment

in Japan.

He says the project would

lose money for at least ten

years and would thus repre-

sent an unacceptably large

loss on resources.

He also claims that Nissan

will have its hands tied if

it goes to Britain on the

terms proposed by the British

government. The Nissan fac-

tory, he argues, is seen by

Mrs Thatcher as a "model"

whose main purpose would be

to prod BL into greater

efficiency. Nissan would never

be allowed to make more

than 200,000 cars in Britain

and would not gain "accept-

ance" as a full member of the

UK industry.

Shioji believes that if

Nissan decided to make pas-

senger cars in the U.S. it

would be allowed a much

freer hand and would even

be free to "defeat" Ford or

Chrysler. He rejects the

claim of Nissan's top execu-

tives that a U.S. plant would

have a bigger impact on

Nissan's Japanese workers

than a plant in the UK

because its scale would have

to be larger. "Anything we

do in the U.S. will be over

and above what the Ameri-

cans allow us to export from

Japan," he says.

He also claims that Nissan

will have to be given a

large amount of autonomy

in running its British op-

erations.

Behind Shioji's objections

to the UK project lies a per-

sonal rivalry with Nissan's

President, Mr Takashi Ishi-

hara, that has deep roots in

the company's post-war

history.

In the early 1950s Shioji,

then a young member of

Nissan's personnel depart-

ment, co-operated with some

of the company's senior execu-

tives in a successful attempt

to break Marxist control of

the company's workers by

setting up a new anti-

communist union.

Shioji became president of

the new union in 1962 while

his former boss in personnel,

Mr Katsuji

## Foreign Affairs: Arms Control

# Think again, Mrs Thatcher

By Ian Davidson

EVER SINCE Nato took its twin-track decision in 1979, and relentlessly since last December, the Soviet Union has been trying to use the Euromissile negotiations in Geneva as a lever to impale the British and French nuclear deterrent forces.

The primary purpose of this ploy is obvious: if the British and French forces were to be balanced, under treaty restraints, against a certain number of Soviet SS 20 missiles, the U.S. would effectively be hampered from deploying any comparable missiles of its own in Europe. Such a deal would be a massive first step in derailing the U.S. strategic missile from the protection of Europe.

Washington, London and Paris have repeatedly rejected such a deal, and President Mitterrand and Mrs Thatcher reiterated their rejection, loudly and in unison, at their joint press conference last Friday.

The purposes of their public display of unanimity were, no doubt, to show the Russians that neither government is being panicked by Moscow's negotiating ploy, to place once more before their domestic electorates the argument that the last-ditch national deterrents are different in kind and in purpose from the SS 20s, which are only a small part of the enormous Soviet arsenal; and to demonstrate Nato solidarity as the West German Bundestag braces itself for its Euromissile debate on November 21.

Yet at the same time, there is no doubt that the Russian negotiating ploy, even though it is only a ploy in the Euromissile context, and a pretty transparent one at that, has taken on an autonomous life of its own. For it has focused attention on two facts: first, that Britain and France are not participating in the nuclear arms negotiations between the super-powers in Geneva, and second, that while these super-powers are talking or pretending to talk, about reductions in their arsenals, Britain and France are planning very large increases in theirs.

As of now, the British and French governments have tended to treat this problem as if it were not serious, or at the very least not pressing. Mrs Thatcher on Friday repeated the standard British line, that

fronted by four nuclear powers, all hostile to us, "a valid assumption to proceed from," according to Col Jonathan Alford of the International Institute for Strategic Studies, "is that the Soviet Union is serious to this extent that the exclusion of British and French nuclear forces from all arms control negotiations is now unacceptable."

"The two governments," he says, in an article in the current issue of International Affairs, "must go much further than they have done so far to demonstrate an arms control policy that makes sense to their publics, to the rest of Europe, to the United States and to the Soviet Union. If they do not, they will come to be seen as one of the obstacles to agreement and thus come under great political pressure from all sides."

Col Alford does not suggest that Britain and France should join the super-powers at the strategic arms negotiations in Geneva. Instead, his recipe is that they should now quickly prepare for unilateral public commitments to place limits on their warhead numbers if the super-powers do the same, to reduce these ceilings if the super-powers reduce theirs.

Dr David Owen, leader of the Social Democratic Party, has also argued the case for British participation in the arms control process. In a speech last week to the Royal United Services Institute, he urged that the UK should negotiate a warhead ceiling for a minimum deterrent, either as part of the Geneva talks or in a bilateral deal with the Soviet Union.

The objections to the Thatcher-Mitterrand position are more serious. It may be true, in theory, that a British contribution to the arms control process would in the end be contingent on an agreement between the super-powers. But the West needs progress in arms control, not as a favour to the Russians, nor even because there is any immediate threat to the stability of the nuclear balance, but in order to calm the controversy over defence posture which has already produced a yawning fissure in the traditional German consensus.

There is nothing to be lost, and a lot to be gained, from volumeing a demonstration of goodwill, now, instead of waiting until it is dragged out of us. It is not at all clear whether Soviet manipulation of British and French nuclear numbers is just a negotiating ploy, or whether it is also an indication that these systems are a serious object of concern. More certainly, in the first SALT negotiations, the Russians tried to get a handle on the British and French systems.

There have also been indications that the Russians are concerned that they are con-



Ashley Ashwood

President Mitterrand and Mrs Margaret Thatcher at their London Press conference last week

centrate on getting down the enormous number of nuclear weapons held by the super-powers, before turning to the (much smaller) British and French systems; which implies that Britain need not address the issue until the super-powers have reached a reduction agreement.

President Mitterrand said that the French and British positions were almost identical; in fact the French position is even less forthcoming.

At the UN last month he laid down three conditions which would have to be fulfilled before France would agree to join negotiations with the other four nuclear powers. Not merely did he demand an agreement on equal conventional forces in Europe and a ban on anti-missile and anti-satellite weaponry, he even required "a correction of the fundamental difference, quantitative and qualitative, which separates the weapons of the super-powers from those of the other countries."

The trouble with the first condition is that Mutual and Balanced Force talks (MBFR) have dragged on in Vienna for over 10 years without result. The trouble with the second is that President Reagan is enthusiastically exploring the possibilities of hi-tech anti-

missile weapons. The third would involve increases or reductions in national arsenals of a magnitude that is not on anyone's agenda.

Yet simply to pose tough pre-conditions in this way is almost certainly an inadequate response to the Soviet negotiating tactic. President Mitterrand came very close to admitting as much on Friday, when he warned that the Russians would use the British and French systems as an excuse for deadlock in the Geneva talks.

It may be, indeed, is wholly inappropriate that the British and French forces should be bargained in the Euromissile talks. But it is not at all satisfactory for Nato that quite large numbers of European citizens, desperately worried by the prospective arrival of bigger and better missiles, should get carried away with the idea that Britain and France are somehow to blame.

It is not at all clear whether Soviet manipulation of British and French nuclear numbers is just a negotiating ploy, or whether it is also an indication that these systems are a serious object of concern. More certainly,

in the first SALT negotiations, the Russians tried to get a handle on the British and French systems.

There have also been indications that the Russians are concerned that they are con-

## Letters to the Editor

### Continuing prejudice against retailing

From the Managing Director of Tesco.

Sir—What an intriguing insight! An expensive search for the right formula" (October 18) provides into the continuing prejudice against the distributive trades. While identifying "regional policy's long-standing tendency to exclude the service industries" (allocated only 0.3 per cent of the regional development budget this year), the article later notes that "revision of current policies could include in the grant schemes 'individual classifications now excluded, such as banking, financial services and tourism.'

Perhaps the omission of retailing was inadvertent. Perhaps the industry will be included in any future review. If not, if the historic prejudice against

retailing is to be removed, then the article's later note that "revision of current policies could include in the grant schemes 'individual classifications now excluded, such as banking, financial services and tourism.'

For more than six years my company has focused the attention of successive administrations on the contradiction that while Government continues to invoke the retailers' support for their counter-inflation and development policies, they continually deny the industry any financial support whatever to further their own goals.

Such a situation cannot continue indefinitely. Indeed, there is mounting evidence

that raw materials should necessarily be processed in their country of origin, and are an advantage to us.

Prof Odell (October 18) advocating that more North Sea oil should necessarily be refined in Britain. There is no particular reason for refining North Sea oil on the west coast of the North Sea (ie in Britain) rather than on its east coast, its south coast or anywhere else.

As for Prof Odell's suggestion that transporting crude oil to distant locations for refining pushes up costs, this implies that the profit motive of oil multinationals need advice on how to weight transport against other considerations.

Finally, his suggestion that some sort of artificial incentive to refine in Britain would raise employment and GDP, amounts to advocating an import control/export subsidy. The flaws in this argument are well known to anyone who has studied economics, but evidently not to Prof Odell.

R. S. Musgrave,  
Garden Avenue,  
Framlington Moor, Durham.

### Holidays in Russia

From Mrs Peta Colm  
Sir—I read with consternation the article by Mary Anne Sieghart "Some sorry tales of travelling in Russia" (October 15).

I had 15 days in Moscow and Leningrad in June this year. I did go by Intourist, by Aeroflot. We were certainly not "herded around." I made many journeys through both towns entirely on my own, by metro and by trolley-bus. The taxi drivers I met were only too happy to take me to my destination. I did get lost several times and policemen and non-official Russians went out of their way to help me. Twice I attended a church service and found it quite beautiful.

As you yourself have pointed out (April 21, etc.) senior staff have fallen behind other employees in salary negotiations. Lack of proper trade union organisation is a prime cause of this decline. Correcting this position is the main motive for trade union unity with staff associations.

Ken Gill,  
Onslow Hall,  
Little Green,  
Richmond, Surrey.

### Myth about refining oil

From Mr R. S. Musgrave

Sir—it is an ever popular

### Labour Government

Our Conference was concerned to urge on the TUC a much more positive attitude to its responsibilities during the term of the present Conservative administration.

There is nothing very new in what an TUC are concerned. We want the same view to the TUC Congress back in 1980. As the 1983 Congress made manifest, this view has now gained majority support.

John Lyons,  
Station House,  
Fox Lane North,  
Chertsey, Surrey.

### Cost of a free lunch

From Mr D. A. Bell.

Sir—Hardly a day seems to go by without some mention in the financial press of shares in individual companies being moved by conversations which take place between stockbrokers, certain selected institutional representatives and the chairman or other senior executive of a public company. One that springs to mind in recent days was a 5 per cent jump in the shares of Unigate on a day when the market was down.

The clear impression created by this kind of activity is that information is being made available to a privileged few instead of to the shareholders who own the company. It remains an absolute fact of life that there is nothing as a free lunch and resultant dealing on inside information merely shifts the cost of those lunch rooms on to somebody else.

D. A. Bell.  
The Clock House,  
East Anstey,  
Tiverton, Devon.

### Budget in Italy

From Mr O. Brami

Sir.—When discussing the Budget of the Italian Government in a very prominently placed article (October 11) you attributed it to "the Italian Socialist Government" of Sig Craxi.

This is an astonishingly misleading description considering that we are concerned with a five-party coalition and a Prime Minister whose Socialist Party enjoyed in the last election only the support of approximately 11 per cent of the electorate.

Italy has a system of undiluted proportional representation. For a variety of reasons the Christian Democrats, with some 36 per cent of the votes, have now on two consecutive occasions not supplied the Prime Minister. I only hope that in Sig Spadolini's days you did not, by the same token, refer to a "Republican Party" Government.

O. Brami.  
S. Lorenzo,  
82045 Monte S. Savino (AR)

IBM has now given the clearest possible notice of its intention to continue to dominate totally the world of business data processing.

Last week's announcement began innocuously enough: "Office system enhancements," it read. "New, more powerful personal computers . . ." Yet before the end of the second line, everybody in the computer industry knew that "Big Blue" had done it again.

What IBM, eighth in the Fortune 500 with a turnover last year of \$44bn, had done was to announce two new personal business computers just when everybody was expecting it to unveil its new low-priced home machine. In so doing it has dealt the rest of the computing world a blow from which it will be exceedingly difficult to recover.

That single announcement from the company's Rye Brook, New York, offices spelled out the scale of the defeat now facing its principal rivals in the personal computer business, wrong-footed many of those whose job it is to predict the moves of the world's computer game and made it clear to the business world that it will be getting its information technology in the future primarily courtesy of IBM.

Col Alford does not suggest that Britain and France should join the super-powers at the strategic arms negotiations in Geneva. Instead, his recipe is that they should now quickly prepare for unilateral public commitments to place limits on their warhead numbers if the super-powers do the same, to reduce these ceilings if the super-powers reduce theirs.

Dr David Owen, leader of the Social Democratic Party, has also argued the case for British participation in the arms control process. In a speech last week to the Royal United Services Institute, he urged that the UK should negotiate a warhead ceiling for a minimum deterrent, either as part of the Geneva talks or in a bilateral deal with the Soviet Union.

The objections to the Thatcher-Mitterrand position are more serious. It may be true, in theory, that a British contribution to the arms control process would in the end be contingent on an agreement between the super-powers. But the West needs progress in arms control, not as a favour to the Russians, nor even because there is any immediate threat to the stability of the nuclear balance, but in order to calm the controversy over defence posture which has already produced a yawning fissure in the traditional German consensus.

There is nothing to be lost, and a lot to be gained, from volumeing a demonstration of goodwill, now, instead of waiting until it is dragged out of us.

It is not at all clear whether Soviet manipulation of British and French nuclear numbers is just a negotiating ploy, or whether it is also an indication that these systems are a serious object of concern. More certainly,

## World Computer Markets

# How the king is tightening his grip on the throne

By Alan Cane



"Unexpectedly low shipments of personal computers" is the company's official reason.

Meanwhile IBM will have 30 per cent of the world market for PCs by the end of this year. Its Personal Computer (PC) is thought to account for as much as 5 per cent of its revenues.

Some have likened the situation to the motor industry in the early part of the century with a few massive groups emerging from a motley collection of small manufacturers.

Everyone agrees that the personal computer business is at the beginning of just such a shake-out; what makes the story different is the dominance that IBM has exerted in data processing for over three decades. The king has decided to re-establish his sceptre.

And this time, he is leaving few gaps or market niches in which competitors can shelter.

The message IBM wants us all to hear is clear and simple: if you need a personal computer on your desk, there is no need now to look further than the IBM PC, for most business uses.

IBM's assault on the personal computer marketplace came in two devastating waves. The first, the launch of the PC in 1981, took customers, in the words of Mr David Crockett, president of Dataquest, the international consultancy, "from confusion to safety." IBM had said personal computing was all right!

Business managers heaved sighs of relief and bought the machine in thousands.

But the PC, good as it was,

lacked desirable features which

other companies said they could provide. The ability, for example, to display more than one document on the screen at any one time — essential for report writing. The ability to "talk" directly to the company mainframe computer so that company information could be distributed to individual executives for processing on their own machines.

Computer manufacturers like Xerox with the "Star," Apple with its "Lisa" and software houses like Peachtree and Microsoft were making claims to be able to give their customers these facilities, state-of-the-art though they were. This was their rationale for survival.

In Tuesday's announcement IBM claimed its new machine could display up to seven separate documents and talk supply to IBM mainframes at \$10,000 a head.

And this time, he is leaving few gaps or market niches in which competitors can shelter.

The message IBM wants us all to hear is clear and simple: if you need a personal computer on your desk, there is no need now to look further than the IBM PC, for most business uses.

IBM's assault on the personal computer marketplace came in two devastating waves. The first, the launch of the PC in 1981, took customers, in the words of Mr David Crockett, president of Dataquest, the international consultancy, "from confusion to safety." IBM had said personal computing was all right!

Business managers heaved sighs of relief and bought the machine in thousands.

But the PC, good as it was,

lacked desirable features which

IBM is saying the personal computer is no longer a new, fancy gadget for trendy executives. It is simply an intelligent terminal, an extension of IBM's computing power that reaches right on to the customer's desk. What can stop IBM's relentless domination of the business desk top? Very little, it seems. Companies like Wang with special credibility in office systems may survive better than general purpose manufacturers.

Not the less, all the cards are in IBM's hand. It is already through massive investment in manufacturing technology, the lowest cost producer of all (with prospects of more to come: Dataquest estimates that the 200 chips needed for today's PC could be reduced to 20 or so using the latest technology).

It is making up for its weakness in software through deals with independent software producers (although the software which distinguishes the new machines is claimed to be IBM's own).

So the technological balance is on IBM's side.

Politically, the story is much less clearcut. Many observers attribute IBM's visible aggression in the marketplace to relief and a sense of freedom following the dropping of the Justice Department's extended antitrust case against it.

## All the cards are in IBM's hand

There is little sign that anything other than elation has been the response within IBM in the U.S. to the success of the PC. In Europe, traditionally aggressive and with the EEC still eying the company carefully, IBM people are noticeably more nervous of being seen as predatory. One person, fearing competitors are short of components because IBM has secured most of the available stocks.

Yet any monopoly is at risk from people anxious to see it broken up, and IBM is no exception. If its dominance became to be seen as oppressive, it could pay a high price for its success.

However, it must be said for the company that by force majeure it has established standards which have allowed progress in data processing which was unattainable in any other way.



# FINANCIAL TIMES

Monday October 24 1983

**Inner city  
solutions**

Terry Byland on  
Wall Street

## Rail stocks steaming ahead

STOCKS in the major U.S. railroad companies which advanced strongly when Wall Street started to search for shares which would be likely to benefit from the second phase of the economic recovery, have retained their poise during the more difficult trading conditions of the past fortnight.

The quarterly reporting season opened last week with results from Union Pacific, Santa Fe Industries and Southern Pacific, and some analysts are already wondering whether recent stock performances have done justice to the growing business on the nation's railroads.

The Dow Jones Transportation average has advanced by 0.8 per cent over the past fortnight, against a similar fall in the Dow Jones 30-stock Industrial average. But the Dow Transportation average takes in the airlines, which have had good reasons of their own for volatility recently, and may not do full justice to the railroads.

Burlington Northern, which links the midwest with the Pacific northwest and the Gulf of Mexico, has attracted most of the attention of investors and analysts of late. The stock has moved up by 6.6 per cent to a new peak over the past fortnight and has been the subject of a strong "buy" recommendation by Mr András Petery of Morgan Stanley, which was headed, "Burlington Northern - moving like a runaway freight train."

Other rail stocks have behaved less excitingly although CSX and Union Pacific have remained near their peak levels. Both Southern Pacific and Santa Fe have been bedevilled by their disclosure of a much predicted merger agreement complicated by Santa Fe's hint of interest in buying Conrail.

The stock market accorded a warm reception last week to Union Pacific's announcement of a 43 per cent jump in earnings for the third quarter. Santa Fe's results were less inspiring, but the board was able to point to the upturn in rail traffic, adding that October had made a promising start.

These results bear out the latest statistics from the industry, which suggest that the upturn in rail traffic may be stronger than indicated by the general view in the stock market that railroads are bound to become busier as U.S. industry recovers.

Total rail freight, measured by freighter loadings as compiled by Mr Robert Long of First Boston Corporation was 16 per cent up in September by comparison with a year ago. But some of the industry sectors make interesting additions to this overall picture.

Cargo shipments, which make up about one quarter of the total, have been considerably stronger than expected this summer, partly because the extreme heat pushed up demand at the power stations as Americans turned up their air conditioning and partly because U.S. coal exports have recovered more quickly than expected.

The upshot is that coal shipments by rail reached 438.1m freighter loads in September, 4.5 per cent up on the year. The rapidity of the upturn was more clearly disclosed in the August total, which was 20 per cent up over July's figure.

More surprising perhaps is the sharp jump in shipments of grain, which in September totalled 115.3m car loads, a gain of 42.4 per cent on the same month a year ago. Of course, a year ago the U.S. farm industry was already feeling the savage recession which has brought a wave of farming bankruptcies and the Federal Payment in Kind (Pik) programme. But the increase is also the most impressive for that reason.

What may be happening, suggests Mr Petery of Morgan Stanley, is that the sharp rise in corn and soybean prices between January and September has spurred the farmers to sell off the grain acquired under the Pik scheme. This would explain how a much publicised cut in grain plantings has been accompanied by increased shipments of grain for sale.

Other freight areas showing substantial increases require less explanation. They include motor vehicles, up 40 per cent and metals and similar products, up 20 per cent. Taken together these categories account for 43 per cent of total rail shipments.

Against this background, Burlington Northern, whose stock has jumped by a further 7 per cent since the news a week ago of a 35 per cent gain in earnings in the third quarter, seems to have plenty of steam left.

Forty seven per cent of Burlington's freight is in coal, grain and other farm products and motor cars, and all these sectors show healthy traffic increases.

In addition, Burlington has apparently brought off the extraordinarily favourable purchase of El Paso, the natural gas company, at a price rejected 10 months ago by the El Paso board as too low.

## PEACEFUL DEMONSTRATIONS THROUGHOUT WESTERN EUROPE

### Anti-missile marches attract 2m

Reports by Ian Rodger in London, James Buchan in Bonn, James Buxton in Rome, Paul Bettis in Paris and Paul Cheeseright in Brussels

MORE THAN 2m people marched, sang, listened to speeches and formed human chains in a series of large demonstrations throughout Western Europe at the weekend against the imminent installation of cruise and Pershing nuclear missiles by the Nato powers.

With few exceptions, notably an attempt to blockade a building in Hamburg belonging to the Axel Springer publishing group, the demonstrations were peaceful and orderly. The largest were in Bonn, London and Rome on Saturday and Brussels and Madrid yesterday.

In London, police had to split demonstrators into three groups rather than two, as planned, for a march to a Hyde Park rally. Police estimated the attendance at about 200,000. Mrs Joan Ruddock, chairman of the Campaign for Nuclear Disarmament, claimed the turnout showed that "the peace movement is in Western Europe" but the missiles are in Eastern Europe."

The Italian peace movement is likely to be considerably encouraged by the 500,000 turnout for Saturday's rally in Rome. Most of those taking part were members of the Italian Communist Party, whose customarily efficient organisation had brought in demonstrators from all parts of Italy. But members of Roman Catholic organisations, also nuns and monks, took part.

The Vatican Radio yesterday tried to play down the importance of the demonstrations in Europe warning Catholics against being

"manipulated" and implying that the size of the turnout reflected more solidarity with the Communist Party than opposition to the missiles.

The demonstrations in France were marked by a general sense of public apathy. The demonstrators were split, with the Communist Party's Mouvement de la Paix, the Socialist Committee for Nuclear Disarmament and the European Committee for Nuclear Disarmament in Europe attracting another few thousand yesterday.

The Socialist Government opposed the demonstrations. President François Mitterrand remarked in London on Friday that "the peace movement is in Western Europe but the missiles are in Eastern Europe."

Belgian parliamentarians from all parties except the right-wing Liberals – now in Government – were observed in yesterday's crowds. They included former ministers from the Christian Demo-

cats, the majority partner in the present ruling coalition.

The Government is delaying a decision on the deployment of missiles in the country, which is at the heart of the Nato system, until the outcome of the Geneva talks is known, but it has made clear that it wants to stick by its Nato commitments.

Elsewhere in Europe, there were big demonstrations in Vienna, where approximately 50,000 attended a rally on Saturday and 5,000 formed a human chain virtually linking the U.S. and Soviet embassies. (The longest human chain of the weekend stretched over 80 miles from Stuttgart, West Germany to Neu Ulm, the site of the U.S. Army European command centre.)

There were also official anti-nuclear demonstrations in some Eastern European cities. In Prague, three members of the Italian Radical Party were arrested after demonstrating for life, peace and disarmament.

Peace movement rallies also took place in many U.S. and Canadian cities at the weekend.

EEC calls for dialogue with Soviet Union, Page 3

## U.S. recognises need to spread burden of international debts

BY STEWART FLEMING IN WASHINGTON

THE REAGAN Administration is trying to head off what it sees as mounting pressure for a so-called "global solution" to the developing world's debt difficulties.

It is determined to stick with its current country-by-country approach. At the same time, it recognises that a third phase of the debt problem over the next 10 years will involve a broader strategy than the current approach, which relies heavily on commercial bank finance.

According to a senior administration official, who asked not to be identified, Argentina and Brazil will in the next few weeks provide a real test for the current second phase of handling the debt crisis. This has been characterised by the need to get IMF-supervised economic adjustment programmes in place in major debtor countries, and to back them with adequate financial packages with commercial banks.

In the third phase of the debt problem which, assuming the current difficulties in Brazil and Argentina are resolved, could begin early in 1984, the Administration recognises that new initiatives will be needed to spread the financial burden.

During this period of up to 10 years, it is hoped new medium-term lenders such as life assurance companies will come into the international market, with banks offering longer grace periods on their loans.

The official also expressed guarded optimism that the coming week would see President Ronald Reagan underlining his commitment to the IMF with moves to break down congressional resistance to a bill authorising the U.S. to contribute \$8.4bn to the proposed increase in the Fund's resources.

The Administration sees the current political transition in Brazil and Argentina as a healthy long-term development, even if it is making it more difficult to tie up their financial packages with commercial banks.

In the third phase of the debt problem which, assuming the current difficulties in Brazil and Argentina are resolved, could begin early in 1984, the Administration recognises that new initiatives will be needed to spread the financial burden.

The first phase, according to the official, was seen as the scramble to put together financial rescue packages in the wake of Mexico's liquidity crisis last year.

Brasilia must support IMF amnesia plan, Page 3; capital markets, Page 21

## Oil groups haggle on Murchison reserves

By Ray Dafter, Energy Editor, in London

TWO GROUPS of oil companies are engaged in a £350m (\$525m) tug-of-war over oil reserves in a field which straddles the UK-Norwegian median line of the North Sea.

The consortia are haggling over the apportionment of oil reserves in the important Murchison Field. Recent studies have shown that the amount of oil lying on the UK side of the boundary line is considerably less than first estimated. As a result, the distortions had become worrying. More to the point, even after the rebasis, short-dated oil-edged would hardly be standing on a yield basis of 10 per cent.

It is becoming evident that the official statistics are doing a poorer job than in the past in tracing what has been happening in the real economy. The sharp adjustments to the series when they were rebased from 1975 to 1980 established that the second quarter of 1983 looks less blimbingly obvious after the strong growth of 1982.

The gross value of reserves at stake in the tussle is thought to be about £350m. And it is possible that UK Government officials will be called in to press for a speedy resolution of the dispute.

Under present operating agreements the two consortia have agreed that the reserves and production should be split in the ratio of 61.75 per cent for the UK consortium and 18.25 per cent for the Norwegian. The field, which lies 120 miles north east of the Shetland Islands, is thought to contain some 350m barrels of recoverable oil. Production, which began in the summer of 1980, is now running at over 100,000 barrels a day.

The Norwegian consortium, led by Statoil – Norway's state oil group – argues that recent production experience indicates that 25 per cent of the field lies on the Norwegian side of the median line and that the UK partnership is entitled to no more than 75 per cent of the reserves produced.

The manufacturers suggest that it is not certain that vehicle prices would necessarily fall in those countries where they are above average – the industry could choose to raise them instead. But if prices did come down, "European manufacturers would lose revenue required to implement the investment plans that are needed to counter Japanese and Eastern European competition."

Privately, the Europeans maintain – though this is not in their formal reply – that BL in Britain is among the most vulnerable companies if price controls are imposed and prices fall.

Certainly Austin Rover, BL's volume car business, would have to change its strategy for building up continental European sales. In markets such as West Germany, where it has hardly any network and a poor image, it is attracting customers to the dealerships with very low prices – well below those for the same models in Britain.

The Murchison issue is complicated further because Conoco has a stake in each of the UK and Norwegian portions of the field.

## THE LEX COLUMN

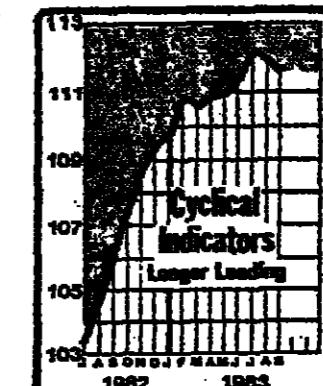
### Short measure for the recovery

For this year's GDP growth of say, 3 per cent – depending on the measure of one's fancy – to be sustained, the company sector must take up the running. Here the indicators have been particularly opaque, mainly because the stock cycle has obstinately refused to turn. But the pattern of stock holding may have changed quite radically in recent years. Big companies have learned to live with low stocks, and the companies in the newer industries tend anyway to be less dependent on traditional industrial raw materials.

More encouraging has been the behaviour of the Central Statistical Office's cyclical indicators – now pointing to a sustained upswing well into 1984. The corporate sector's capital expenditure plans are, according to various surveys, pointing upward again. Companies, which are enjoying rising profits and a liberal stock market response to cash calls, are certainly well able to fund such a pick up. And with unit wage costs now rising at about 1% per cent a year, the incentive must be there. Finally, exports, despite picking up to now, may start to look healthier as the economic recovery in Europe takes a stronger hold.

If corporate sector spending does indeed pick up – and the course of the wage round is likely to prove a critical factor on this front – GDP in 1984 should grow quite strongly, although there may be some tailing off by the end of the year. From then on, if the Government sticks as expected to its fiscally neutral guns, the underlying sustainable rate of growth of the UK economy will be the determining factor. In the 1970s that rate of growth might well have been negative. However, with the electronics revolution, new products and services are now emerging rapidly. The growth in the consumption of these new products means that underlying GDP growth has probably become positive.

According to stockbrokers de Zoete and Bevan, the rate of sustainable growth that might emerge – somewhere round the beginning of the 1980s – may be in the 1 to 1½ per cent area. That figure should move up as the new industries spread their wings, but recovery relying on supply side improvements is likely to be a very lengthy process, and the underlying growth rate may not move up towards the 2% to 3 per cent range seen before the end of the decade. How stock markets would react to such a departure from the stop-go traditions of the postwar period is anyone's guess.



Growth in the black economy may have some marginal impact, but the most plausible expansion lies elsewhere.

The output data is collected from long-established companies – many of them in the traditional business areas which are now in decline. The statisticians have found it extremely difficult to sample the newer companies – particularly those flocking onto the United Securities Market for example – in the growth sectors of the electronic and service industries. The CISL too, will be slow to pick up input from these sources. So the likelihood is that the true production – even assuming some leakage in the trade account? How sustainable is the growth in consumer spending? Will it be related to new inflationary pressures? Certainly, if investors agreed with the Chancellor of the Exchequer in his Mansion House speech last week that the trend in inflation is now decisively downwards, short-dated gilt-edged would hardly be standing on a yield basis of 10 per cent.

It is becoming evident that the official statistics are doing a poorer job than in the past in tracing what has been happening in the real economy. The sharp adjustments to the series when they were rebased from 1975 to 1980 established that the second quarter of 1983 looks less blimbingly obvious after the strong growth of 1982.

The re-determination of reserves is expected to be completed within the next fortnight. If it is decided that the division is 75/25 then the UK consortium is likely to insist on a further reappraisal of reserves next spring.

Each time reserves are re-determined licensees have to adjust their share of output, backdating figures to the start of production, as well as recalculating their portion of development and operating costs. It is estimated that the Murchison partners have spent over £800m in exploiting the field.

The Murchison issue is complicated further because Conoco has a stake in each of the UK and Norwegian portions of the field.

If you want to improve your building project, speak to the management.

The word 'management' is heard a lot in the construction industry these days:

Two phrases, often used, are 'project management' and 'construction management'.

But what do they mean?

Just this:

Call in Bovis at the very inception

of a project, and you will get

continuity of management

throughout. That is Project Management.

Call in Bovis after the initial stages (when you've decided on your site and building) and you have Construction Management.

Now call Bernard Hodgeson on 01-422 3488 and he'll tell you the rest.

Address:

Bovis Construction Limited,  
Bovis House,  
Northolt Road,  
Harrow,  
Middlesex HA2 0EE

**Bovis Management**  
All you need to know about building.

Member of the P. & O. Group

Published by The Financial Times (Europe) Ltd, Frankfurt Branch, represented by G.T.S. Damer, Frankfurt/Main, A.V. More, K.A.P. McLean, M.C. Gurnam, R.A. Lawrence, D.E.P. Palmer, London, as members of the Board of Directors. Printer: Frankfurter Presse, Societas Drucker GmbH, Frankfurt/Main. Responsible editor: David Riggs, Frankfurt/Main. © The Financial Times Ltd, 1983.

## World Weather

Region	Temp	Wind	Pressure	Cloud	Rainfall




<tbl\_r cells="6" ix="4" maxcspan="1" maxrspan="1

Inner  
Solutions  
to every  
market



## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Monday October 24 1983



### CSFB terms for Texaco leave market gasping

BY MARY ANN SIEGHART IN LONDON

ALL FRIDAY morning, Eurodollar new issue managers from the big six houses huddled in high-level meetings. They were competing for the same mandate, and the prize was the lead management of a \$20m bond for Texaco, the U.S. oil company.

The bids had to be in by 1pm. They cancelled their lunches and sat by the telephone. It was not until 2.30 that Texaco finally decided to go for the most aggressive bid.

Credit Suisse First Boston won the deal in circumstances reminiscent of Texaco's January issue. It had gone for terms several points cheaper than many of the other bidders: a 10% per cent coupon at a price of 96, giving a yield over the bond's seven-year life of 10.92 per cent.

The market was left gasping. One new issue manager said, "We thought we were committing suicide with our bid but this is even worse."

The bond started trading at a hefty two-point discount, just like the last three CSFB-led deals for Montreal Urban Community, Nordic Investment Bank and PKBanken. At that level, it was still yielding 10 or 20 basis points less than the equivalent U.S. Treasury bond.

A few people were suggesting on Friday that, although it was undoubtedly expensive, it might just work. Texaco is a popular name with German and Swiss investors and was the only non-bank issuer last week. But CSFB was obviously gambling on a good market this week to bail the bond out, and Friday's news of a \$24bn rise in the U.S. M1 measure of money supply, after the market was expecting a \$1.2bn fall, has put paid to any chances of that.

The deal also carried warrants to buy a 10% per cent, ten-year bond at a price of 99 within the next four years. The warrants were offered at \$20 by CSFB and the price changed little over the afternoon.

### INTERNATIONAL CREDITS

### Brazil battles for the smaller banks

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

IT MAY be a good omen for Brazil that the first commitment to its new \$6.5bn loan that arrived in New York last Tuesday was for a small amount of money from a minor Scandinavian bank.

At least that is what the leading creditor banks are hoping. For as the process of syndication gathers pace from now on it is the smaller banks that will matter most in sealing the fate of the loan. Banks must respond to Brazil's request by November 10 and only if the "critical mass" of positive responses has been achieved will the International Monetary Fund approve the country's austerity programme. Estimates of the necessary size of this critical mass vary, even among bankers on the advisory committee for Brazil, from 65 per cent to 90 per

cent of the total amount sought.

None of the banks spearheading Brazil's latest debt rescue effort are under any illusion that the task of bringing all 180 creditor banks into the loan will be an easy one. At the end of last week they were, however, more hopeful of success following a "positive" response to a series of meetings with creditors worldwide.

At the meetings Sr Affonso Pastor, Brazil's central bank governor, and other officials tried to impress on smaller banks the need for the loan to go ahead. Small banks with a relatively low exposure are better placed to walk away from Brazil's problems than large banks which could not afford the losses from a Brazilian default.

They have two main motives for

wanting to opt out of fresh lending to Brazil. The first is their fear that the loan is simply throwing good money after bad. The second is rather more subtle, but still very powerful. Executives of smaller banks complain that the regime of forced lending to Latin America has taken away their right to manage their own affairs.

There is no benefit in terms of customer relationships or ancillary business in going along with a loan whose terms have been foisted on them by the IMF and their larger brethren, small banks argue.

This is why even IMF officials admit privately that the regime of lending under duress cannot last forever. With its \$6.5bn loan request, Brazil has become the first Latin American country to come

back for a second helping of money from the banks. Its loan is a critical test of whether the arm-twisting by central banks and the IMF, which was applied successfully in the first half of this year, still works today.

Yet,

surprisingly,

there was little

sign of alarm among the really large creditors last Wednesday when Brazil's Congress rejected the proposed law limiting wage increases to 60 per cent of inflation. The law was supposed to be a central plank of the economic programme agreed with the IMF. Its rejection could give faint-hearted smaller banks the excuse they need to opt out of the loan.

However,

an immense amount of

effort is now going into the syndication process and smaller banks will

not be let off the hook so easily. Senior bankers were quick to point out that commitments to the loan are conditional on the IMF approving a replacement decree last week, by Brazil's President Joao Figueiredo, making the wage policy more flexible and imposing additional taxes.

The IMF is now studying the new decree, a process which may take some time, but bankers hope that it will be pleased with the increased taxes announced last Wednesday night. It has been trying to persuade Brazil to raise extra taxes for some time. Moreover, the immediate imposition of replacement measures demonstrates forcibly the political will of the Brazilian Government to stick with its austerity programme.

The market's perception of this determination has been reinforced by Dr Pastore at his meetings with bankers in Toronto, Honolulu, Tokyo, London and Zurich. For ten days, at those meetings, Sr Pastore became a sort of Billy Graham of debt.

Not that many bankers would actually admit to have been "born again" at the meetings, but most have been left painfully aware of the hell that awaits them if they refuse to heed the call.

This notion that the financial community cannot afford to credit to fail remains one of the strongest arguments in its favour, and it explains the mood of subdued resignation that pervades the banking world about extending fresh loans to Brazil.

CURRENT INTERNATIONAL BOND ISSUES								
Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %	
U.S. DOLLARS								
SBJ †	100	1991	8	11%	99½	HSBC Int., Bankers Trust Int., Morgan Stanley	11.925	
Royal St. of Scott. †‡	75	1993	10	11%	99½	Societe Montage	11.919	
PKBanken †‡	75	1990	7	12	100	CSFB, First Interstate, PKC, Commerzbank	12.000	
IBS 5	75	1990	15	5½	100	Dresdner Bank, Dresdner, Dresdner Bank *	12.000	
Nippon Credit Bank ‡	100	1990	7	11½	100	Morgan Stanley, Sal. Bras., Nippon Credit Int.	11.975	
EBC (p) †	50	1991	7½	12	100	Societe Generale, EBC	12.000	
Turaco †‡	200	1990	7	10½	98	CSFB	10.923	
DN MARKS								
Pokken †	150	1988	7	8	100	Dresdner Bank	8.000	
Commerz Int. Europe †	150	1993	8	8½	100	HHS-Bank	8.250	
SWISS FRANCS								
Daimler-Benz Co. **‡	30	1989	—	3	100	SEC	3.000	
World Bank †	100	1995	—	6	98½	SEC	6.000	
Swissair Transport †	125	1993	—	7	—	SEC	7.000	
Swiss Reinsurance †	125	1993	—	7	—	SEC	7.000	
Swiss Ova. Fin. †	100	1991	—	7½	—	SEC	—	
Prv. of Quebec †	100	1993	—	5½	100	CS	5.825	
Turbo Chemical †‡	25	1988	—	5	95½	HRS	5.050	
Migros Engineering †‡	50	1988	—	6	100	HRS	6.000	
Occidental Gas †‡	50	1988	—	5½	100	SEC	5.875	
S&S Stocznia †‡	20	1990	—	6	100	SEC	6.000	
Toyo Suisu Kainetsu †‡	25	1988	—	3½	100	CS	—	
Motorola Electronics †‡	50	1988	—	3½	100	HRS	—	
Ireland	80	1993	—	—	—	Paribas (Suisse)	6.500	
Grundstrasse der Ost. Sparkassen †‡	50	1987	—	5½	100	CS	5.375	
Japan Highway	100	1991	—	—	—	SEC	5.825	
* Not yet priced. † Final terms. ** Placement. § Convertible. † Floating rate note: coupon is spread over 3-month domestic libor. † With warrants. (p) Party paid. * Dual currency issue repayable in dollars. Note: Yields are calculated on ABB basis.								
STERLING								
Australia †‡	100	2015	32	11½	97½	SG Warburg	11.893	
St. of Tokyo †‡	30	1990	7	9½	100	SG Warburg, St. of Tokyo Int., County St.	—	
AUSTRALIAN DOLLARS								
News Corp. Secs. (n) ‡	30	1988	5	14	100	Hambros Bank	14.000	
GULDERS								
Ode-Van der Grinten 5	150	1998	15	8½	—	Amro St., Pierce, ABN	—	
EBB	250	1993	8	8½	—	Amro St., ABN	—	
LUX. FRANCS								
Caroline †	600	1991	8	10	10½	Kredietbank Lux.	10.000	
Landesbank Rheinland-Pfalz †‡	250	1988	5	10½	100	Bank Int. d. Lux.	10.433	
FCHs								
EBB †	50	1993	8	8½	100	Soc. Gen. de Beps.	11.125	
Italy †	50	1990	7	11½	100	Soc. Gen. de Beps., Paribas, Soc. Paolo, Banco Com. Italiane, Unicredit, Banca Com. Italiane, Banca Secs., Nikko Secs.	11.500	
YEN								
IADB	150m	1993	9	7½	99½	Nomura Secs.	8.681	
TVO Power †‡	50m	1993	9	8½	100	Yamada Secs.	—	
EFCE †	250m	1993	9	7½	99.10	Daiwa Secs.	8.088	

ALCAN

Alcan Aluminium Limited

7,600,000 Common Shares  
(without par value)

of which 1,000,000 have been offered internationally

International Issue Price: US\$ 39.50 per share

Swiss Bank Corporation International Limited  
Amro International Limited  
Deutsche Bank Aktiengesellschaft  
Morgan Grenfell & Co. Limited  
Orion Royal Bank Limited  
Union Bank of Switzerland (Securities) Limited  
Credit Suisse First Boston Limited  
Dominion Securities Ames Limited  
Morgan Stanley International  
Salomon Brothers International  
Wood Gundy Limited

Brokers to the issue in London  
Hoare Govett Limited

of the 7,600,000 Common Shares 3,300,000 have been  
offered in Canada by a Canadian group represented by

Wood Gundy Limited  
Dominion Securities Ames Limited  
The First Boston Corporation  
Morgan Stanley & Co.  
Salomon Brothers Inc.

NEW ISSUE

All of these securities having been sold,  
this announcement appears as a matter of record only.

September 13, 1983



U.S. \$150,000,000 11½ per cent. Bonds due 1993

Issue Price 100 per cent

Swiss Bank Corporation International Limited  
Banque Nationale de Paris

Deutsche Bank Aktiengesellschaft

Amro International Limited  
Banque Bruxelles Lambert S.A.

Banque Générale du Luxembourg S.A.

Banque Paribas

Daiwa Europe Limited  
Enskilda Securities

Dresdner Bank Aktiengesellschaft

IBJ International Limited

Kleinwort, Benson Limited  
LTCB International Limited

Kreditbank International Group

Orion Royal Bank Limited

Société Générale de Banque S.A.



## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

*Closing prices October 21*

A FINANCIAL TIMES SURVEY

# CUMBRIA

DECEMBER 9, 1983

The Financial Times is proposing to publish a Survey on Cumbria in its issue of December 9, 1983. The provisional editorial synopsis is set out below.

The provisional editorial synopsis is set out below.

**INTRODUCTION:** Cumbria is the second largest county in England and Wales. Though it is a mainly rural area, good communications provided by the M6 motorway, the main West Coast London to Edinburgh rail line and services from Carlisle Airport provide a solid foundation for industry. An unemployment rate lower than the national average masks the economic problems of West Cumbria which has suffered industrial shrinkage. The Survey will examine new initiatives designed to bolster the country's economy.

*Editorial coverage will also include:*

*Editorial coverage will also include*  
**INDUSTRY**

**INDUSTRY PROPERTY ENTERPRISE ZONE TOURISM**  
For further information and advertisement rates please contact:

Brian Heron  
Times Limited Queen's House, Q

Limited, Queen's House, Queen Street, Manchester M1 2JL  
Telephone: 061-834 9381 Telex: 666813 FIN

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Publication dates of all Surveys are subject to change.

## **AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 2**

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

Continued from Page 23									
12 Month High	12 Month Low	Stock	P/ E	Si\$	100s High	100s Low	Close Prev. Close	Chg/ Prev. Close	Chg/ Prev. Close
Div.	Yld.								
55	NT	NiMoCo	5.50	7	63	52	-1	-1	-1
56	NT	NiMoCo	48.30	13	1091	225	+1	+1	+1
57	NT	NiMoCo	+ 40.15	14	18	395	+1	+1	+1
58	NT	NiMoCo	120.30	12	5	200	+1	+1	+1
59	NT	NiMoCo	2.72	10	10	5	+1	+1	+1
60	NT	NiMoCo	1.17	10	10	3	+1	+1	+1
61	NT	NiMoCo	5.25	20	6	2	+1	+1	+1
62	NT	NiMoCo	3.20	18	18	6	+1	+1	+1
63	NT	NiMoCo	1.75	11	10	6	+1	+1	+1
64	NT	NiMoCo	2.22	11	10	6	+1	+1	+1
65	NT	NiMoCo	1.20	11	10	6	+1	+1	+1
66	NT	NiMoCo	1.20	12	10	2	+1	+1	+1
67	NT	NiMoCo	0.38	24	2	4	+1	+1	+1
68	NT	NiMoCo	1.21	22	2	4	+1	+1	+1
69	NT	NiMoCo	0.04	11	6	158	+1	+1	+1
70	NT	NiMoCo	1.92	11	6	175	+1	+1	+1
71	NT	NiMoCo	3.20	12	200	215	+1	+1	+1
72	NT	NiMoCo	6.25	13	200	215	+1	+1	+1
73	NT	NiMoCo	10.60	17	200	215	+1	+1	+1
74	NT	NiMoCo	7.72	13	135	158	+1	+1	+1
75	NT	NiMoCo	1.35	11	8	42	+1	+1	+1
76	NT	NiMoCo	3.04	11	10	350	+1	+1	+1
77	NT	NiMoCo	12.7	12	18	395	+1	+1	+1
78	NT	NiMoCo	2.80	11	15	905	+1	+1	+1
79	NT	NiMoCo	2.20	62	11	6	+1	+1	+1
80	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
81	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
82	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
83	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
84	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
85	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
86	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
87	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
88	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
89	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
90	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
91	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
92	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
93	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
94	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
95	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
96	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
97	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
98	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
99	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
100	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
101	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
102	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
103	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
104	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
105	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
106	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
107	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
108	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
109	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
110	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
111	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
112	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
113	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
114	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
115	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
116	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
117	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
118	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
119	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
120	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
121	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
122	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
123	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
124	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
125	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
126	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
127	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
128	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
129	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
130	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
131	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
132	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
133	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
134	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
135	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
136	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
137	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
138	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
139	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
140	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
141	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
142	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
143	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
144	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
145	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
146	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
147	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
148	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
149	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
150	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
151	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
152	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
153	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
154	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
155	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
156	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
157	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
158	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
159	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
160	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
161	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
162	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
163	NT	NiMoCo	2.20	62	11	1	+1	+1	+1
164	NT	NiMoCo	0.88	5	11	340	+1	+1	+1
165	NT	NiMoCo	1.70	24	9	17	+1	+1	+1
166	NT	NiMoCo	1.38	10	12	1	+1	+1	+1
167	NT								

**Continued on Page 26**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual distributions based on the latest declaration.

a—dividend also extracts; b—annual rate of dividend plus stock dividend; c—liquidating dividend; d—old—new yearly low; e—dividend declared or paid in preceding 12 months; f—payout dividend in Canadian funds, subject to 15% non-residence tax; g—dividend declared after split-up or stock dividend; h—dividend paid this year, omitted, deferred, or re-awarded at latest dividend meeting; i—dividend declared or paid this year, an accumulated issue with dividends in arrears; j—new issue in the past 50 weeks; k—high-low range begins with the start of trading, not next day delivery; l—P/E—price—earnings ratio; m—dividend declared or paid in preceding 72 months; n—52 week dividend; o—stock 50% dividends begin with date of first 50%—Akta; p—dividend paid in stock in preceding 12 months; q—estimated cash value on ex-dividend or ex-distribution date; u—new yearly high v—trading halts; w—in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies; x—when distributed with-worth issued with warrants; z—ex—dividend or ex—rights; AA—ex—distribution; xx—without warrants; y—ex—dividend and sales in full; yy—held & sales in full.





## UK COMPANY NEWS

### Westminster asked to accept share offer

**Milbury**, the housebuilding and property group controlled by Mr Jim Roper's St Piran Holdings, called on Westminster Property Group shareholders to accept the share offer rather than the cash offer for their company.

The original cash or share offer for Westminster was detailed to shareholders almost two weeks ago. The bid became unconditional on October 17, and by yesterday Milbury had won control of almost 61 per cent of Westminster's shares.

Milbury is offering 35p in cash for Westminster shares, or two Milbury shares for every five in Westminster. At Milbury's present stock market price of 35p, the share offer values Westminster at almost £1m, or 38p per share.

Mr Doug Allen, a director of Milbury, told shareholders that Milbury was keen for them to accept the share alternative.

#### Share information

The following securities have been added to the share Information Service:

Associated Telecommunications

Section: (Industrials)

Derma-Lock Medical Corp.

(Americans)

Goring Kerr

(Industrials)

Metal Sciences (Hedge)

(Industrials)

Milbury

(Buildings)

Mitrowide E. S. Iliffe Bonds

20/9/84 (Loans-Building Soc.)

Nationwide E. S. Iliffe Bonds

2/9/84 (Loans-Building Soc.)

Polytechnic Marine (Electricals)

### Logica offer by tender at 140p minimum price

BY DOMINIC LAWSON

THE UK's largest independent computer software company is applying for a Stock Exchange listing, with a market valuation of at least £25m. The small London merchant bank Close Brothers is offering for sale by tender 10.4m Logica shares at a minimum price of 140p each.

Of the original cash or share offer for Westminster was detailed to shareholders almost two weeks ago. The bid became unconditional on October 17, and by yesterday Milbury had won control of almost 61 per cent of Westminster's shares.

Milbury is offering 35p in cash for Westminster shares, or two Milbury shares for every five in Westminster. At Milbury's present stock market price of 35p, the share offer values Westminster at almost £1m, or 38p per share.

Mr Doug Allen, a director of Milbury, told shareholders that Milbury was keen for them to accept the share alternative.

Australia. There is no profits forecast, but the prospectus notes that "revenue for the first quarter of the current financial year was over 35 per cent greater than for the corresponding period last year."

After the offer, 30 per cent of Logica will be owned by the public, 38 per cent by directors and staff, and 32 per cent by existing institutional shareholders.

Applications for the shares should be made by 10 am October 27, and dealings begin on November 2. Brokers to the issue are Houson Givent.

The issuing house, Close Brothers, is the subject of a management buy-out from Comshare's sold-out Gold Fields in 1978. The managing director of Close, Mr Rod Kent, said: "this is the first public flotation we have handled since the buy-out, and I believe it is the first such exercise by Close Brothers since the 1960s."

Logica's activities comprise consultancy and project management, custom-built systems, software and hardware, software products and office automation.

Logica operates subsidiaries in seven countries: the US, the UK, the Netherlands, Belgium, Sweden, West Germany and

minimum tender price is too modest to be considered a proper valuation of the company. Logica is probably right, but it is a pity that the company did not have the courage of its instincts, and offer the shares with no minimum price, thus avoiding the expense of underwriting the issue. It would be turnover growth rates for a beautiful diagram of exponential growth. The profits graph is slightly less elegant, describing a repeated pattern of five steps forward, one step back. The dip in 1980 showed clearly the risks involved in the company which operates largely on a menu of contracts bid for on a fixed-price basis.

For a business whose assets really are its staff, it is surprising that there are no service contracts, but the shares are already widely spread among those who have optioned them. Those whose only option is that of tendering for the shares this week, should think in terms of 20p a share. That price would still leave the shares at a discount to those of Software Options, Systems Designers and Micro Focus.

#### • comment

Logica claims that this is a "real" tender offer, by which it appears to mean that the

### Inco cuts losses in third quarter

BY KENNETH MARSTON, MINING EDITOR

CANADA'S Inco, the major world nickel mining group, continued to suffer sizeable losses in the third quarter of 1983. At the pre-tax level, however, there was a gradual improvement,

reports Nicholas Hurst from Toronto.

A pre-tax loss in the quarter of \$18.856.6m (£37.7m) is reduced from \$33.5m in the second quarter and \$125m in the first three months of the year. It compares with a loss of \$10.65m in the third quarter of 1982.

But unusual tax adjustments totalling approximately \$65m and relating to prior years, all accounted for in the latest quarter's results, have pushed the net loss to \$72.1m, equal to 60 cents per share. This follows a second quarter net loss of \$39.7m and goes against a loss of \$66.4m in the same period of last year.

For the first nine months of 1983 Inco's total net loss amounts to \$188.7m compared with \$140.5m in the same period of last year. The 1982 total net loss was \$204.2m.

Inco says that the nine months' loss reflects low prices for nickel and alloys products together with a decline in deliveries of precious metals. The 1983 figures also include shut-down costs of \$81m which compare with strike, shut-down and severance costs of \$112m in the first nine months of last year.

Looking on the brighter side, Inco notes that U.S. indicators show the beginning of a rise in spending on capital goods, the first such improvement since the first quarter of 1981—which should help nickel sales. Nickel prices have also improved this year.

For the first nine months of 1983 Inco's total net loss amounts to \$188.7m compared with \$140.5m in the same period of last year. The 1982 total net loss was \$204.2m.

Inco says that the nine months'

Guinness Faber International Fund Ltd. (Guernsey) PO Box 188, St Peter Port Guernsey Tel: 0481 22606 CURRENT DAILY SHARES DOLLAR 100 STERLING 210.047 YEN Y505.123 DEUTSCHE DM 100.125 SWISS FRANC SFr40.050 DAILY DEALING

LADBROKE INDEX 685.630 (-4) Based on FT Index Tel: 01-493 5261

### BANCO DE LA NACION ARGENTINA

U.S.\$ 25,000,000

Floating rate notes due 1987

In accordance with the provision of the notes, notice is hereby given that for the six-month interest period from 23rd October, 1983 to 23rd April, 1984, the notes will carry an interest rate of 10 per cent per annum and the coupon amount per US\$5,000 will be US\$254.17. Interest payment date is 23rd April.

DBS-DAIWA SECURITIES INTERNATIONAL LIMITED Agent Bank

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange in London. It does not constitute an offer of or an invitation to subscribe for or otherwise to acquire any shares in FAI Insurances Limited.



### FAI Insurances Limited

(Incorporated under the laws of Victoria, Commonwealth of Australia)

Authorised  
20,000,000

Share Capital  
Ordinary shares of 50¢ each  
11% Cumulative redeemable preference shares of 50¢ each

Issued  
14,112,691

Application has been made to the Council of The Stock Exchange in London for permission for the whole of the issued ordinary share capital of FAI Insurances Limited to be admitted to the Official List.

Particulars relating to FAI Insurances Limited are available in the statistical service of Edel Statistical Services Limited and will be available initially during normal business hours up to and including 10th November, 1983 from—

Morgan Grenfell & Co. Limited  
23 Great Winchester Street, London EC2P 2AX

Laing & Cruickshank  
Incorporating McAuley, Montgomery & Co  
Piercy House, Copthall Avenue, London EC2R 7BE  
and at The Stock Exchange

### National Westminster Bank PLC

#### New Issues Department

is moving to new premises and with effect from

Monday 24 October 1983

the postal address is:

PO Box 79  
2 Princes Street  
London EC2P 2BD

Telephone number 01-638 9181—is unchanged

This advertisement complies with the requirements of the Council of The Stock Exchange.

U.S. \$75,000,000

### Nordiska Investeringsbanken (Nordic Investment Bank)

11½% Notes Due 1990

and 75,000 Warrants to Purchase

U.S. \$75,000,000 11% Notes Due 1990

The following have agreed to subscribe or procure subscribers for the 11½% Notes and the Warrants:

Credit Suisse First Boston Limited

First Interstate Limited

Algemene Bank Nederland N.V.

Bergen Bank A/S

Citicorp International Bank

Banque Bruxelles Lambert S.A.

Crédit Lyonnais

Deutsche Bank Aktiengesellschaft

Copenhagen Handelsbank A/S

Hambros Bank Limited

Morgan Stanley International

Orion Royal Bank

Morgan Guaranty Ltd

Postipankki

Salomon Brothers International

Swiss Bank Corporation International

S. G. Warburg & Co. Ltd.

Yamichi International (Europe) Limited

First Interstate Limited

Cazenove & Co.,

12 Tokenhouse Yard,

London EC2R 7AN

24th October, 1983

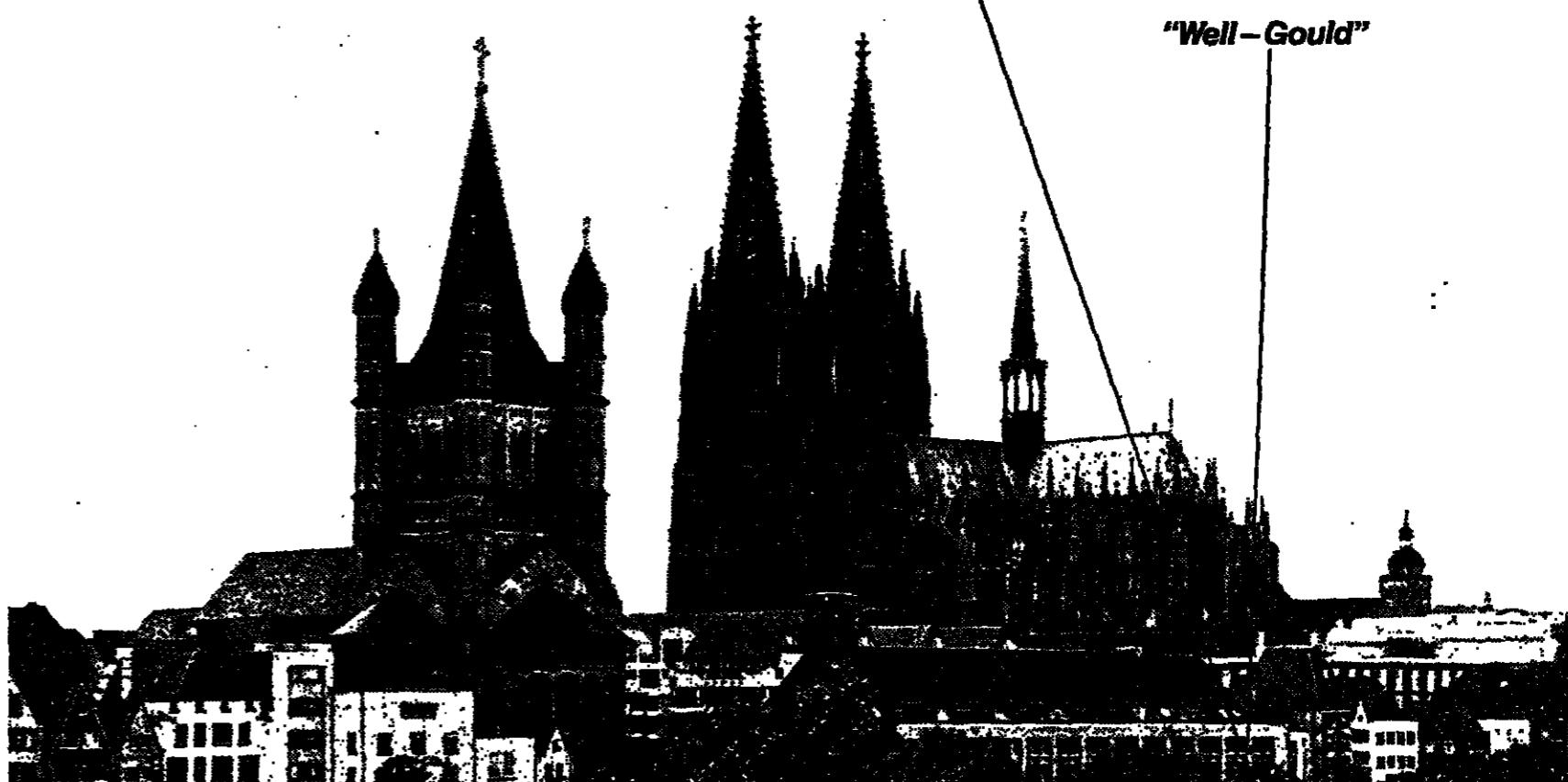
The 11½% Notes issued at 99½ per cent, the Warrants issued at U.S.\$15.00 per Warrant and the 11% Notes, if any, to be issued at 100 per cent, on exercise of Warrants will be admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Global 11½% Note, the Global Warrant and the temporary Global 11% Note, respectively.

Interest on the Notes is payable annually in arrear on 15th November, the first payment being made on 15th November, 1984.

Full particulars of the 11½% Notes, the 11% Notes and the Warrants are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 7th November, 1983 from the brokers to the issue:

"There's a lot of talk about the new industrial revolution.  
But who in Europe is really getting to grips with automation?"

"Well—Gould"



Automation is increasingly the key to productivity and improved quality in industry. So it's hardly surprising that the market for factory automation is growing at over 25% a year, even in the teeth of world recession.

And when you think of factory automation, you're almost certain to think of Gould - a world electronics leader, and a major and growing producer in Europe. Several divisions combine to produce totally integrated systems - including the world's first programmable controller with the speed and precision needed to handle servo-drives.

Gould is concentrating its resources on six key areas: high-performance 32-bit minicomputers, factory automation, test and measurement, medical electronics, defence electronics and electronics components and materials. All are growth areas of increasing importance to Europe - so the Gould commitment to doubling manufacturing and sales in Europe over the next few years makes good sense, both for Gould and its customers.

If you'd like to know more about our company, our growth strategy and our products, write to Gould, Department K9, Raynham Road, Bishop's Stortford, Hertfordshire CM23 5PF, England.

**GOULD**  
Electronics



## **INSURANCE & OVERSEAS MANAGED FUNDS**

29



## INDUSTRIALS—Continued

Holdings	Stock	Price	Last	Dr	CW	TW	P/E
Mar.	Mayberry Trust Sp.	161	20.9	10.15	1.0	1.0	—
Apr.	Avg. Kestrel 1A	162	8.0	7.2	0.2	8.0	12.7
Apr.	Avg. Kestrel 1B	163	11.0	10.0	0.2	11.0	12.7
Jan.	Avg. Kestrel 2A	164	11.0	10.0	0.2	11.0	12.7
Jan.	Avg. Kestrel 2B	165	11.0	10.0	0.2	11.0	12.7
Oct.	L.R.C. Int.	166	24	24	0.0	24	—
July	Leisure Hldgs. 100+	167	2.0	1.9	0.0	2.0	—
July	May's Leisure 100+	168	1.1	1.0	0.0	1.1	—
Oct.	May's Leisure 100+	169	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	170	1.1	1.0	0.0	1.1	—
July	May's Leisure 100+	171	1.1	1.0	0.0	1.1	—
Oct.	May's Leisure 100+	172	1.1	1.0	0.0	1.1	—
Sept.	Scotiabank Corp. Mod.	173	2.5	2.5	0.0	2.5	—
July	Leisure Hldgs. 100+	174	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	175	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	176	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	177	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	178	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	179	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	180	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	181	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	182	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	183	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	184	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	185	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	186	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	187	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	188	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	189	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	190	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	191	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	192	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	193	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	194	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	195	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	196	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	197	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	198	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	199	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	200	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	201	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	202	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	203	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	204	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	205	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	206	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	207	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	208	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	209	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	210	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	211	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	212	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	213	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	214	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	215	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	216	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	217	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	218	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	219	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	220	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	221	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	222	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	223	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	224	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	225	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	226	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	227	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	228	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	229	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	230	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	231	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	232	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	233	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	234	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	235	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	236	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	237	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	238	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	239	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	240	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	241	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	242	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	243	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	244	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	245	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	246	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	247	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	248	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	249	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	250	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	251	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	252	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	253	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	254	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	255	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	256	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	257	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	258	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	259	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	260	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	261	1.1	1.0	0.0	1.1	—
Oct.	Leisure Hldgs. 100+	262	1.1	1.0	0.0	1.1	—
Sept.	Leisure Hldgs. 100+	263	1.1	1.0	0.0	1.1	—
July	Leisure Hldgs. 100+	264	1.1	1.0	0.0		

## COMPAGNIE BANCAIRE

Société Anonyme  
Incorporated in France with limited liability  
Regd. Office: 5 avenue Kleber, Paris 16<sup>e</sup>

### Report by the Board of Management First half of 1983

#### THE GROUP'S OPERATIONS

The Group's new business in the first half of 1983 amounted to 16,400 million francs. This figure represents in the main, loans by credit companies in the Group and investments by leasing companies.

On 30th June, 1983 the total of loans outstanding amounted to 82,000 million francs.

(in thousand million francs)	1st half 1981	2nd half 1981	1st half 1982	2nd half 1982	1st half 1983
Credit granted and new business	12.8	11.8	14.0	15.8	16.4
Loans outstanding (end of period)	69.6	71.2	73.9	77.8	82.0

#### CONSOLIDATED PROFITS

Net consolidated profits attributable to the Compagnie Bancaire amounted to 256 million francs during the first half of 1983, an increase of 25% over the first half of 1982.

(in millions of francs)	1981	1982	1st half 1983
Group pre-tax profits	1,246	1,372	811
Taxation	-537	-634	-372
Outside shareholders' interest	-326	-329	-183
Net consolidated profits attributable to the Compagnie Bancaire	383	409	256

The Group's share capital and reserves, including net profits for the first half of 1983, reached 6,122 million francs as of 30th June, 3,288 million of which were attributable to the Compagnie Bancaire.

#### Note to the accounts:

The pre-tax profits of the Group's Companies are computed after appropriations to depreciation accounts and to provisions for future charges or recognised risks. They also include, where appropriate, transfers to provisions in the nature of free reserves.

They do not include non-trading capital gains.

TELEPHONE  
**01-246 8026**

for the  
FT INDEX  
& BUSINESS NEWS REPORT

- Hourly updated FT Index
- Starting Exchange Rates updated 3 times daily
- Bullion, krugerrands, platinum and base metal prices
- Dow Jones Industrial Average
- Share Market Report

## GENERALI

### CONSOLIDATED BALANCE SHEET 1982



The General Council of Assicurazioni Generali, presided over by Mr. Enrico Randone, Chairman of the Company, met to approve the Group Balance Sheet for the financial year 1982, as follows:

#### ASSETS (in thousands of U.S. \$) (\*)

	1982	1981
Building and farm property	2,120,488	1,476,375
Fixed interest bearing securities	4,183,482	3,475,755
Shares (including Associates)	468,236	420,649
Mortgage and policy loans	429,653	349,631
Deposits with Ceding Companies	251,810	181,169
Bank deposits	393,722	380,914
Accounts receivable and other assets	1,128,603	941,194
	<b>8,975,994</b>	<b>7,225,687</b>

#### LIABILITIES (in thousands of U.S. \$) (\*)

	1982	1981
Shareholders' surplus	1,005,439	496,035
Underwriting reserves	6,852,785	5,809,981
Reinsurance deposits	213,255	182,245
Other liabilities	820,757	663,846
Profit of the year	83,758	73,580
	<b>8,975,994</b>	<b>7,225,687</b>

• This Balance Sheet consolidates 36 insurance companies operating in some forty markets, 5 service, 13 financial, 15 property and 4 agricultural companies where Generali directly or indirectly holds more than 50% of the shares.

• The year shows a profit of U.S. \$ 83.8 million (+13.8%).

• Gross premiums amount to U.S. \$ 2,392.6 million (+17%) distributed as follows:

	Life %	Non-Life %	Total %
Italy	10.1	19.4	29.5
Other EEC Countries	13.2	27.9	41.1
Rest of Europe	4.4	19.7	24.1
Rest of the world	1.0	4.3	5.3
	<b>28.7</b>	<b>71.3</b>	<b>100.0</b>

• Net technical reserves amount to U.S. \$ 6,852.8 million (+17.9%).

(\*) The Italian Lira figures of both 1982 and 1981 have been translated into US Dollars at the exchange rate of Dec. 31, 1982.

Insurance since 1831

## CURRENCIES, MONEY and CAPITAL MARKETS

### FINANCIAL FUTURES

### FOREIGN EXCHANGES

## A weaker yen may be resisted

Friday's announcement of a ½ per cent cut in 5 per cent in the Japanese discount rate must be viewed against the background of the year's performance on the foreign exchanges this year. Only against the dollar is the yen little changed from the beginning of the year, while in terms of European currencies it has shown a relatively persistent improvement.

The strengthening dollar has

tended to mask the yen's steady climb for most of the year, until better U.S. money supply figures and the prospect of lower interest rates, led to a downturn by the dollar about a month ago. It touched a peak of Y26.90 in mid-August, but is now around the Y23 level, compared with Y230 in January.

The pattern against the

fallen back to under the Y380 mark.

The yen has been outperforming European currencies, especially the dollar, during the year, reflecting the weak position of the Tokyo stock exchange at a time when Japan's economy was still very strong when compared with its competitors.

Sterling has been more volatile, as might be expected because of its net neutrality status. Britain's position as an oil exporter contrasts sharply with Japan's substantial energy requirements, and means that the pressures of the oil market work in opposite directions for the pound and yen.

Sterling was around Y370 in January, and touched a high of Y384 on June 1, but has since

achieved its growth target of 3.4 per cent for the current financial year.

The yen has been outperforming European currencies, especially the dollar, during the year, reflecting the weak position of the Tokyo stock exchange at a time when Japan's economy was still very strong when compared with its competitors.

Japan's weaker effect, already

the subject of tough restrictions in the U.S. Any signs of a weaker yen are therefore likely to be resisted by the Japanese authorities.

### FORWARD RATES AGAINST STERLING

	Spot	1 month	3 months	6 months	1 year
Dollar	1.6290	1.6280	1.6260	1.6240	1.6220
D-Mark	3.36	3.35	3.34	3.33	3.32
French Franc	71	70.5	70.2	70.0	69.8
Swiss Franc	2.0820	2.0810	2.0800	2.0790	2.0780
Japanese Yen	349.35	348.45	348.25	348.05	347.85

### BANK OF ENGLAND TREASURY BILL TENDER

	Oct. 21	Oct. 14	Oct. 21	Oct. 14
Date on offer	£100m	£100m	£100m	£100m
Rate of discount	1.6210	1.6210	1.6210	1.6210
Total allocated	£100m	£100m	£100m	£100m
Minimum amount bid	£37.75	£37.75	£37.75	£37.75
Allotment at nominal level	5%	5%	5%	5%

### CURRENCY MOVEMENTS

### CURRENCY RATES

	Oct. 21								
Bank of England Composite Index	85.3	85.3	85.3	85.3	85.3	85.3	85.3	85.3	85.3
Belgian Franc	44.3668	44.3668	44.3668	44.3668	44.3668	44.3668	44.3668	44.3668	44.3668
Canadian Dollar	1.6200	1.6200	1.6200	1.6200	1.6200	1.6200	1.6200	1.6200	1.6200
Danish Krone	2.2424	2.2424	2.2424	2.2424	2.2424	2.2424	2.2424	2.2424	2.2424
French Franc	8.67665	8.67665	8.67665	8.67665	8.67665	8.67665	8.67665	8.67665	8.67665
Dutch Guilder	2.2625	2.2625	2.2625	2.2625	2.2625	2.2625	2.2625	2.2625	2.2625
Irish Punt	1.402148	1.402148	1.402148	1.402148	1.402148	1.402148	1.402148	1.402148	1.402148
Italian Lira	140.48	140.48	140.4						

## SECTION III

# FINANCIAL TIMES SURVEY

# World Telecommunications

## Entering an era of momentous change

THIS WEEK, telecommunications equipment suppliers, carriers, service providers, customers, senior government representatives and many other besides, converge from all over the world on Geneva for Telecom '83, the industry's quadrennial showcase organised under the auspices of the International Telecommunication Union.

The event, which is expected to draw well over 100,000 visitors, takes place at a moment when the industry and the markets it serves are in the grip of a momentous—and often confusing—upheaval, which is sweeping away long-established traditions and opening almost boundless horizons of opportunity.

The frontiers, which have defined telecommunications for most of the past century, are being drastically redrawn as a result of rapid developments in technology, changing cost structures, new patterns of consumer demand and a reshaping of the institutional and regulatory framework within which the industry operates.

Historically, the industry has been built around, and deeply imbued with, the purpose of providing an essential public service. Its role has been to build, operate and maintain a huge and complex infrastructure to carry a uniform service available on equal terms to as many people as possible.

In most countries, the social desirability of that function has been explicitly recognised through the creation of legally-sanctioned telecommunications monopolies, trauevent, which...

Today, however, a kaleidoscope of new choices and possibilities is opening up as the scope of telecommunications expands dramatically to encompass data processing, consumer electronics and even mass entertainment. As it does so, an industry whose development has been largely determined until now by what suppliers had to offer is being forced increasingly to dance to the tune of consumer demand.

The origins of this seachange lie in the convergence of data processing and communications, a process whose theoretical beginnings can be traced back to research done as long as 50 years ago but which has become a practical commercial reality as a result of the widespread availability of powerful yet inexpensive micro-electronic devices.

The most modern digital communications systems being installed today are designed to handle all types of information—voice, data, graphics, text and full video transmissions—in exactly the same form. Digital exchanges are generically identical to computers, while the once separate functions of the telephone, the data terminal and the television are starting to merge.

The inevitability of this technological convergence has long been evident to industry specialists. Its consequences are now spreading far beyond

CONTINUED ON NEXT PAGE



A British Telecom fitter leans out over London from the Telecom Tower to adjust one of the new dish aerials

## PART ONE

Part Two appears tomorrow

### IN THIS SECTION

The U.S. market: in the throes of upheaval	II
The U.S. PBX market: the major suppliers	II
AT&T: a monolith in transition	IV
U.S. equipment market: another shake-out ahead	IV
U.S. long distance services: the competition heats up	VI
U.S. local services: never the same again	VI
Britain: radical plan's far-reaching objectives	VIII
Cables and satellites: ever-widening horizons	VIII
British Telecom: major reorganisation under way	IX
The Mercury challenge: a painful birth	IX
Europe: wide scope for joint state ventures	X
European PTT's: investment programmes	X
West Germany: optimism over Bildschirmtext	X
France: a massive shake-out under way	XII
Italy: success follows swift change of direction	XII
Nordic countries: Sweden leads the way	XIV
Belgium: export coup in deal with China	XIV
Netherlands: moves towards privatisation	XIV
Canada: how daring technical innovation pays off	XV

● IN PART TWO, tomorrow: The equipment manufacturers; the information revolution in the office, the quest for international standards; integrated digital networks; interactive services and the prospect of "the wired society." Other articles will examine developments in technology, products and markets. These will include defence communications; mobile communications; video-conferencing; optical fibre technology; satellite communications; PARX, data bases and publishing projects; communications in banking and financial markets.

● Editorial production of this survey was by Mike Wiltshire. Design Philip Hunt.



# Integrating networks for the future.

Communication networks must talk and work together. That's a need which Plessey interfaces up to. To enable this network integration, Plessey uses every modern telecoms technology—plus new technologies it's developing itself.

Analogue to analogue. Analogue to digital. Digital to digital. Plessey can link one network to another. And another, and another, and another....

It has the interworking skills in switching and transmission to marry one generation of equipment to the next, irrespective of the make.

With its own new generation of digital systems and equipment, Plessey is spearheading this communications evolution.

In Britain's System X, in satellite and cable, in fibre optics and broadband, Plessey is committed, in private business exchanges, data networks,

telex, teletext and integrated office systems, Plessey involvement is complete. Plessey works around the world, in more than eighty countries.

It's helping to provide the unified services for voice, text and data that business and nations require. Interfacing, integrating, interworking.

To find out more, contact John Pollard, Plessey Telecommunications & Office Systems Limited, Beeston, Nottingham NG9 1LA. Telephone: Nottingham (0602) 254831 Ext. 4251. Telex: 37201.

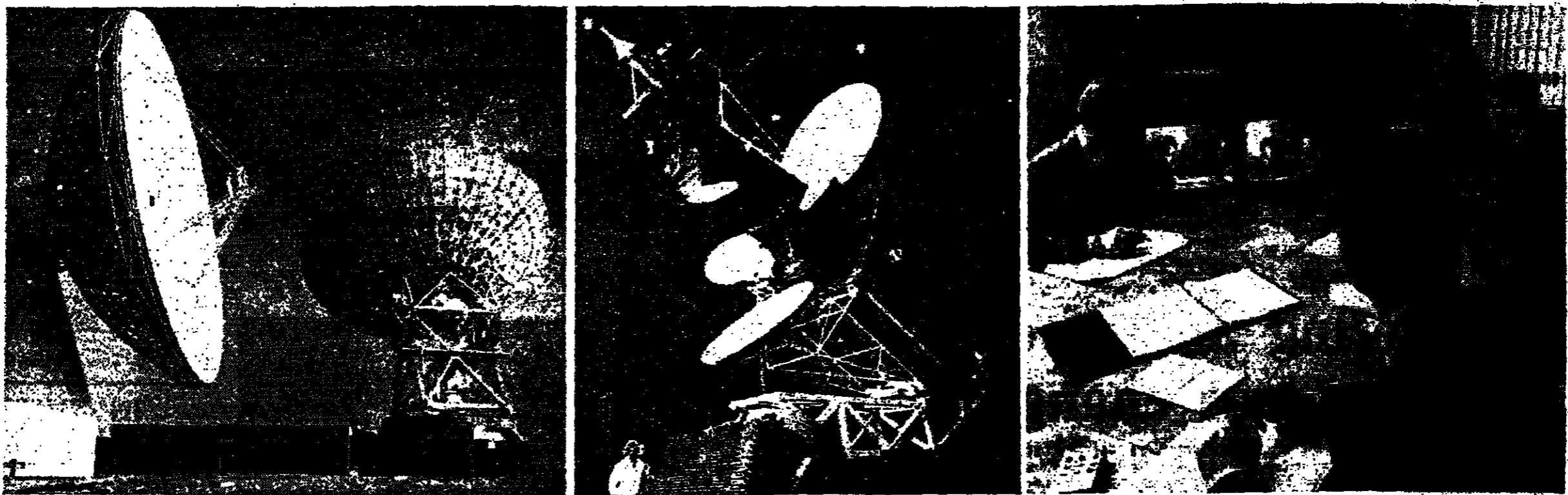
**PLESSEY**  
telecommunications & office systems  
Ahead in business communications.

## WORLD TELECOMMUNICATIONS II

Satellite and earth station—key components in the telecommunications revolution. Bahrain, one of the main banking centres in the Middle East, is linked to other financial capitals through the Bahrain Telecommunications Company's station at Ras Abu Jarjar (left).

In the U.S. (centre) the Intelsat V spacecraft is tested in an anti-echo chamber at Ford Aerospace and Communications Corporation's Palo Alto, California laboratories.

Video conferencing (right), a service developed in the UK by British Telecom, enables separate groups to meet face-to-face while remaining at their different company bases.



The radical reshaping of the U.S. industry is undermining traditional ground rules, as Guy de Jonquieres reports

## U.S. market in the throes of upheaval

**THE AMERICAN** telecommunications industry is in the throes of the most violent and unpredictable upheaval experienced by any major sector of the economy this century. The ground rules which have governed its development for generations are crumbling, and the industry's future is being radically reshaped amid an exuberant and rumbustious free-for-all.

The whirlwind of change will affect sooner or later almost every one of the 100m odd telephone users in the U.S., from large companies to residential subscribers. It is already shifting sharply the balance of competition within the industry and forcing its participants to rewrite their business strategies.

The transformation stems from two separate but intertwined developments. One is the impending break-up of American Telephone and Telegraph, the world's largest privately-owned company, which hinders the U.S. industry like a colossus.

The other is an emphatic shift in official U.S. telecommunications policy, away from a tradition of monopoly and regulation to the promotion of open competition.

In the process, the rigid and increasingly unworkable boundaries which have long fenced off telecommunications from other unregulated industries such as computing are being erased, clearing the way for the development of a vast new information processing business.

As a consequence, telecommunications is being transformed from a utility, dedicated to providing a single, universally available, service, into a much broader, faster moving and more varied market. Whereas the pace of development was dictated in the past primarily by what suppliers

were ready to offer, it will in future be determined much more by what customers demand—and are prepared to pay for.

Competitors are converging on the market from all quarters. For the first time, AT&T is preparing to do battle head-on with giants such as International Business Machines and Xerox. Companies such as Merrill Lynch, the financial services group, which were previously heavy users of communications services are also positioning themselves to become suppliers. New ventures are springing up all over the U.S. to exploit emerging market niches.

### Confusion

The redrawing of the U.S. telecommunications map has, however, been far from a neat and orderly process. On the contrary, it has proceeded in a jagged and confusing fashion, as compromises were sought between the often conflicting interests of different branches of the federal government and the courts, AT&T, its competitors and its customers. Even today, many important practical details still have to be resolved.

"Why break up the world's best telephone system?" is a question which puzzles many Americans and foreigners alike. The simplest answer is that the decision was ultimately a business deal in the American business tradition. The loss of its operating companies was the price AT&T had to pay to obtain the freedom to venture beyond its traditional regulated businesses.

AT&T's virtual monopoly over telephone services in most of the U.S. dates back to the turn of the century. But it has

been under attack from a variety of quarters for at least 15 years. Since 1982, decisions by the FCC and the Courts have permitted increasing competition in areas which previously had been AT&T's exclusive preserve.

Upstart companies such as MCI were authorised to operate long-distance telephone services in many parts of the country at prices which undercut AT&T's own, and by the end of the 1980s had cornered about 5 per cent of the business. At the same time, competitors were allowed to sell subscriber equipment such as telephones and private exchanges (PBXs) to Bell System customers.

AT&T resorted to a variety of tactics intended to limit these intrusions. These in turn prompted legal actions, alleging that it was violating antitrust law. In 1974, the U.S. Justice Department brought its own anti-trust case, which incorporated many of the charges made in the private lawsuits and sought to break AT&T into several pieces.

Meanwhile, rapid advances in technology were starting to undermine the basis of AT&T's business. In 1986, the company had negotiated a "consent decree," or settlement of an earlier government antitrust case, which restricted it to operating within markets subject to government regulation and prohibited Western Electric, its manufacturing arm, from selling outside the Bell System.

This seemed clearly enough

to limit AT&T to common carrier activities. But it failed

to anticipate the seachange wrought only a few years later by the application of digital technology to AT&T's traditional business and the consequent convergence of computing and communications.

### Ruling

The FCC's decision, known as Computer Inquiry Two, exempted from regulation subscriber equipment and communications services which "enhanced" information by means of data processing. The FCC also ruled that AT&T could venture into unregulated mar-

kets, though it must do so through a new subsidiary, separately from its existing businesses.

That ruling, however, clashed with the restrictions imposed by the 1986 consent decree. Early last year, AT&T and the Justice Department announced they had agreed on an anti-trust settlement which permitted the company to take advantage of the new freedom offered by the FCC by modifying the earlier decree.

But in return, AT&T was obliged to divest its interest in its 22 Bell System operating companies, which represented about three-quarters of its assets of roughly \$150bn.

The companies, which are combining into seven regional groups,

were limited to providing service within pre-determined local areas, though they were given the right to market customer equipment, publish yellow pages directories and operate mobile telephone systems.

The Justice Department

softened its earlier objectives, however, to allow AT&T to venture into unregulated markets

retain virtually intact its long-distance network. Western Electric and Bell Laboratories, its research and development facility, Western and the Laboratories were permitted to serve customers outside the Bell System.

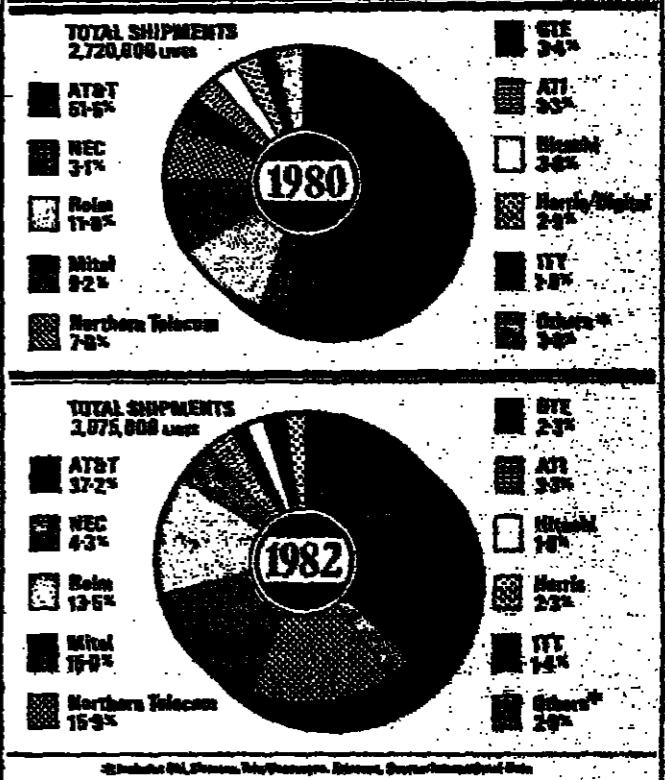
Implementing the divestiture plan—which received final court approval last summer—is proving one of the most massively complex operations in U.S. business history. It entails dismantling a vast quantity of assets, dividing them between the residual AT&T and the seven regional companies and then reassembling them in working order.

The structure which will emerge from this sweeping reorganisation will in many ways be more difficult for Americans to understand than the cohesive Bell System which it replaces. Subscribers will have to get used to two sets of phone bills, one each for local and long-distance calls. They also face steeper rises in charges for local service.

Until now, charges for local services have been kept artificially low by means of a subsidy from AT&T's profits on long-distance business. This transfer will cease after the break-up. To cushion the impact on local telephone rates, the FCC has proposed a special system of "access charges" to compensate the local telephone companies for the use of their networks to carry long-distance calls although the future of this scheme has now been thrown into confusion.

Initially, most of the cost of access charges would be borne by long-distance carriers such as AT&T and MCI. But their share will decrease progressively, and by 1990 almost the entire burden will be shouldered by subscribers. Some estimates suggest that the move will

### THE U.S. PBX MARKET SHARES OF MAJOR SUPPLIERS



double or treble the average household telephone bill depend on the attitude of state regulators.

AT&T argues that the advent of competition in long-distance services would have made such repricing inevitable anyway. But it remains politically controversial and the FCC scheme could still be significantly altered by Congress. Equally, parallel plans by the local companies to align their rates more closely with their true costs will

it may well be some time before it becomes clear how the new system will work in practice. It will almost certainly take much longer. It is not clear whether or not the introduction of the turbulent marketplace which is now engulfing the entire U.S. telecommunications industry outweighs the price being paid for them.

## Industry entering an era of momentous change

CONTINUED FROM PREVIOUS PAGE

petition between companies in formerly separate markets, as International Business Machines moves into telecommunications equipment and services, while AT&T expands into data processing and office information systems.

The formation of industrial alliances—frequently on an international scale—as manufacturers from different backgrounds share costs and expand into new geographical markets.

The increasing emphasis placed by many Governments in both the industrialised and developing worlds on using domestic telecommunications modernisation programmes as platforms for the development of national high-technology industries.

The growing impact of telecommunications as a competitive factor in many businesses as they spread across national boundaries, and the influence of foreign manufacturers on the structure of the telecommunications industry. Rapid advances in technology are dramatically shortening product cycles, forcing manufacturers to step up development expenditures and carriers to increase their capital investment budgets in order to remain competitive.

Though the cost of microelectronic components continues to decline, the cost needed to make them perform an ever wider range of sophisticated functions is rising at least as fast. Developing a family of digital public ex-

changes today can require an investment of as much as \$1bn, with further spending needed to keep the equipment up-to-date after it enters production.

It is becoming increasingly difficult to recover such investments through sales to just one national market—even to one as large as the U.S. As a result, telecommunications manufacturers are seeking more and more to broaden their business internationally by means of direct exports, local manufacturing, joint ventures and licensing deals.

### Exports

In the U.S. where the break-up of the Bell System next year will deprive it of its Western Electric manufacturing arm, a major driving force, AT&T is looking overseas for the first time in half a century. It has agreed to set up a joint venture with Philips of the Netherlands to develop and market switching and transmission equipment internationally.

At the same time, foreign manufacturers are expanding into the U.S. Sweden's L.M. Ericsson, Japan's Nippon Electric and Britain's Plessey are among the manufacturers which have embarked on American fibre-optic competition is putting investment programmes intended to secure a larger share of the equipment market.

But much of the world market is still compartmentalised and fragmented by trade barriers and differing technical standards. In those sectors of it which are freely accessible, pressure on margins as rival manufacturers battle for orders. Many industry experts forecast that these pressures will lead to a shakeout, which will reduce the number of major switching equipment manufacturers from almost a score to a mere handful during the next decade.

The upheaval in the industry



is also posing new challenges for telecommunications policy. Telecommunications monopolies in industrialised countries are having to adapt their practices in response to customer demand for new and more varied services and the mounting levels of investment required to modernise their networks.

In most of the industrialised world, the objective of a universally available telephone service has been largely attained, and the emphasis among carriers is shifting to a

search for new ways to generate revenues from their networks. This has led to the introduction of a variety of new facilities, including packet-switched data communications, teletex and videotex information services. This approach involves risks, however. The demand for services such as videotex is still quite small, and its development requires entrepreneurial marketing skills which large and bureaucratic monopolies have never had to exercise before. Furthermore, the monopolies

charter require them to operate

such services nationwide, while the markets for them may—at least in the early stages—be restricted to fairly specific groups of users concentrated in a few, well-defined areas.

Equally there is the danger

that by keeping too tight a grip over the provision of equipment and services, the monopolies will stifle innovation and create supply shortages. Most continental European telecommunications authorities have acknowledged this by liberalising

the rules governing the sale of subscriber equipment, though none has yet extended the same freedom to network services. The Dutch Government is, however, considering liberalisation in this area.

By keeping too tight a grip

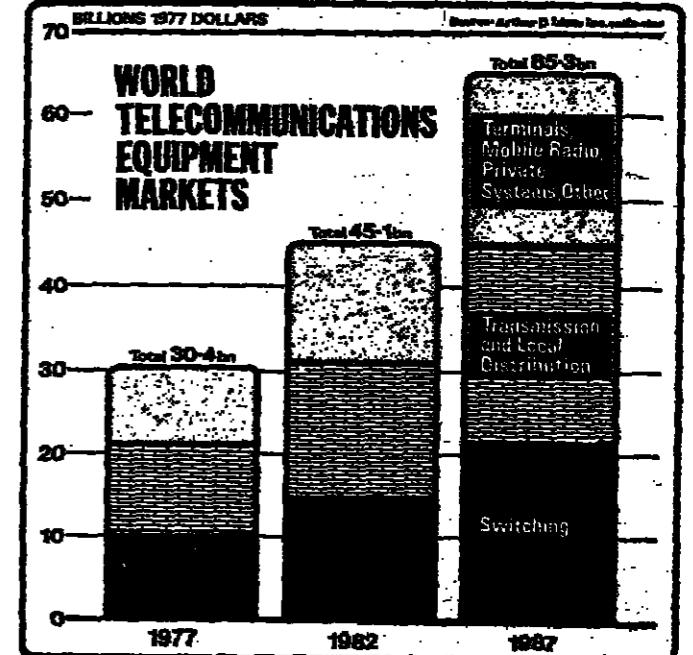
over the provision of equipment and services, the monopolies will stifle innovation and create supply shortages. Most continental European telecommunications authorities have acknowledged this by liberalising the rules governing the sale of subscriber equipment, though none has yet extended the same freedom to network services. The Dutch Government is, however, considering liberalisation in this area.

In both countries, the result has been a reduction in charges for profitable long-distance traffic, but at the cost of a cut in subsidies for loss-making local service, which has been subject to politically controversial tariff increases. This rebalancing seems likely to con-

tinue, as prices are realigned more closely with costs. One of the key policy issues is now

for the traditional objective of universal service can be redefined in the future with the commercial adjustments required by competition.

The answer may not become clear for sometime. In this, as in many other areas, the telecommunications industry is involved in a major experiment. And by definition, the results of experiments cannot be known in advance.



Left: TV by telephone aids medicine: British Telecom's slow scan TV (pictures sent in digital form over a telephone network) could revolutionise medical diagnosis in remote areas where travel is difficult. In Britain, Cornwall is proving a pioneer in the field of diagnosis-by-telephone

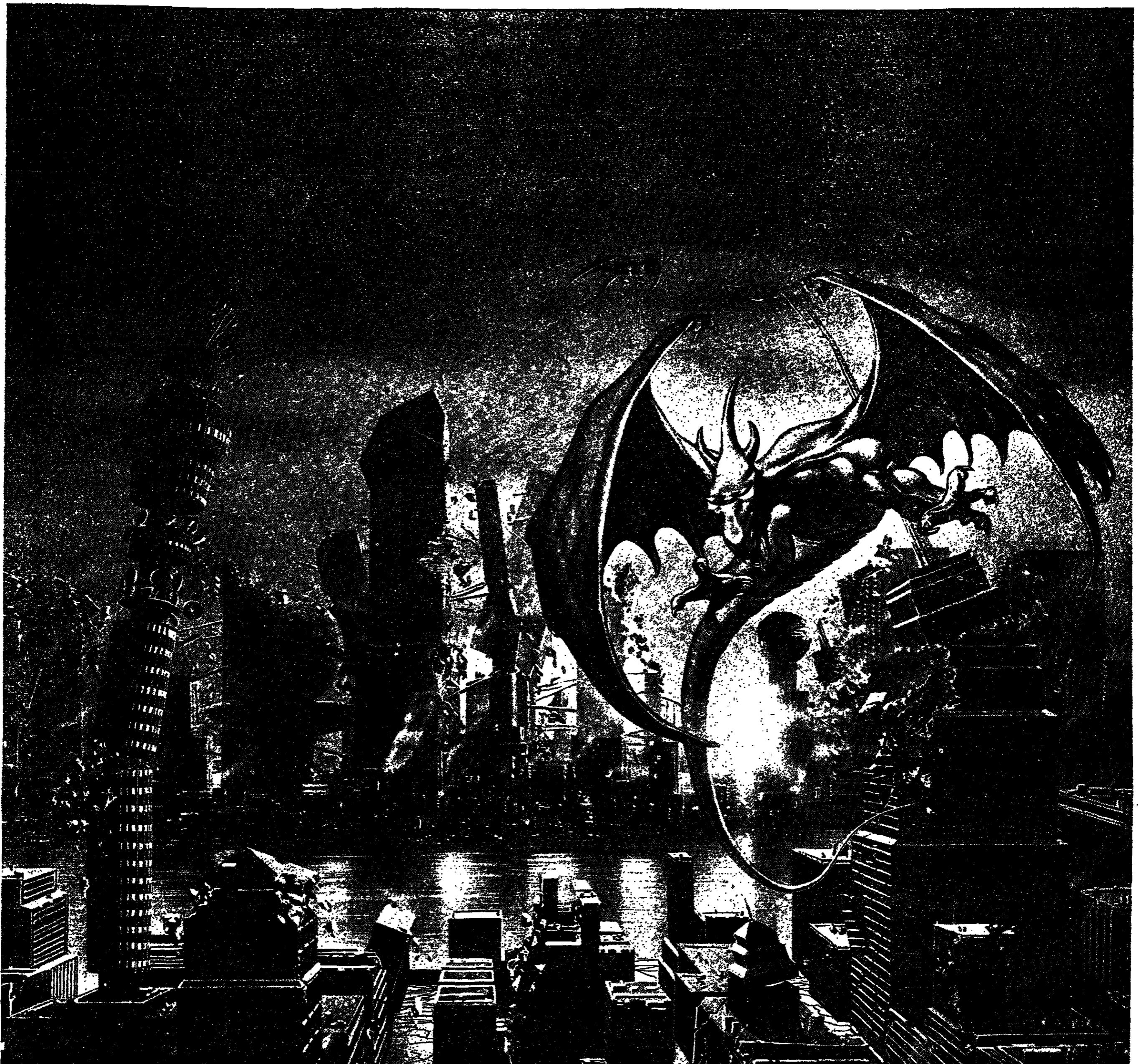
sprung up to challenge AT&T in the long-distance telephone business, while in Britain, a single carrier, Mercury, has been licensed to compete with British Telecom.

In both countries, the result has been a reduction in charges for profitable long-distance traffic, but at the cost of a cut in subsidies for loss-making local service, which has been subject to politically controversial tariff increases. This rebalancing seems likely to con-

tinue, as prices are realigned more closely with costs. One of the key policy issues is now

for the traditional objective of universal service can be redefined in the future with the commercial adjustments required by competition.

The answer may not become clear for sometime. In this, as in many other areas, the telecommunications industry is involved in a major experiment. And by definition, the results of experiments cannot be known in advance.



## In fact, the future is going to be a lot nicer place than most people think.

Some popular conceptions of the future could leave you hoping that tomorrow will never come.

But whatever trials and tribulations Britain faces in the future, nature has given us a powerful ally.

It's called human creativity. And its brain child is modern technology.

Properly applied, this means that whatever problems present themselves we have the power to overcome them.

At STC we're working towards a vision of the future that everyone will find rewarding.

And at Telecom '83 Geneva, we're showing how that future will, before long, affect everybody's lives.

Firstly, we're demonstrating interactive

video, a dramatic new concept for the telecommunications industry.

Secondly, we're showing how existing office equipment and wiring could be used to create a total office automation and communication system.

And thirdly, there's the application of the new optical fibre, light impulse digital transmission technique to undersea telecommunication systems.

They're all new developments where STC has made the running.

Something we've been doing more and more often recently.

That's why everybody who is even remotely interested in the future should drop in on STC at Telecom '83. And find out how we're turning tomorrow into a great place to be.

---

A GLIMPSE OF TOMORROW:  
STC  
Stands 4.95 (indoor) & 5.54 (outdoor)  
Telecom '83 Geneva  
October 26 to November 1.

---

STC. A CENTURY OF  
TELECOMMUNICATIONS LEADERSHIP

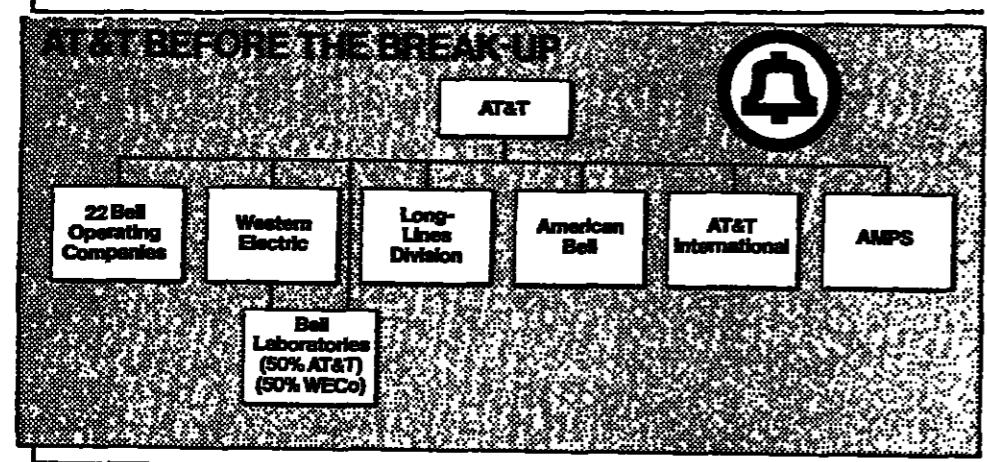
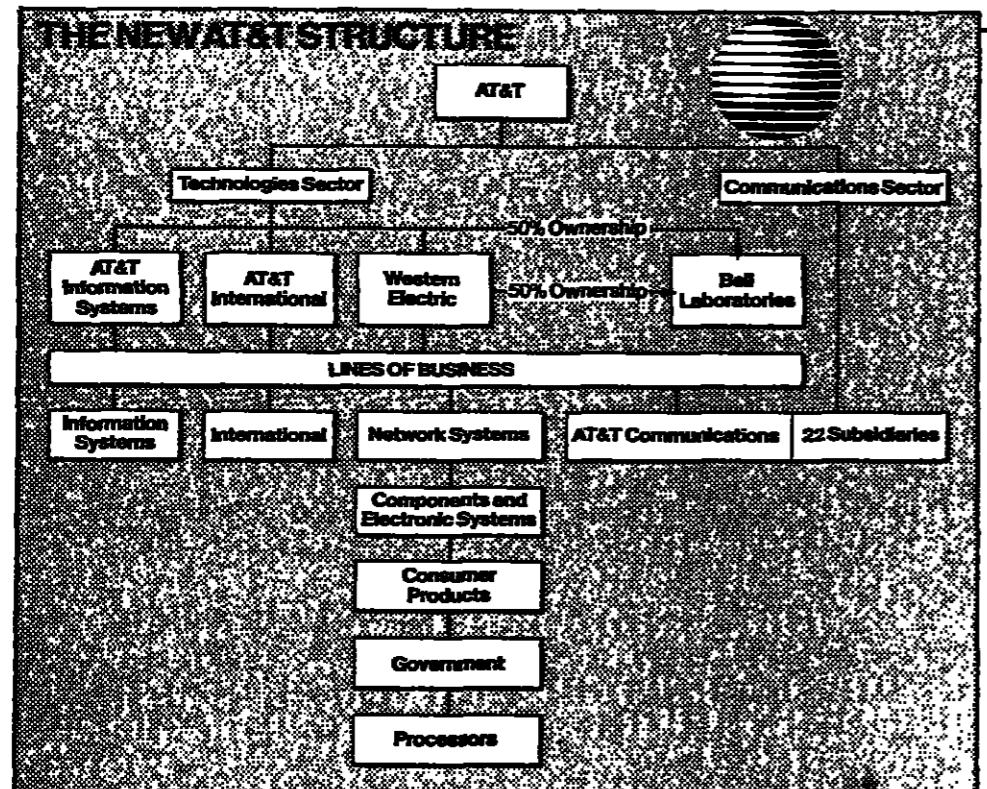
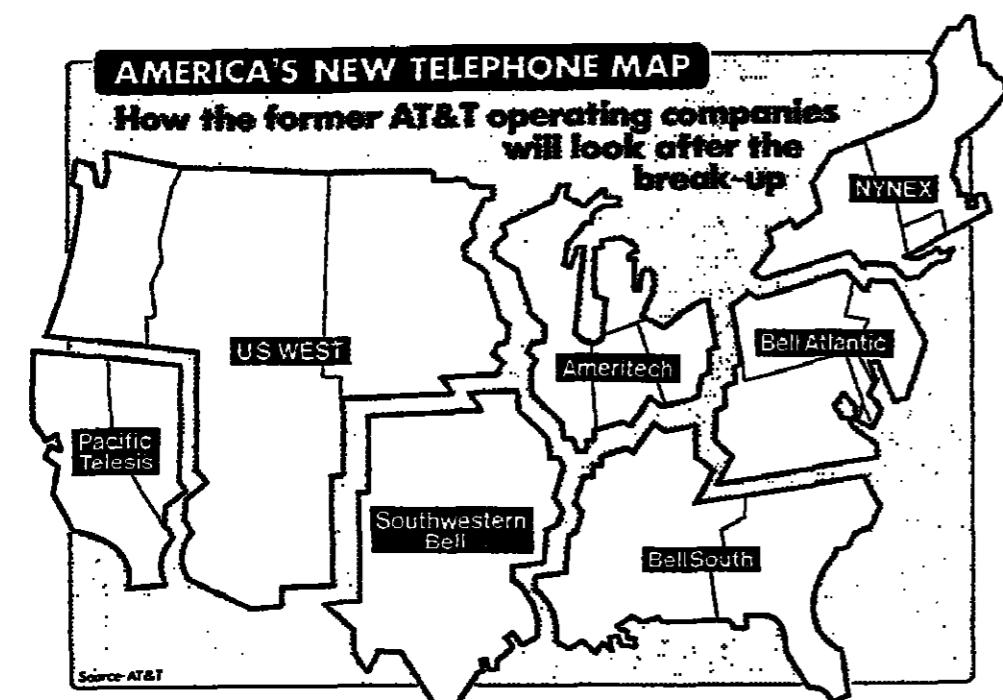
1883  
STC  
1983

STANDARD TELEPHONES AND CABLES PLC,  
STC HOUSE, 190 STRAND, LONDON WC2R 1DU. TEL: 01-836 8055.

## WORLD TELECOMMUNICATIONS IV

The company must transform itself from a highly integrated organisation into a more aggressive business geared to market demand

# AT&T goes in search of a new corporate identity



The divestiture of the Bell operating companies will create new opportunities and challenges, reports Guy de Jonquieres

## U.S. equipment market on verge of another shake-out

THE U.S. telecommunications equipment market, which has already moved a long way towards more open competition during the past decade, is on the verge of another big shake-up which will create both opportunities and challenges for American manufacturers and an increasingly large number of overseas companies.

The break-up of the Bell Telephone System at the start of next year will sever the close links between American Telephone & Telegraph and its 22 local Bell operating companies and three open vast markets which have hitherto been dominated by Western Electric, AT&T's manufacturing unit. At the same time, the divested local companies will be free, after a one-year court-ordered hiatus, to re-enter the business of supplying subscriber equipment to the public.

The stakes are high. The total U.S. telecommunications equipment market last year is estimated at about \$30bn. Of that, about \$12bn was accounted for by Western Electric, the world's largest telecommunications manufacturer, which has until now been permitted to sell only to other parts of AT&T.

In future, the operating companies, which are being organised into several large regional groupings (ROCs), seem certain to cast their net well beyond Western in an effort to secure a wide range of up-to-date equipment at competitive prices. "We see them looking at just about everyone on the marketplace," says Mr Desmond Hudson, president of the U.S. subsidiary of Northern Telecom, Canada's biggest manufacturer.

Indeed, the ROCs have already started to demonstrate their independence. U.S. West, the group serving the north-west and mountain states, has placed orders for subscriber

equipment worth \$100m with Japan's Nippon Electric (NEC) and two young American suppliers, TIE and Zetel, as well as with Western Pacific Telephone and Telegraph also has orders worth up to \$100m with TIE, ITT, Northern Telecom, Comdial, AT&T, and American Telecom, part of Japan's Fujitsu.

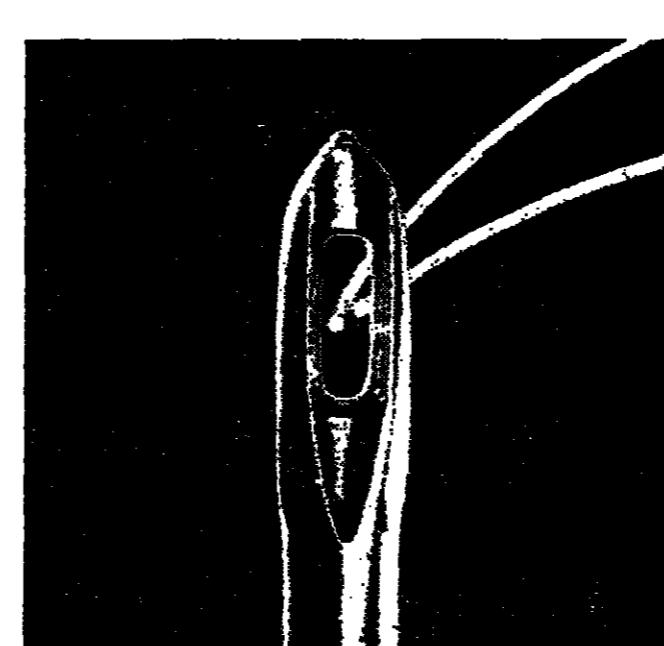
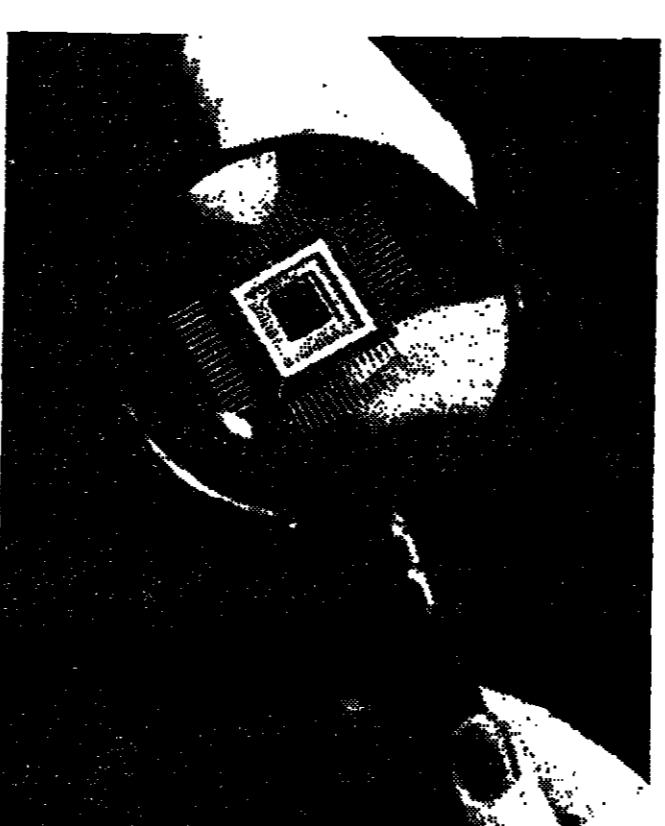
By no means all the ROCS have yet committed themselves to marketing subscriber equipment and those which have are being selective about the types of product they buy. Few, for example, are expected to offer simple telephones, low-margin commodity items which are supplied increasingly through retail stores. Many manufacturers, such as Northern Telecom, expect to sell in future through their own direct sales forces and independent distributors as well as through the ROCS.

### Restrictions

Competition has been growing steadily in the U.S. since 1982, when the landmark Carterfone decision legalised the supply of non-AT&T equipment to Bell System subscribers. Today, almost a score of manufacturers are contesting the market for private branch exchange (PBXs), and several dozen are battling for sales of smaller key systems.

Though AT&T remains the single largest supplier of PBXs, it accounted for less than 38 per cent of new lines installed last year, according to market research firm International Data Corporation (IDC). Some industry experts estimate that its share will plummet further this year, to as low as 20 per cent, amid customer confusion about the forthcoming break-up.

Regulatory restrictions designed to keep AT&T out of the data processing business have prevented it until recently



Two tiny items of technology that are helping to bring a revolution in the telecommunications world. Left: a highly integrated electronic chip, viewed under a magnifying glass. This chip forms the heart of the new ITT Systems 12 digital exchange.

Above: A single optical fibre which can carry 2,000 simultaneous telephone conversations. Dozens of fibres can pass through the eye of a needle.

from exploiting the shift from traditional analogue PBXs to computerised digital systems, which in their most advanced form can switch both voice and data. That has left the market for larger PBXs wide open to manufacturers of digital systems such as Northern Telecom and Rolm, while Canada's Mitel, among others, has successfully exploited AT&T's competitive weaknesses further down the product range.

Since it was freed to enter unregulated businesses at the

start of this year, AT&T has been scrambling to update its product line. But customer response to its first major product launch, a digital PBX called System 85, has been lukewarm. "Many people have been leery about System 85," says Mr Charles Robbins of IPC. "It was a very, very weak product announcement."

But the battle is far from over yet. AT&T's marketing push is expected to intensify competitive pressures which have driven PBX prices down by as much as

30 per cent in the past 18 months. Several manufacturers, notably Datapoint and Rockwell, have decided to withdraw from the business, and others may follow.

Another new factor, whose significance cannot yet be accurately predicted, is the impact of International Business Machines. IBM earlier this year purchased a minority interest in Rolm. The alliance seems certain to strengthen Rolm's market position and paves the way for IBM's deeper involvement in office information systems.

AT&T still has an important card up its sleeve, however, in the shape of the roughly \$10bn worth of subscriber equipment in use by Bell System customers.

This equipment is due to become the property of its unregulated Information Systems subsidiary (ATTIS) from the start of next year and will be offered for sale to users. If, as expected, many customers take up the offer, they will both provide AT&T with a sizeable injection of cash and reduce the market available to its competitors.

Nonetheless, AT&T undoubtedly faces a struggle if it is to rebuild the comprehensive distribution network provided by the Bell operating companies in the past. Though ATTIS has a 6,000-strong sales force, it is taking time to get organised and still lacks a wide enough range of attractive products, in the view of many industry observers. Moreover, some ROCS may be unwilling to distribute Western Electric equipment if it is already being supplied through ATTIS.

Important changes are also occurring in the ROCS purchasing policies for switching and transmission equipment for their public telephone systems. The 22 local companies have been spending about \$5bn a year on switching equipment, most of it procured from Western Electric.

This level of investment may have to rise in the next few years if the local companies are to fend off the threat of competition to their local monopolies. The Federal Communications Commission (FCC) has authorised a number of applicants to build their own local telecommunications systems which by-pass the telephone companies' networks in some cities.

To remain competitive, the Bell System companies will probably have to accelerate the installation of modern digital equipment, which can handle both voice and high-speed data traffic. At present, less than 5 per cent of the entire AT&T switched network is digital, and less than 10 per cent of Bell System telephones are served by electronic local exchanges.

No independent manufacturer is probably better placed to exploit this demand than Northern Telecom, which has already profited from Western

Electric's delay in developing a digital local switch. Northern Telecom has already won switching orders worth about \$1bn in the U.S., and its DMS exchange family has been blessed with official technical approval by AT&T. This year, Northern Telecom expects the U.S. to account for more than two-thirds of its digital switching revenues.

### Foothold

GTE also supplies switching equipment in the U.S., though it has sold little outside its own operating companies so far. ITT hoped to find U.S. customers for a modified version of its System 12 digital exchange, which was developed in Europe, while Britain's Plessey recently acquired a foothold in the market by buying the public switching business of Stromberg-Carlson, an old-established U.S. manufacturer.

Strong demand is expected for network equipment and terminals for the new generation of computer-controlled cellular mobile radio systems, which are due to enter service in many U.S. cities in the next few years. A number of manufacturers are competing for this business, including Sweden's L.M. Ericsson, Japan's NEC and Northern Telecom, as well as Western Electric, Motorola, Harris, ITT and GTE of the U.S.

The surge of competition in the long-distance telephone business is also providing a boost to equipment suppliers as AT&T's smaller rivals invest heavily in modern intercity networks. The biggest of them, MCI, expects to spend at least \$1bn annually for several years to build new capacity and recently placed a sizeable switching order with Ericsson.



CBS and the American Telephone and Telegraph company are participating in a joint field test of an electronic home (videotex) information system in Ridgewood, New Jersey. The test system will provide a combination of news, information, shopping and banking transactions via display terminals in the home.



# When it comes to telecoms London towers above the rest.

London has been a major centre of telecommunications for a long time now. It's had the well-proven infra-structure of the British Telecom network, with its national and international links, direct and via satellite.

It's had the benefits of years of massive investment in hardware and systems by British and international manufacturers.

And now it has the advantage of an open marketplace. British Telecom – unlike any of its European counterparts – operates in a

competitive environment, with all the advantages in product choice and keen service that this brings to customers.

Not only is British Telecom competing – we're ahead!

To find out how we can help your company with telecommunications see us at Telecom '83 in Geneva.

Or call us on Freephone Telecom London. If you're phoning from outside the UK call +44 272 294324.

British  
**TELECOM**  
London

## WORLD TELECOMMUNICATIONS VI

# Explosion of competition in U.S. long distance service

RARELY HAS any industry experienced such a sudden explosion of competition and consumer choice as has occurred in the past few years in the U.S. market for long-distance communications.

Fifteen years ago, the only company offering long-distance services was American Telephone and Telegraph. Five years ago, the number had grown to about half-a-dozen. Today, it is hard to tell how many competitors there are, but estimates range as high as 600, all offering services at prices ranging from one third to one tenth of those charged by AT&T on selected routes.

Altogether, according to industry analysts, AT&T's smaller competitors have succeeded in capturing as much as 10-15 per cent of the \$40bn a year long-distance market. Most of the recent newcomers have grown up as a result of a Federal Communications Commission (FCC) ruling two years ago, which required AT&T to offer bulk capacity on its circuits for resale to third parties.

Typically, the so-called resellers are common carriers which have taken advantage of this freedom to offer a geographically-restricted service on lines leased from AT&T. Their only major capital investment is in an exchange to connect their customers, so that they can afford to undercut substantially the tariffs charged by the Bell System.

Industry experts believe that the sudden upsurge of reseller common carriers will prove only a short-lived phenomenon, and that most will be driven out of business by a squeeze on their margins in the coming months. But it is clear that many of AT&T's competitors are here to stay and are likely to increase their market share. To survive, however, they will need to evolve new strategies.

Competition in U.S. long-distance transmission dates back to 1968 when MCI Communications, then a tiny start-up, won the right to offer a service on a microwave radio link between St Louis and Chicago. Since then, MCI has connected many other cities, built 15,000 miles of network of its own and increased its annual turnover to more than \$1bn. Today, it has more than 1m customers, including both businesses and private households.

MCI remains AT&T's leading challenger, with about 3 per cent of the long-distance market. Similar services are also offered by ITT, GTE's

Sprint subsidiary and Satellite Business Systems, a joint venture between International Business Machines, Comsat and the Aetna insurance group which uses sophisticated satellite facilities to beam voice and data communications between subscribers in the U.S. and Canada.

Until now, these companies have competed against AT&T chiefly by charging lower tariffs. But the imminent break-up of the Bell System is expected to reduce the room for price com-

**...it is clear that many of AT&T's competitors are here to stay and are likely to increase their market share.'**

petition and require them to focus more on quality and diversity of service.

The break-up will have two effects on the economics of long-distance telephone services.

1. It will give AT&T a greater scope to cut its tariffs by removing the substantial subsidy which it has paid to its operating companies in the past to offset losses in their local networks. AT&T recently tied tariff reductions averaging about 10 per cent with the FCC.

2. It will increase the long-distance telephone costs. The FCC has ordered an elaborate system of "access charges" which the carriers will have to pay from the start of next year for the right to connect with the Bell System companies' local networks. The charges, which will decline progressively until 1990, are intended to compensate for removal of the automatic AT&T cross-subsidy. The short-term outlook has, however, been clouded by the FCC's decision to postpone introduction of access charges by three months until early April. The planned reduction in AT&T's tariffs will also be delayed until that date.

AT&T is due to pay a special premium charge for the first four years, until competitive advantages which it enjoys over its smaller rivals are eliminated. These are at present obliged to use lower-quality local lines, so that subscribers must dial lengthy access codes to use their systems. It will take some time to phase out these anomalies.

The details of the access charge plan are still subject to modification. AT&T's com-

petitors argue that their own charges have been set too high and do not make adequate allowance for the inconvenience their customers will face. There is also pressure building up in Congress to alter the FCC decision.

AT&T will still be subject to tighter regulatory constraints than other carriers in the foreseeable future. It will have to obtain FCC approval before making any changes to its services and tariffs (its rivals need only to notify the FCC

decision on AT&T's circuits. The approach of the break-up has triggered off a small boom in network construction, with new projects springing up all over the country.

MCI has embarked on an ambitious investment programme worth more than \$1bn a year. It plans to build more than 4,000 miles of high-capacity optical fibre circuits and to buy a number of satellite transponders. According to Mr Orrville Wright, MCI's president, its annual spending will continue at more than \$1bn for several years.

Similar ventures are also being undertaken by other investors with a view to selling or leasing capacity to carriers and other large users. Southern New England Telephone plans to join forces with CSX, one of the largest U.S. railways, to lay optical fibre circuits along rail track. Britain's Cable and Wireless is working with another railway, the Kansas-Texas-Missouri, on a similar scheme.

These networks will be marketed primarily to resale common carriers anxious to obtain their own, independent, transmission circuits, and to large companies which are developing private telecommunications networks of their own.

The long-distance communications market is growing by about 12 per cent annually, and Mr Wright of MCI forecasts that it will be worth \$90bn by the end of this decade. AT&T's rivals are expected to capture a significant proportion of this growth. "There is no way to get around the fact that AT&T faces a loss of market share," says Mr Richard Tool, telecommunications analyst at brokerage house Merrill Lynch.

But new circuit capacity is being built at such a rate that some industry analysts fear that it will strangle the growth of demand, leading to a glut in the industry into fierce price war and uncontrolled price-cutting. If that happened, the impact would fall hardest on AT&T's smaller competitors, particularly the most recent newcomers.

Mr Wright of MCI thinks that is an unlikely outcome. But other observers believe that the issue is still in the balance. "The question is, have we learned from the deregulation of the airline industry?" asks Dr Alan Pearce, an independent telecommunications consultant. "At present high volume inter-exchange and business users help pay the fixed costs of low volume local users."

For the 100m residential telephone subscribers in the U.S. the effect of the AT&T break-up could be that the price they pay to receive a "dial tone"—a local connection into the telephone network—will increase and could double over the next five years.

Such a price rise would be a shock to many telephone users. A recent New York Times/CBS news poll revealed that only 29 per cent of the respondents in a nationwide survey said they had heard or read enough to understand what will happen on January 1. Of those who said they did understand the change, 41 per cent said they thought it would make the service worse, 25 per cent expected better service, 16 per cent said the service would remain the same, and 18 per cent did not know.

That the break-up of Bell should cause confusion, given its complexity, is probably no surprise. The AT&T divestiture represents a massive change not only for telephone users but also for AT&T and its 3.2m shareholders who currently hold almost 1bn AT&T shares.

Guy de Jonquieres

## The Shipton E12

The E12 is the only small business telephone system exclusively available from private enterprise which is approved for attachment to the public switched network.

Shipton Communications Ltd

Shipton House, Frogmore Lane  
Hemel Hempstead, Herts HP3 9TG  
Telephone: 0442 47171  
Telex: 225492



Regional Centres: Birmingham 021-544 8278 London 01-586 0741 Manchester 061-653 9911 and the following Authorised Distributors

Aberdeen	Energy Communications	024-722985	Farnham	082-713933	London West	01-402-7838
Aberdeen	Scott Telecom	024-833-495	Fife	0329-264484	Ludlow	0594-820956
Aberdeen	Mid Telecom	024-833-496	Gloucester	041-265-798	Merthyr Tydfil	012-225-0011
Ballymena	Cost-a-call	026-225-798	Response Communications	041-265-142	Monkton	0873-810424
Belfast	All Video	0232-248-820	Gumtree Telecoms	041-243-211	Montgomery	012-225-2299
Birmingham	Orbitel	021-243-780	Telecom Company	021-243-780	New Mills	0862-403-369
Birmingham	Robophone	021-243-378	Hartlepool	0702-68232	Norwich	060-403-369
Bournemouth	Modem Communications	0202-887-524	Heathfield	0493-4519	Nottingham	060-403-369
Brighton	Answerlink	0273-246-262	Haywood	0702-589-983	Portsmouth	0302-403-942
Brighton	Telecommunications Supplies	0273-246-262	Hawthorn	0702-589-983	Southampton	032-250-501
Brighton	Peripherals Western	0272-297-271	Lancaster	0205-715-5238	Plymouth	01-955-2216
Brighton	Microphones	0272-297-271	Energy Communications	0205-715-5238	Reading	01-955-2216
Brighton	Robophone	0272-241-141	Leeds	01-472-4271	Rock	01-955-2216
Bristol	Telecom	0272-312-771	London East	01-472-4271	Purley	01-955-2216
Bristol	Alpha Telecom	0272-312-771	London East	01-472-4271	Sheffield	01-955-2216
Camberley	Direct Communications	049-2-633-300	Lucas Electronics	01-446-2451	Rotherham	01-955-2216
Cardiff	Anchor Systems	0222-466-916	Siemens	01-365-7241	Southend	01-363-2323
Cardiff	Response Communications	0222-466-916	General Telephone Systems	01-367-172	Southport	01-365-2323
Chelmsford	Industrial Communications	0206-855-2003	Telecom Trading Co	01-367-172	Tottenham	01-365-2323
Cleveland	Computer Solutions	0206-855-151	Bell Marketing	01-362-5794	Digital Telecommunications	01-365-2323
Coventry	Car Link Communications	0203-879-334	General Communications	01-581-5859	Data Telecommunications	01-365-2323
Eastbourne	General Telephone Systems	0203-879-334	ACS	01-482-2784	Datapac	01-365-2323
Eastbourne	General Communications	0203-879-334	Thomson Head	01-537-1542	Communications	01-365-2323
Eastbourne	Industrial Communications	0203-879-334	Colour Centre	01-723-4038	Telecommunications	01-365-2323
Eastbourne	Computer Solutions	0203-879-334	Electronic Resolution	01-723-4038	Thomson Head	01-365-2323
Eastbourne	Car Link Communications	0203-879-334			Robophone	01-569-2144
Eastbourne	General Telephone Systems	0203-879-334			S.B. Systems	01-695-8170
Eastbourne	General Communications	0203-879-334			Electronic Resolution	01-695-8170
Eastbourne	Industrial Communications	0203-879-334				
Eastbourne	Computer Solutions	0203-879-334				
Eastbourne	Car Link Communications	0203-879-334				
Eastbourne	General Telephone Systems	0203-879-334				
Eastbourne	General Communications	0203-879-334				
Eastbourne	Industrial Communications	0203-879-334				
Eastbourne	Computer Solutions	0203-879-334				
Eastbourne	Car Link Communications	0203-879-334				
Eastbourne	General Telephone Systems	0203-879-334				
Eastbourne	General Communications	0203-879-334				
Eastbourne	Industrial Communications	0203-879-334				
Eastbourne	Computer Solutions	0203-879-334				
Eastbourne	Car Link Communications	0203-879-334				
Eastbourne	General Telephone Systems	0203-879-334				
Eastbourne	General Communications	0203-879-334				
Eastbourne	Industrial Communications	0203-879-334				
Eastbourne	Computer Solutions	0203-879-334				
Eastbourne	Car Link Communications	0203-879-334				
Eastbourne	General Telephone Systems	0203-879-334				
Eastbourne	General Communications	0203-879-334				
Eastbourne	Industrial Communications	0203-879-334				
Eastbourne	Computer Solutions	0203-879-334				
Eastbourne	Car Link Communications	0203-879-334				
Eastbourne	General Telephone Systems	0203-879-334				
Eastbourne	General Communications	0203-879-334				
Eastbourne	Industrial Communications	0203-879-334				
Eastbourne	Computer Solutions	0203-879-334				
Eastbourne	Car Link Communications	0203-879-334				
Eastbourne	General Telephone Systems	0203-879-334				
Eastbourne	General Communications	0203-879-334				
Eastbourne	Industrial Communications	0203-879-334				
Eastbourne	Computer Solutions	0203-879-334				
Eastbourne	Car Link Communications	0203-879-334				
Eastbourne	General Telephone Systems	0203-879-334				
Eastbourne	General Communications	0203-879-334				
Eastbourne	Industrial Communications	0203-879-334				
Eastbourne	Computer Solutions	0203-879-334				
Eastbourne	Car Link Communications	0203-879-334				
Eastbourne	General Telephone Systems	0203-879-334				
Eastbourne	General Communications	0203-879-334				
Eastbourne	Industrial Communications	0203-879-334				
Eastbourne	Computer Solutions					

# ITT is setting the standard at Telecom 83. And you can prove it for yourself.

The ITT exhibit at Telecom 83 is the biggest by any single company.

And it is the most engrossing.

Because almost everything on display is working.

Which means you will see a totally integrated telecommunications system.

It includes everything from PABX's to laser light shows, from the last word in telex machines to the latest thing in programming, from fiber optics to facsimile printers.

At the heart of the exhibit is the world-beating System 12.\* ITT's unique, fully digital switching exchange.

When you visit the ITT stand, in Hall 4, please put System 12 to the test. Discover for yourself why its fully distributed processing control gives it an unmatched advantage over any competitor.

System 12 can satisfy any need, from a small rural exchange to a major local exchange or a large scale toll system. The system on display provides links between

PABX's, VDUs, printers and facsimile machines, and the 120 telephone sets on the stand.

And, by means of a link to a second System 12 exchange being shown by ITT's Belgian company elsewhere in the exhibition, you can even make international calls. So make a point of visiting the ITT stand.

It is, after all, setting the standard.

**ITT**  
Setting the Standard.

European Headquarters, Avenue Louise 480, 1050 Brussels, Belgium.

## WORLD TELECOMMUNICATIONS VIII

Britain's programme to liberalise telecommunications: Guy de Jonquieres examines the progress achieved so far

### UK plan has far-reaching objectives

IT IS just over three years since Sir Keith Joseph, then Industry Secretary, announced that the British Government intended to remove the Post Office's traditional monopoly over the provision of telecommunications equipment and services and throw the market open to wider competition.

Sir Keith had three broad objectives: to stimulate the growth of a more vigorous, innovative and entrepreneurial supplier industry; to boost the British economy by providing users with a wider range of choice and a technologically advanced and efficient communications infrastructure; and to sharpen the performance and commercial aggressiveness of the Post Office's telecommunications business (later split off and renamed British Telecom).

His decision was, and remains, without precedent in Western Europe. Since it was announced, the policy framework within which the British telecommunications industry has functioned for most of this century has been radically transformed. A phased programme of liberalisation set in train and the foundations laid for a new system of regulation.

Today the Government is preparing to take its radical action a stage further by selling 51 per cent of British Telecom (BT) to private investors. The sale, planned for the autumn of next year, is expected to raise about £400m and would be by far the largest equity flotation made in Britain.

#### Progress

How well has Britain's experiment gone in practice? Among its most positive results to date is undoubtedly the change of attitude within BT. The organisation—or at least its senior management—has reacted to liberalisation with an enthusiasm and aggressiveness which would have been hard to credit even two years ago. Indeed, the vigour of its response far outpaces the extent or the immediate competitive threat to its business.

BT has launched a wide range of new competitive products and services, ranging from microcomputers to electronic mail, and accelerated the introduction of network enhancements such as high-speed digital circuits. It has

also set tougher terms for its traditional suppliers, such as GEC and Plessey, forcing them to slash their prices for products such as the Monarch PBX and to compete for System X.

Britain's family of digital public exchanges.

BT has begun to take long overdue action to instil proper financial and management controls and has set about dividing its main lines of business into profit centres. It still has a long way to go, however; its public network is burdened with much obsolescent equipment, it is hampered by a legacy of poor labour relations and bureaucratic attitudes are still widespread among middle and lower levels of management.

The opportunities offered by liberalisation have also attracted fresh investments in Britain's telecommunications industry, particularly from overseas. Canada's Mitel has sited a large modern factory in South Wales, and Northern Telecom, also of Canada, recently announced plans to start manufacturing in the UK.

#### Joint venture

GTE, the largest American independent telecommunications company, has formed a joint venture in equipment with Ferranti while Motorola, also of the U.S., is enlarging its radio communications production in Britain. Plessey, by contrast, has responded to the growth of competition at home by expanding in the U.S. through acquisitions and alliances, in a bid to become a world-scale manufacturer.

Mercury, the only company authorised so far to operate an independent communications network in competition with BT, is still in its infancy and has had to fight something of an uphill battle to date. BT has slashed its own tariffs for long-distance transmission—the market in which Mercury expects to make most of its money—and Mercury is also having to contend with a campaign of disruptive action organised by BT's main unions.

Mercury has the support of three well-heeled backers, Cable and Wireless, British Petroleum and Barclays Merchant Bank. But it seems unlikely to make much more than a small dent in BT's business before the end of this decade, and even in the longer term expects to capture only a modest share of the total market.

BT's appeal to investors will depend critically on the regula-

#### in the market.

During the past two years, the Government has been forced to intervene repeatedly to prod the equipment approvals process along. Initially, and until independent procedures for writing standards and testing equipment were established, it gave BT responsibility for testing competitive products. The arrangements gave rise to considerable recrimination between BT and equipment manufacturers, the former objecting that it was overstretched and the latter complaining about foot-dragging.

The independent procedures are now in place, but by late September only one product had been approved through them. All the 250-odd other items certified for competitive sale have been processed under improvised schemes operated by the Department of Trade and Industry, which has discriminated in favour of UK-based manufacturers.

Mercury, though legally deprived of its monopoly, continues in practice to tower over most areas of the telecommunications market. Indeed, one of the inherent problems in the Government's policy so far has been reconciling its desire to press BT to be more efficient and aggressive (thereby reinforcing its market domination) with the objective of encouraging a wide diversity of market participants able to compete on reasonably equal terms.

This dichotomy is likely to be further highlighted as plans proceed for the sale of shares in BT. Officially, the Government argues that privatisation is a logical extension of liberalisation. But it faces a delicate task in striking a balance between maximising the sale proceeds and the broader aims of its telecommunications policy.

BT and prospective investors will be clearly prefer the tightest possible regulation, so that



### MAJOR DEVELOPMENTS IN UK TELECOMMUNICATION

A chronology of major developments in UK telecommunications policy:

September 1979: Government says that it intends to restructure the Post Office along lines recommended by 1977 Carter Committee report and to review its monopoly.

July 1980: Sir Keith Joseph, Industry Secretary, announces intention to curtail Post Office monopoly over the supply of subscriber equipment and network services and to consider competition in transmission systems.

November 1980: Government publishes Telecommunications Bill, seeking authority to split the Post Office into two separate organisations, one dealing with posts and the other (British Telecom) with telecommunications (oftel) to regulate the industry.

July 1982: Government introduces White Paper proposing sale of 51 per cent of British Telecom to private investors and creation of an Office of Telecommunications (oftel) to regulate the industry.

October 1983: House Committee recommends liberal policy to encourage the development of privately funded multi-channel cable television systems.

#### Recommendation

February 1983: Government accepts recommendation of a report by Professor Stephen Littlechild that, for the first five years after privatisation, British Telecom's tariff increases for selected services be pegged below the inflation rate.

Government also announces intention to abolish British Telecom's monopoly over its customers' telephones and to allow resale of British Telecom's domestic circuit capacity for value dataports. It agrees to consider restricted competition in international telecommunications and satellite services.

April 1983: Mercury telecommunications company is established, initially in City of London area.

April 1983: Government approves outline of cable television policy, revolving for creation of a regulatory body and laying down broad standards for good taste and advertising. British Telecom and Mercury to have exclusive rights to link local cable systems and provide voice telephony via cable. Twelve interim franchises to be granted by year end before passage of legislation.

July 1983: Legislation to authorise sale of British Telecom is reintroduced in largely unchanged form following general election. Government pledges to offer British Telecom to investors as a single entity and aims for flotation in autumn 1984. British Telecom's licence to be published before the end of this year.

### UK SUBSCRIBER MARKET: SOURCES OF SUPPLY

Equipment type	Supply	Installation	Maintenance
First telephone	BT	BT	BT
Other telephones	BT/Private	Supplier	Supplier
PABX	BT/Private	Supplier	BT*
Telex terminals	BT/Private	Supplier	Supplier
Modems	BT/Private†	Supplier	Supplier
Faximile terminals	BT/Private	Supplier	Supplier
Teletex terminals	Private	Supplier	Supplier
Videotex terminals	Private	Supplier	Supplier
Mobile telephones	Private/BTS	Supplier	Supplier

Notes:  
\*With the exception of digital SPC exchanges installed after liberalisation.  
† Modems operating at 2,400 bits/s and above.  
‡ BT markets on behalf of the supplier, Siemens. It does not purchase them from the manufacturer.  
§ BT Emerald markets radiotelephones.

Source: Logica.

organisation can present itself as a dynamic stock in a growth industry. But as well as squaring that aim with the interests of ensuring fair competition, the Government must solve another conundrum. This is that the more attractive BT looks to investors, the bigger will be the task of disposing of all its shares at once.

The option would be to break the organisation up and sell it off in pieces. That was seriously considered at one point but was rejected as impractical. The major objections were that it would be hard to find buyers for the less赚钱 parts (such as the mobile network), that it would infuriate BT's main unions and that lack of precise financial information made it almost impossible to make a sensible division of BT's assets.

BT has also convinced the Government that it must remain intact if it is to compete effectively on world markets against giants such as American Telephone and Telegraph. The organisation's senior managers argue that it can play a strategic role in the development of Britain's information technology industry by spreading a thrust by manufacturers on world markets.

The licence will spell out BT's obligations to provide universal service and to continue unprofitable but socially desirable services such as emergency calls. The exact workings of the tariff-fixing formula have yet to be decided.

The Government plans to create an Office of Telecommunications (oftel) to ensure fair competition. It will have powers to investigate abusive practices and to direct offenders to take corrective action.

Radical as intent, Britain's new telecommunication policies are clearly proving a challenge to implement in practice. It remains to be seen whether the Government can realise all the objectives which it has set itself. It will take longer still to judge whether the experimental yields the economic and commercial benefits expected of

it.

It is still uncertain, however, whether that objective can be reconciled satisfactorily with BT's own future requirement to maximise its margins on equipment sales.

Radical as intent, Britain's new telecommunication policies are clearly proving a challenge to implement in practice. It remains to be seen whether the Government can realise all the objectives which it has set itself. It will take longer still to judge whether the experimental yields the economic and commercial benefits expected of it.

Cable and satellite technology opens up ever-widening new horizons

### A boon for business services

SATELLITE TECHNOLOGY is flying high in the UK telecommunications market. Satellites already in orbit, and others much more powerful to be launched in the next few years, will help to meet the continuing increase in international traffic.

They will also encourage an expansion of specialist business services such as facsimile transmission and video-conferencing and provide extra back-up for the terrestrial system during a period of transition to an optical fibre network.

Satellites will also feed pictures to the headsends of new cable networks and will enable the BBC to launch a direct broadcast by satellite (DBS) service to homes scheduled to begin in 1986.

For Mercury Communications, which has been given the task of being a private sector competitor of British Telecom, the flexibility and speed of satellite links should make it a little easier to establish itself in the market place.

Satellites have become increasingly important for UK telecommunications across the Atlantic and to other parts of the world because relative costs of satellites and undersea cable have moved much closer together.

The launch and equipment costs of satellite may be high, but the extra power and channel capacity on modern "birds," BT says, is beginning to make the cost competitive with submarine cable. Cable, however, has a design life of 25 years as opposed to around seven for a satellite, and is more secure.

Intelsat, the international satellite organisation, has a total capacity of about 25,000 two-way telephone circuits of which Britain's share is around 6,000 circuits. Use is growing at the rate of 21 per cent a year.

Because of this growing traffic five new telecommunications satellites costing more than £550m were ordered last year.

The new Intelsat VI satellites, due in service by 1987, will each be able to carry 33,000 phone calls at once as well as several television pictures.

In Europe, the European Communication Satellite (ECS) series—the first of which was launched successfully in June by the European space rocket Ariane, will also provide an

outlook from the U.S. so far is not all that encouraging. Several carriers in the U.S. have already overestimated the speed with which what is technically possible in the provision of business services can become financially viable.

For example, Satellite Business Systems (SBS)—a joint venture between IBM, Comsat and the Aetna insurance group—hoped it could make most of its money by beaming computer data via satellite to dish receivers on the roofs of customers' offices.

Ironically, the company has had to diversify into less futuristic services—including a long-distance telephone service.

BT plans a joint venture with SBS to provide high-speed data links between the U.S. and Britain using Intelsat groundponders. The plan has run into difficulties because SBS has not yet received the authorisation needed to be an international carrier by 1988.

Although such satellites will clearly give British Telecom a great deal of security and flexibility in meeting future needs in demand for international telephone lines BT is also pinning a lot of its hopes on an expansion of business services.

BT hopes to launch its new SatStream service, which will offer users digital links between their offices in the UK and Europe, in the middle of next year.

The service will use satellite capacity on both the European Communication Satellite and the French domestic satellite Telecom 1. Internal company speech, facsimile, video-conferencing and high-speed data will all be sent in a single digital stream and picked up on small dish receivers on the roofs of corporate headquarters.

Trials have already been held between the Financial Times' London headquarters and the printers of its international edition in Frankfurt. BT believes the SatStream service will be the first of its kind in Europe.

"It is a totally new service, so there is no demand because the product does not exist yet," BT said.

The organisation believes that the potential, however, is great. Independent market research has indicated significant demand for such European business satellite services using small dish earth stations.

For BT, with an established terrestrial telecommunications network covering a relatively small country the thrust of its effort in the new technologies of satellite and cable is largely

to link Britain's major cities in place.

A number of applicants for pilot cable franchises are believed to have written to Mercury as a telephone operator in their applications to the Government.

Should any of those applicants be successful in being awarded one of the 12 pilot franchises, Mercury plans to send a portable satellite receiver dish to the area. This would enable a rudimentary telephone service to be established at least in a few areas within 12 months.

Mercury would like to use the expansion of cable as a relatively easy way of setting up a local telephone network. Voice and data communication would be offered as an optional extra on top of entertainment television, with subscribers at least initially having to install another telephone as well as their BT receiver.

Mercury plans to offer local telephone operators "distributionships" for local telephone services. This could include the right to sell telephones and other equipment.

Mercury studies suggest that the addition of telephone service would enable many cable operators to break even more quickly and, it is claimed, could contribute as much as 50 per cent of net profits after 10 years.

Away from the impending commercial battle between BT and Mercury a number of companies are already offering specialist services by satellite.

Visnews, the international television news agency recently announced a joint venture with British Telecom International and Western Union called Bright Star. It gives Visnews its own transatlantic satellite link.

In a similar move earlier this year, though for data and documents rather than television pictures, a London subsidiary of the U.S. printing company, R.R. Donnelley, introduced a satellite service. It was primarily intended for the transmission of time-sensitive documents, but is also used to send the Economic Magazine to

printers in the U.S.

**JRC** Japan Radio Co. Ltd.

Since 1915

MAIN OFFICE: 5th/6th floors, Akasaka Twin Tower (Main), 17-22, Akasaka 2-chome, Minato-ku, Tokyo 107, Japan  
Phone: (03) 584-2411 Telex: 242-5420 JRCTOK 2 Cable: JAPAN RADIO TOKYO

UK BRANCH OFFICE: N. Shokawa, Ground Floor, Temple Chambers, Temple Avenue, London EC4. Phone: 01-353-7960  
U.S.A. BRANCH OFFICE: T. Hayashi, 120 East 59th street, New York, New York 10022 Phone: 212-355-1180  
Telex: 230-045635 JAPANRADIO NYK

UK SatStream dish aerial on North Sea oil rig

carrier from the Federal Communications Commission.

BT's membership—with GEC-Marconi and British Aerospace—has ordered an 18-metre receiving dish from Marconi.

Planning permission has been applied for at several sites. The favourite at the moment is an old quarry in Oxfordshire. The site has the dual attractions of obscuring the visual impact of the dish for local people while protecting the equipment from micrometeorite interference.

The company is also keeping a flexible approach to the use of satellite to bring its telephone services to cities such as Glasgow. Satellites may be used to bridge the gap until the main fibre optic trunk routes planned

are completed.



## WORLD TELECOMMUNICATIONS IX

Privatisation has meant a major reorganisation in management structure, says Jason Crisp

### British Telecom: radical changes ahead

AFTER DECADES of cautious evolution British Telecom has been shaken to its bureaucratic core by a number of radical changes that have been forced upon it mainly by the Government. Only its U.S. counterpart, the giant American Telephone and Telegraph, could claim to be undergoing more dramatic changes.

In the past four years, the old Post Office has been split into telecommunications and mails with Giro.

The telecommunications arm, renamed British Telecom (BT), has been stripped of its statutory monopolies, is implementing a major internal reorganisation and now faces privatisation in the largest-ever sale of state assets in the UK.

The prospect of privatisation has provoked a series of labour disputes with its largest union, the Post Office Engineering Union (POEU).

As a result of competition the Government was rapidly attracted to the idea of extending the sale of state assets to include BT.

These external changes have forced BT to make a number of internal changes in order to respond to new challenges.

Sir George Jefferson, who became chairman of BT in September 1980, has used the external changes to justify much-needed changes in the organisation's bureaucratic structure which originated from when it was part of the civil service.

#### Major task

Sir George Jefferson has frequently said that his major task at BT is to manage change.

When he joined, there was effectively one profit centre at BT, the chairman's office and, in the traditional manner of bureaucracies, decision making was always pushed upwards through the organisation.

BT is trying to reverse this trend and push decision making back towards the relevant level. BT is in the process of introducing profit-centres in much smaller groups.

In 1981, BT was divided into four main divisions: Inland Division which runs the telephone service within the UK; International Division, which is responsible for all international communications; Major Systems, which buys the main switching and transmission systems and is responsible for research and development; British Telecom Enterprises (BTE), responsible for customer equipment and services.

**Inland Division.** This, in turn, has been divided into two, "National Networks" and "Local Communications Services".

National Networks is responsible for the inland trunk network and for specialised ser-

vices such as leased lines and a range of new digital services such as Kilostream and Satstream. Local Communications Services looks after the local networks and the 61 local areas are being turned into profit centres.

● British Telecom Enterprises, consisting of four independent profit centres:

Considerable delays and mounting costs resulted in major consumer products: As part of its response to competition BT now sells telephones again, though they would only be sold. BT has extended its range of products, including the first legal cordless telephone to be available in the UK.

BT has also introduced plugs and sockets as part of the liberalisation process, which also enables other vendors of telephone instruments to be readily connected to the network.

It has also set up a number of retail outlets from its own workshops to major chains such as Boots and

System X, Britain's digital public exchange system.

For many years, the development had been a four-year project between BT's research labs at Martlesham and the three traditional main suppliers, Plessey, GEC-Telcommunications and Standard Telephones and Cables.

Plessey was made lead company for the development of System X, with GEC as a subcontractor. STC was dropped but awarded a large and highly profitable contract for TX24A.

An earlier generation of exchanges.

At the same time, BT hinted that it would consider buying

up to 30 per cent of its requirements for main exchanges from other suppliers if the British companies failed to deliver on time and at the right price.

It is not clear at this stage how serious a threat this is. But a number of companies would be exceptionally keen to capture part of the UK market.

#### Joint venture

The leading contenders are thought to be LM Ericsson of Sweden which has a joint venture in the UK with Tescor. EMI knows the UK well and has supplied to large international exchanges to BT, Northern Telecom, the Canadian company which has recently announced a major investment in the UK and has sold exchanges to AT&T in the US, STC, with ITT's System 12 and possibly Philips/AT&T

with 5ESS.

● British Telecom International: By far the most profitable part of BT. The division is responsible for all international activities from satellite communications to international telegrams.

To date, BT has faced little effective competition. Comparatively little new telecommunications has come onto the market, partly because most of the UK companies in the field depend upon BT as one of their major customers. Mercury, the new network, is scarcely in operation, with just a handful of microwave communications links in London.

In preparation for Mercury, BT has cut the tariffs on a number of busy intercity routes where there is a high volume of traffic. And earlier this year BT also cut the rates on international calls.

#### Effect of liberalisation of transmission and network services

### Customers benefit from wider choice

ONE OF the most radical results of the British Government's liberalisation of telecommunications has been Mercury, the private sector company which is to challenge British Telecom with a rival telephone network.

Mercury is a joint-venture established by three blue chip British companies, Cable and Wireless, BP and Barclays Merchant Bank. Mercury has a 25-year licence to run an alternative telecommunications network in the UK and there is no immediate intention to allow any other companies to compete.

The Government granted a licence to Cable and Wireless on behalf of Mercury in February 1982, after months of haggling about the conditions.

Since then, Mercury has had a painful birth. British Telecom swiftly responded with some pre-emptive actions before Mercury had signed its first customer. BT cut trunk charges on busy routes and announced the widespread introduction of digital links for business.

And British Telecom's main unit, the Post Office Engineering Union (POEU), has begun an increasingly tough campaign against Mercury and its main shareholders as part of a larger protest against both liberalisation and privatisation.

The most dramatic example was a change in ordering of

#### By Jason Crisp

Mercury has also had to review its original strategy in order to find a significant customer base. The original idea for Mercury was to provide a highly sophisticated all-digital network of leased lines to provide the latest communications facilities for large businesses in the UK.

When the venture was first formed there were exceptionally long delays in the provision of private circuits from BT. At that time BT had no apparent intention of introducing new services other than at its own convenience.

As a result of BT's aggressive

response and a growing commercial awareness within Mercury there have been some major changes in its marketing and business plans:

● It has radically speeded up plans to introduce switching into its network. This will greatly widen its appeal and open up a much larger market than the relatively small one for private circuits.

● As a result Mercury will also start selling to much smaller organisations than the original plan which was to concentrate on large companies and government bodies.

Another very important change for Mercury occurred in August when the Government said it could offer switched international services. Until then Mercury could only offer leased lines to overseas countries—in other words, a company using Mercury's services could only be linked to one organisation overseas for each leased line.

The original delay to the licence had centred on this crucial point. International traffic will be one of the keys to Mercury's profitability, as it

is for many telecommunications authorities.

The investment in Mercury has already passed £60m and the service has barely begun. By the end of next year it is expected to have reached £250m and it will carry on needing large sums of capital for many years.

Mercury's first major investment is to build a figure of eight loop of optical fibre cable joining London, Bristol, Birmingham, Manchester, Leeds and Stoke.

The optical fibre is being laid alongside British Rail's tracks. The figure of eight network is expected to be completed in 1984, using a combination of microwave and optical fibre. The complete optical fibre route is expected to be finished in 1985.

British Telecom's response to Mercury has caused some wry amusement among its users who complained for years about its unwillingness to provide the advanced digital services they wanted.

BT has launched a new range

CONTINUED ON NEXT PAGE



## Pick up the phone from the future.

This phone will do things most of us never dreamed possible. It will even transmit data on to a VDU. It will be very much at home in tomorrow's electronic office.

And it exists now.

But even a phone as advanced as this will one day become obsolete. Nobody quite knows when. Nobody quite knows what will replace it. Nobody knows for certain what telecommunication equipment will be like in the office of the '90s and beyond.

All of which brings us to this phone's greatest attribute of all. The part you don't see.

The system behind it.

Called MD 110, it is far and away the most sophisticated telecommunication system available. And it has one priceless advantage.

It has the ability to accept any communications

equipment. Either in use today, or even beyond the foreseeable future.

Obsolescence is just not part of its vocabulary. It is digital. It will handle voice and data transmission simultaneously. It can operate as a single system in one location, or as a multi-location system spread across the country. Distance makes no difference.

It undertakes all internal and external communication and it is cost effective from as few as 150 extensions, to as many as 12,500.

It is endlessly adaptable to change—expansion, relocation, computerization—any change in voice or data transmission needs.

You simply cannot outgrow it.

It can be phased into an existing system without disruption. Even accommodating existing telephones.

No company can afford to ignore the importance of communication. But the pace of change is such that most of today's telephone systems are out-dated before they can be installed. MD 110 changes all that—at the same time providing substantial savings in cost and time.

It is the single most effective step yet in taking business communications into the future.

Think about your company's needs over the next few years—for the next few decades. Then let us show you what MD 110 can do.

Your present phone system can put you in touch with us.

But that is where any similarity ends.

Viking House, Foundry Lane, Horsham, West Sussex. Tel: (0403) 64166

**THORN ERICSSON**  
Partners in Communication

THORN EMI ERICSSON

## WORLD TELECOMMUNICATIONS X

**WESTERN EUROPE:** Despite the high price paid, telecommunication markets remain highly fragmented along national lines

# Monopolies face new challenges

**CONTINENTAL EUROPE'S** patchwork system of fragmented national telecommunications markets dominated by powerful telecommunications monopolies, which has remained largely intact for most of this century, is being put to the test. The way in which the challenges before it are tackled is likely to have important consequences for Europe's future ambitions in world information processing markets.

Telecommunications has long been considered a "natural" state monopoly in most European countries, similar to posts and railways, on the grounds that it was a vital public service. The over-riding objective until recently has been to extend that service on equal terms to as many customers as possible.

But such policies today confront radically changed circumstances. Not only has a high level of penetration been achieved for basic telephone services in most of Western Europe; but rapid technological developments are turning telecommunications into a strategic industrial resource and a battle-ground for international competition.

National telecommunications authorities (PTTs) face increasing demands from their customers to supply an ever wider choice of sophisticated services, such as data communications, and are spending heavily to modernise their networks by installing digital switching and transmission instead of analogue technology and by replacing copper wire with optical fibre cable.

A recent study by Logica, a British computer services group, estimates that annual investment by PTTs in the seven largest European countries is running at about \$15bn. It forecasts that this figure will rise by about 50 per cent in real terms over the next five to 10 years.

"Every Western European country will be obliged to undertake the massive initial invest-

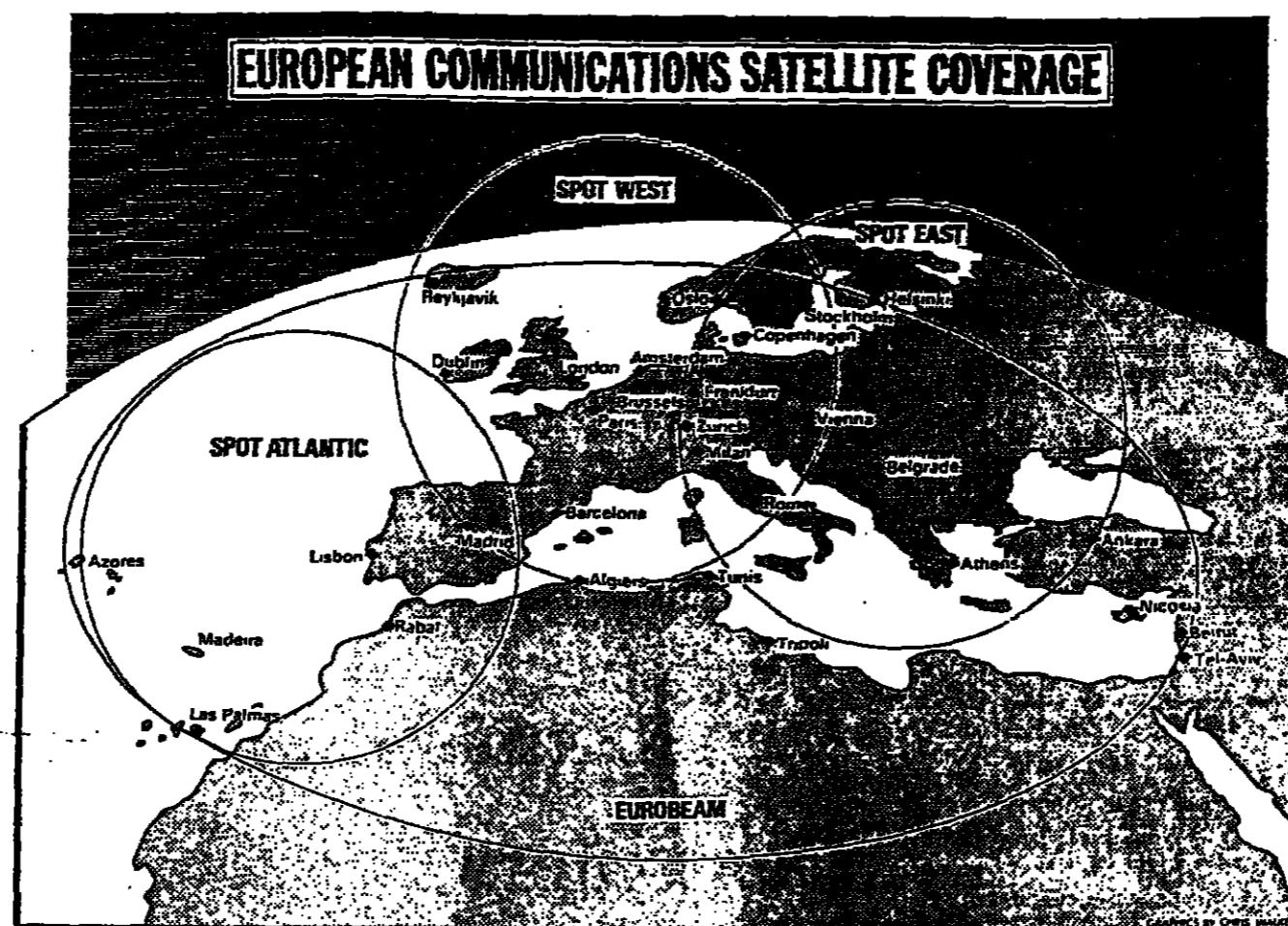
ment in these new networks—or risk losing its place in the ranks of the advanced national economies," the study says.

In many European capitals, these investment programmes are also being viewed increasingly as vehicles for encouraging dynamic national high technology supply industries.

France, for instance, has sought to use its huge network modernisation effort which has been under way since the mid-1970s to underpin the development by manufacturers of inexpensive home terminals and other equipment needed to operate two-way electronic information services.

In West Germany, the Bundespost (Post Office) is sponsoring pilot broadband local cabling systems, designed to carry full video communications as well as data and voice, in several cities. One of the goals is to help domestic manufacturers gain more experience in technologies such as fibre optics and opto-electronics.

An important motive behind these initiatives is the desire



to increase the ability of telecommunications manufacturers to compete on world markets. But international competition is a phenomenon for which continental PTTs have until recently shown little enthusiasm on their home territory.

Europe's telecommunications markets remain highly fragmented along national lines, protected by PTT procurement policies which have strongly favoured local suppliers and by a variety of imports. As a result, most European countries have managed to achieve self-sufficiency—and in a number of cases—an export surplus in telecommunications equipment. That contrasts with the sizeable deficits which most run on the much less restricted trade in data processing products.

But a considerable price is paid for these nationalistic policies. One effect has been to keep equipment prices high: a study by the Organisation for Economic Co-operation and Development, published last year, found that public switching equipment in the U.S. cost only about one-third to one-half of the average in Europe.

Furthermore, restrictive PTT approval procedures are blamed by critics for retarding the introduction of innovative products. Nixdorf, the West German computer manufacturer, has complained that the Bundespost took so long to certify a voice and data terminal which it developed a few years ago that it had lost its competitive edge by the time it could be sold.

Siemens, also of West Germany, has developed a private exchange (PDX) in the U.S. which is considered by experts to be technically well in advance of the products which the company sells at home.

Industrial collaboration and technical harmonisation in Europe have also been beset by nationalism. Though European PTTs have all embraced the goal of developing integrated service digital networks (ISDN), they are adopting technically different methods to achieve it.

The divergences have emerged even more clearly in their approach to the new generation of cellular mobile radio services: failure to agree on a common standard means that by the late 1980s, at least three different and incompatible types of system are likely to be operating in Europe.

As a result, there will not only be practical inconvenience for users but also a fragmentation of the market for terminals, which will reduce economies of scale in production.

The EEC Commission has recently launched a campaign to try to achieve greater harmonisation of telecommunications policies and markets in the Community. It has warned that failure by the Ten to achieve more common ground will both impede the modernisation of the telecommunications infrastructure and weaken European industry's ability to compete with U.S. and Japanese manufacturers.

The Commission has set out a list of fairly broad goals,

which it hopes will be backed by EEC heads of Government in December. They include steps to co-ordinate national medium- and long-term policy objectives, to achieve more technical standardisation, to adopt a common stand on external trade and to liberalise public procurement.

Even if the Commission receives a fair wind from the heads of Government, it faces some fairly tough obstacles. The PTTs are accustomed to the long traditions of autonomy and guard their independence jealously. Many are also bound by close, and mutually-reinforcing, alliances with their favoured national equipment suppliers, which have little incentive to see their protected home markets opened to wider competition.

### Signs of change

But there are, nonetheless, some signs of change. In a number of countries—including West Germany and France—the PTTs have relaxed their monopoly over the supply of subscriber equipment such as telephones and PDXs. They continue, however, to control the approvals process and to discriminate against foreign manufacturers.

Some experts believe that the PTTs will be forced also to allow more private competition in the provision of "value added" network services such as electronic mail. Logica argues that the PTTs may find it impractical to maintain a monopoly over all the wide range of services which technology is now making possible, particularly the more specialised ones for which there is only a small number of customers.

These developments could create new opportunities for European manufacturers to sell into each other's markets and to form industrial alliances. Several have expressed an interest in partnerships and collaborative ventures; notably CTC Alstel, the telecommunications subsidiary of Compagnie Générale d'Électricité.

But they will have to move fast if they are to reap the potential benefits and fulfil the EEC Commission's hopes of building a stronger European industry.

In the past few years, financial considerations have led PTTs in a number of countries to introduce competitive bidding for major purchases, such as public switching orders, in place of the traditional system of cost-plus contracts.

In certain cases, notably France, the domestic industry was deliberately reorganised in December. This includes steps to co-ordinate national medium- and long-term policy objectives, to achieve more technical standardisation, to adopt a common stand on external trade and to liberalise public procurement.

But as the costs of developing new generations of sophisticated telecommunications equipment have soared, it has become increasingly difficult for European countries to sustain more than one world-class manufacturer, and minimum investment needs to develop a new generation of exchange facilities today is about \$400m—a sum which can only be recovered through large orders. Faced with this problem, PTTs are starting to look beyond their traditional suppliers. In West Germany, the Bundespost has recently given its approval to AT&T's System 12 public exchange, as well as to Siemens' rival EWS-D system.

In France, where Thomson's huge losses have recently prompted the Government to agree to a merger of its telecommunications business with that of its main rival Compagnie Générale d'Électricité, there have been suggestions that up to 30 per cent of the public switching market might be opened to foreign manufacturers in the future.

### Opportunities

And in the UK, British Telecom has let it be known that it will consider bringing in a competing supplier if production of System X by Plessey and GEC does not meet its standards.

These developments could create new opportunities for European manufacturers to sell into each other's markets and to form industrial alliances. Several have expressed an interest in partnerships and collaborative ventures; notably CTC Alstel, the telecommunications subsidiary of Compagnie Générale d'Électricité.

But they will have to move fast if they are to reap the potential benefits and fulfil the EEC Commission's hopes of building a stronger European industry.

Many powerful non-European manufacturers are poised to exploit any opening in the market and several—notably American Telephone and Telegraph, ITT, and Northern Telecom of Canada—have already got a foot in the door.

**WEST GERMANY:** Bundespost invests heavily in new services

## Bildschirmtext has 'vast potential'

**THE CONSUMER** society is alive and well in West Germany, judging by the huge crowds flocking recently to the audio-video exhibition in West Berlin and the automobile show in Frankfurt. The Germans have been careful about spending lately owing to a bout of uneasiness caused by cyclical downturns in the economy—but they have not lost their love of gadgets and glimmering cars.

All of this is encouraging to a man such as Herr Christian Schwarz-Schilling, the Post Minister, who is a fervent advocate of technological advance to meet consumer and business needs. As fast as he possibly can, he is pressing ahead with a wide range of communications projects aimed not only at inspiring and satisfying new consumer tastes but also at stimulating economic development.

A man with a flair for publicity, Herr Schwarz-Schilling used the occasion of West Berlin's audio-video exhibition to proclaim the launching of viewdata or Bildschirmtext as it is known in West Germany. The service, which enables subscribers to call up textual data on a television screen via a telephone, has undergone trials in Düsseldorf and West Berlin since 1980 and now is to be progressively extended nationwide.

The Minister is confident that Bildschirmtext, as well as cable TV, will prove popular, creating latent demands and creating jobs and investment in the process. Both services are part of a concept of an integrated system of voice, video and data transmissions being vigorously promoted by the Bundespost, West Germany's postal and telecommunications authority.

The Bundespost's projects were already well under way before Herr Schwarz-Schilling came to power as Minister in Chancellor Helmut Kohl's centre-right Government a year ago. But whether by accident or design, he has shown a remarkable talent for controversy and has given project public prominence and a new sense of urgency. The Bundespost, a vast bureaucracy of half a million employees, manages more than ever before to convey a sense that things are happening—which is no mean feat.

Cast aside, if not forgotten, are embarrassing memories of the telecommunication industry's costly but abortive plans for introducing new tele-

**W. GERMANY SUBSCRIBER MARKET: SOURCES OF SUPPLY**

Equipment	Supply	Installation	Maintenance
Switching equipment	Manufacturer	DBP/supplier	DBP/supplier
Transmission equipment	Manufacturer	DBP (normally)	DBP
Telephone handsets	(i) DBP (1st phone) (ii) DBP/ (iii) DBP/ (other)	(i) DBP (ii) DBP/ DBP/mannf supplier	(i) DBP supplier
Simple extra telephone equipment	DBP*	DBP	DBP
Telephone answering machines	Manufacturer	Supplier	Supplier
PABXs	DBP or manufacturer	Supplier	Usually supplier
Modems	DBP†	DBP	DBP
Telex terminals	Manufacturer	Supplier/DBP	DBP
Faximile terminals	DBP or manufacturer	Supplier	Supplier
Teletext terminals	Manufacturer	Supplier	Supplier
Videotex terminals (planned service)	Manufacturer	Supplier	Supplier
Radiophones	Manufacturer	Supplier	Supplier
Radiopagers	Manufacturer	Supplier	Supplier

\* DBP Deutsche Bundespost. † Except for modems used on international leased circuits.

Sources: Logica.

the end of this year, many doubts still surround cable TV, not least about its financial prospects.

Even Bildschirmtext, despite its enthusiastic launching recently, still contains many uncertainties. The Bundespost has invested heavily in the service and hopes it will prove a revenue earner soon. It has a target of 1m subscribers by the end of 1986, by which point it will have invested a total of DM 500m in the service.

The Bundespost points out the vast potential of Bildschirmtext, including home banking. But its success will depend on whether householders can be persuaded it is both fascinating and useful and whether businesses are prepared to invest in its services.

### Suppliers boon

In the meantime, however, Bildschirmtext is proving a boon to equipment suppliers. For instance, ANT—most of whose communications equipment and systems go to the Bundespost—has supplied 80,000 modems, which are to form a link between subscribers' TV sets and telephones. A similar order went to Phillips' Teknide subsidiary.

Equipment suppliers and the Bundespost are anxious to promote other new telephone devices and data transmission services. With 23.4m telephone lines installed in West Germany at June 30 (and over 31m handsets), the market for telephone connections seems to be approaching saturation point.

The Bundespost is therefore looking to new services as a source of revenue. As it is, telecommunications provide more than 50 per cent of revenue and profits in this sphere offset losses in postal and banking services.

The Bundespost has built up a strong telex network of 152,800 machines installed by last June 30. It is actively promoting telex and teletext is looking at ways of expanding mobile radio and is considering the cordless telephone idea.

With annual investment running at nearly DM 15bn, the Bundespost is a key purchaser. While there have been some suggestions that it may look more to world markets for equipment, Herr Schwarz-Schilling has specifically stressed the need to help West German suppliers keep in the forefront of technology and secure export sales.

A third of the West German telecommunications industry's production is exported, the Minister has pointed out, and the jobs of 30,000 workers depend on this export business.

The Bundespost has long been criticised for adopting a restrictive approach—not only by placing obstacles in the way of potential equipment suppliers, both home-grown and foreign, but also by hindering

the development of new services through customer initiative.

On equipment supply, officials claim that all comers are free to apply to fulfil Bundespost needs. There have been indications of some liberalisation in equipment ordering, but the stringent, detailed specifications laid down in hefty volumes still provide, in practice, a burden which is difficult to surmount.

Concerning new services, the Bundespost indicated some time ago it was considering allowing private customers to offer "value added" services, such as electronic mail. This could involve charges based on the usage of leased lines. But such ideas—which could strike at the nature of the telecommunications monopoly—have yet to bear fruit.

Herr Schwarz-Schilling has rejected suggestions that postal and telecommunications services should be split or that the Bundespost monopoly on these

services should be ended. But he has explicitly given assurances that he wants to revitalise the vast organisation and give it, as far as possible, a business-like approach to prevent it hampering economic development.

Business executives are apt to grumble about Bundespost inefficiency, but there appears to be no real groundswell of opinion calling for a basic change in the nature of the telephone.

The finances of the Bundespost present fewer headaches than, for example, the heavily loss-making railways. The Bundesbahn. However, questions must arise about medium and long-term finances. If the Bundespost is to push ahead with major investment plans on its own and particularly if Bildschirmtext fails to produce as rosy a picture as the Minister hopes.

The Bundespost is required to cover its costs from revenue, rather than rely on Government subsidies. Its returns to

the government have more than doubled from DM 1.8bn in 1976 to DM 4.6bn last year.

But its net profit, after all burdens and transfers to research, has declined from a peak of DM 2.1bn in 1976 to DM 1.5bn in 1981 and DM 1.67bn last year. In addition, it increased its borrowing last year by DM 3bn to DM 46.8bn.

Herr Schwarz-Schilling described last year's profit as "just about satisfactory" but noted that it fell short of achieving a market rate of return on capital.

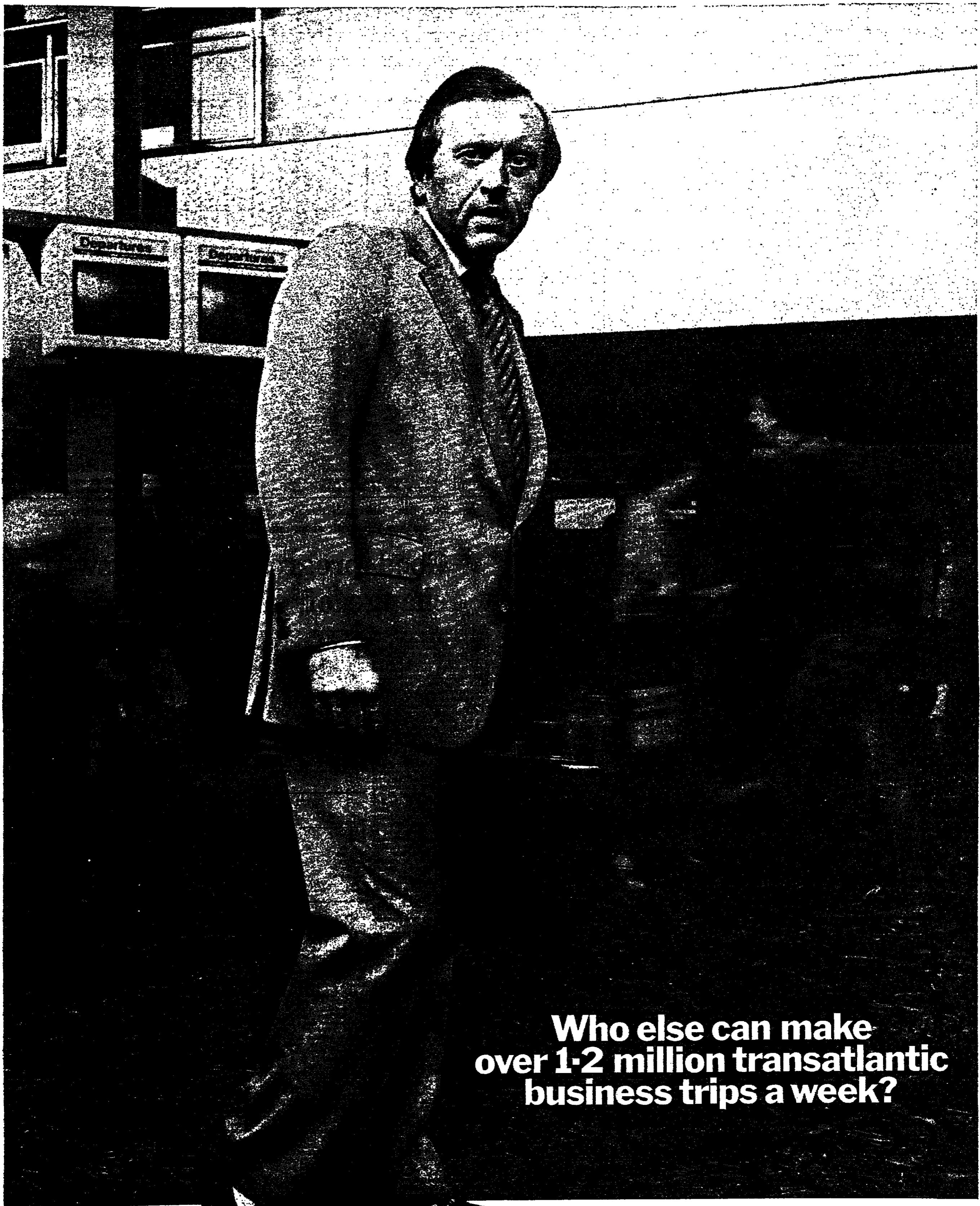
Nevertheless, he said, he did not believe that the Bundespost would slip into the red in the foreseeable future and he dismissed thoughts of putting up postal or telephone charges for the time being.

At this stage, he remains an optimist about the earnings to come from new telecommunications services.

John Davies

### DEVELOPMENT OF BUNDESPOST TELECOMMUNICATIONS BUSINESS

1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	
Telephone lines (m)	11.7	12.4	13.1	14.5	16.0	17.6	19.2	20.9	22.1	23.0
Total handsets (m)	17.8	18.8	19.5	21.2	22.9	24.7	26.6	28.6	30.1	31.4
No. of calls (bn)	12.5	13.9	14.0	15.3	16.2	17.7	19.3	21.2	22.8	24.1
Telex connections (000)	98	103	106	111	116	123	131	139	145	151
Tele										



## Who else can make over 1·2 million transatlantic business trips a week?

BTI telecommunications are actually popping across the water over 7,000 times every hour of the day and night.

And they're flashing around the rest of the globe just as frequently.

These days, BTI can transmit your computer data, your plans, your diagrams, your messages,

your telexes, your documents, even a live image of yourself (it's called 'Video Conferencing').

Oh yes, and your voice. Mustn't forget that.

What's more, many of these services are already available via your existing telephone lines so you won't have to accumulate a mountain of

expensive hardware to handle everything.

If you'd like to know more about how BTI can help your business, contact Elaine Smith on 01-936 2617 for some jargon-free advice.

Or you could come and see us at "Telecom 83" in Geneva. (If you see you-know-who in the departure lounge, give him our regards.)



## WORLD TELECOM MUNICATIONS XII

The reorganisation of French telecommunications marks a new phase in the country's industrial policy, says Paul Betts

# Massive shake-out under way in French sector

**THE FRENCH** telecommunications industry is undergoing a revolution. This follows the decision this autumn of the French Socialist Government to give the go-ahead to what is perhaps the biggest reorganisation ever to be undertaken by a European country of its telecommunications and electronics industry.

The centre piece of this reorganisation is a major swap of industrial assets between Thomson and Compagnie Générale d'Électricité (CGE), France's two leading nationalised electronics conglomerates. The swap will see the creation of a new French telecommunications concern grouping together the telecommunications business of Thomson and CGE under the control of CGE's subsidiary Citalacel. In turn, Thomson will take over control of CGE's electronic components business, its Sintex military division and its consumer electronics operation.

#### Target

Although this is the biggest restructuring ever to be undertaken in the French electronics sector, it is by no means the first in France, and is again largely dictated by economic necessity. While aimed at halting the financial haemorrhage at Thomson, which lost FF 2.2bn last year and is expected to report another loss this year, the plan is also designed to give France a stronger position on the international markets by creating a new telecommunications group on a world scale. This new group will have annual sales of about FF 12bn and employ about 40,000 people. It will rank fifth in the world industry alongside the telecommunications operations of the likes of GTE of the U.S., Nippon Electric, Philips of the Netherlands, and Northern Telecom of Canada.

The reorganisation also marks a new phase in French industrial policy. Since last spring when M. Laurent Fabius took charge of the industry ministry, Socialist industrial policy has significantly shifted towards a more market and internationalist approach. This reflects the changing fortunes of the French economy which is now undergoing a period of squeeze after the initial policies of inflation launched by the Socialists in 1981.

Under the circumstances, M. Fabius was persuaded by the industrial arguments of M. Alain Gomez, the chairman of Thomson, and M. Georges Pebereau, the managing director of CGE. They argued that France's telecommunications industry could only remain competitive by a consolidation and rationalisation of resources. Moreover, despite a number of achievements in the telecommunications business, especially in the fields of telematics with the electronic telephone directory and in public digital switch technology, the results of the past years have on balance been disappointing for France.

The Socialist Government now hopes that this latest reorganisation will enable the country's electronics industry to become finally a springboard for domestic growth and international expansion. But by agreeing with the industrialists,

the Government was forced to upset the French post and telecommunications authorities, the PTT. The PTT was vigorously opposed to the Thomson-CGE asset swap. It has always fought the idea of a French monopoly telecommunications supplier.

In the middle of the last decade, when former President Giscard d'Estaing launched the ambitious programme to modernise the French telephone network, the Government decreed the need for two French suppliers. One was Citalacel, CGE's affiliate, and the other Thomson, which in 1976 entered the business by taking over an PTT French subsidiary and the French interests of Ericsson of Sweden.

Although the PTT have been forced by the Government to accept the latest plan, they have nonetheless continued to warn of the need for more than one supplier for the next generation of public telephone systems in France. Indeed, before the deal was approved by the Government, the PTT issued a memorandum warning that a single domestic supplier could only provide about 65 per cent of French domestic needs. Two national suppliers, however, could provide about 90 per cent of the public market's requirements.

But the prospect, however tentative and distant, of the French public market opening up to foreign suppliers does not appear to worry CGE or Thomson. Even the Government has been placing the emphasis on international alliances and collaboration in the field of public telecommunications in recent weeks. Indeed, the French Government has submitted a long policy memorandum at the European Community Brussels calling for, among other things, "the progressive opening of public markets." This, the French Government claimed in the memorandum, was a condition of industrial efficiency as long as this process was based on

the principle of reciprocity and was reserved to EEC manufacturers.

For CGE, the merger of Thomson's telecommunications division will now give its Citalacel subsidiary a stronger position to compete internationally and also give it the resources to develop its next generation of local public exchanges.

#### Rivals

Alone, without substantial support from the state itself with its own cash problems, Citalacel feared it risked falling behind its main rivals. With the Thomson deal and the concentration of resources around a single manufacturer, Citalacel believes it can work on its next generation of public equipment, which by all accounts could involve investments of more than \$1bn over a five-year period. This new generation would replace Citalacel's current E-10 public digital telephone exchange system which has made it the world leader in this field in terms of sales and orders with more than 2m lines installed or ordered.

But CGE wants to see exports, currently accounting for about 30 per cent of Citalacel's sales, increase to 50 per cent of the total in the future. Growth will increasingly depend in coming years on international business, especially at a time when the French public telecommunications market is already past its peak.

Barely ten years ago, France only had 5m telephone lines installed. Now there are 21m lines installed and the target is 24m by 1988. But the big effort was made a few years ago. In 1978, 2m lines were installed with the figure rising steadily to 2.7m lines in 1979 reaching a peak of 2.96m in 1980. In 1981 alone the number was falling to 2.86m lines.

Moreover, the PTT have been asked to shoulder more and more of the burden of financing the development of the country's overall electronics industry. With the PTT, which have been investing annually about FF 2.7bn, increasingly squeezed, the Government has been encouraging French groups to export more and seek international alliances to strengthen their international bases, both in Europe and in the key U.S. market.

Both CGE and Thomson believe the merger of their telecommunications interests will strengthen France's telecommunications industry's export position by preventing, among other things, damaging competition between the two groups for the same contract. The most notorious example was the recent case of an Egyptian telecommunications contract where Citalacel was fighting fiercely against Thomson and Siemens. M. Pebereau of CGE also argues the merger will strengthen his hand in negotiating alliances and collaboration deals with foreign manufacturers. Such cross-border alliances appear inevitable if the new merged telecommunications company is to become truly competitive.

The reorganisation, like past French electronics industry shake-ups, is expected to cause major disruptions in the industry in the short term at least. The merger is likely to have a tough impact for Thomson's telecommunications division. This division has just emerged from four difficult years of reorganisation and is about to be plunged into a new reorganisation just as it was beginning to get its act together. Although the division has been costing Thomson about FF 400m a year in losses, its M-20 and M-25 public digital switch systems seemed to have started to overcome its initial difficulties while the telecommunications divisions also started coming out with a flow of new private telecommunications products.

Another controversial issue is the fate of CGCT, the country's third telecommunications manufacturer. CGCT, the ITT subsidiary nationalised by President Mitterrand, is by far the weakest of the three French companies. Recently, it agreed to a link up with Thomson in the public switching business but now this deal is clearly uncertain following the much broader Thomson-CGE industrial redeployment venture.

#### Support

Although the Socialist Government has said it would continue to support CGCT interests, the company appears doomed to be eventually absorbed by the new state telecommunications monolith. That is unless it can find some specific gaps in the telecommunications market to develop its own industrial identity. This has been the case of the private Jeumont-Schneider company, a subsidiary of the French Empain-Schneider conglomerate. Jeumont-Schneider has been developing smaller-scale digital exchanges largely designed for rural communities. It has found an important market for this product in Africa.



Olivetti is now Europe's leading manufacturer of data processing equipment, as well as being an important producer of telecommunications systems. Above: Olivetti's plant at Scarmagno

After near-bankruptcy three years ago, the Italian telecommunications sector makes a dramatic about-turn, as James Buxton reports from Rome

## Good progress after a swift change of direction in Italy



Getting things right at Ital tel: under dynamic new management, results have shown a dramatic improvement

videotex, teletex and bursa aux are under way, under the control of both SIP and ASST, but the emphasis of both bodies at the moment is on raising the standard of the existing telephone and telex networks after the years of low investment.

Even if the prospects for national data networks and the equipment they require are still uncertain, Italian companies are stepping up production of other telecommunications products.

Italtel has set up a telematics subsidiary which makes equipment for data transmission, office automation and small PABXs. It is presenting at Geneva its products for transmitting in optical fibres, as well as its office 30 and office 100 PABXs.

#### A leader

Olivetti, now Europe's leading manufacturer of data processing equipment, is also an important maker of telecommunications equipment. It already has about 15 per cent of the world market for electro-mechanical telex-machines.

As its office equipment has become more sophisticated as the electronic typewriter and distributed data processing, so the need for sophisticated telecommunications equipment to connect offices to the outside world has become more pressing.

The company, which is based at Ivrea, near Turin, makes facsimile equipment, video terminals, videotex equipment and teletex. In West Germany, where teletex is already available, Olivetti has provided about 35 per cent of those terminals which are operating.

Olivetti's objective is to be able to offer its customers an integrated service in which telecommunications are simply the window on the outside world of other equipment.

Much of its equipment is made under licence: larger PABXs are made under licence from Northern Telecom, and small ones under licence from Pitney of the UK.

Olivetti will be presenting at Geneva its small RCS 4000—which is designed for up to 64 users. It will also be displaying its facsimile and videotex terminals, modules for connecting telex and teletex to personal computers and other data processing equipment. Another range of products includes systems for private data networks and electronic telephones with memory.

The other main Italian company in the telecommunications field, the Fiat subsidiary Telettra, is also stepping up its operations in telematics. It already makes some products for office automation and private networks, but has now just signed an agreement with Hewlett-Packard of the U.S. under which it will co-operate in technical and commercial fields in Italy.

This will give Telettra access to Hewlett-Packard's highly advanced products in this field, and enable Telettra to provide integrated systems for office automation and telecommunications.

FATME, the Italian subsidiary of Ericsson, or face Standard, the Italian subsidiary of ITT. So far, however, no decision has been made and the future in Italy of whichever company fails to win the contract is not certain. Both companies could collaborate in producing the chosen exchange.

But though the future of switching technology in Italy is now rather more clear, there are still many problems. SIP, after doing better for a time, now faces declining margins because sales are rising less fast than predicted and costs are exceeding estimates. This in itself is a threat to investment, but there is a further unresolved problem, which is crucial to the development of telecommunications in Italy.

SIP, like Ital tel, is a subsidiary of IRI-Stet holding company. It operates telephone services in Italian cities and handles some trunk calls and the only interface between the public and the various telephone services. It is, however, only a concessionary of the state, which has its own concern, named ASST, which is subject to the Ministry of Posts and Telecommunications, and which handles most of Italy's trunk connections.

Telettra, the telecommunications subsidiary of Fiat, also took a stake in the consortium known as Italcom. The first exchange, which is now known as Protel, is to be exhibited in preview at Telecom '83 in Geneva.

The Government also decided that a second switching system should be adopted for Italy so that Italcom should not have a monopoly. It will be manufactured either by

An interministerial decision in early 1982 divided responsibility for the running of new services such as videotex and teletex between ASST and SIP—giving ASST responsibility for the primary network and SIP for the secondary network, especially connections with customers.

Many people would consider such a division impractical, but the Government's decision further complicated matters by specifically assigning responsibility for most known new services to ASST.

That judgment of Solomon was supposed to have led to the signing of a new convention between SIP and ASST by the end of last year. But nothing happened: the Minister of Posts from last December to August this year decided that the answer was to have only one telecommunications utility.

Most people would agree with that, but he said that the utility should be a department of the state based on ASST, rather than on the company, SIP. That minister has now gone and a new one is now finding his way, with the matter still unresolved.

This administrative confusion, which is reminiscent of the inertia that brought Italian telecommunications to such a weak point in the late 1970s, is a serious threat to the introduction of new services, though these are also held up by uncertainties about the market for them in a country which is much less open to electronic innovation than, for example, Britain.

Even the traditional telex system is far less extensive than in other European countries, partly because of the inefficiencies of ASST, which handles it.

In March 1983, there were 51,600 subscribers and a backlog of 5,652 orders. Only now, signed a first electronic telex exchange being installed. Trials for services such as

## FORTHCOMING CONFERENCES AND SEMINARS

- OPEN SYSTEMS INTERCONNECTION: DEVELOPMENTS FOR FUTURE SYSTEMS  
22nd, 23rd and 24th November, 1983—London
- VOICE/DATA INTEGRATION: WHAT OPTIONS CONFRONT THE NETWORK DESIGNER?  
6th December, 1983—London
- TELECOMMUNICATIONS STRATEGY SEMINAR: A PRACTICAL GUIDE FOR NON-TECHNICAL MANAGERS  
15th December, 1983—London
- 2ND AND 3RD GENERATION SPC PABX'S: NEW PRODUCTS AND APPLICATIONS  
29th February/1st March, 1984—London
- SMALL PABX AND KEY TELEPHONE SYSTEMS: MAKING THE RIGHT CHOICE  
18th April, 1984—London
- INVESTMENT OPPORTUNITIES IN THE TELECOMMUNICATIONS INDUSTRY  
12/13th September, 1984—London

### PUBLICATIONS

- TELECOMMUNICATIONS NEWS  
A new monthly newsletter providing up-to-minute information on the telecommunications scene worldwide. Subscription: £10.00 per annum
- BUYING A PABX: How to Make a Sensible Choice  
A management guide. PABX selection by Roger Camras. Due for publication October 1983, £120pp, £40.00/ISBN: 0.907822.29.0
- 2ND AND 3RD GENERATION SPC PABX'S: New Products and Applications  
Papers and discussion from a seminar held in February 1983. Due for publication November 1983, c 150pp, £28.00/ISBN: 0.907822.28.2
- SMALL PABX AND KEY TELEPHONE SYSTEMS: Making the Right Choice  
Papers and discussion from a seminar held July 1983. Due for publication November 1983, c 150pp, £20.00/ISBN: 0.907822.31.2
- OPEN SYSTEMS INTERCONNECTION: Technical Strategies for the 1980s  
Papers and discussion from a seminar held in December 1982. June 1983, 148pp, £60.00/ISBN: 0.907822.76.6

For further details please telephone: 01-236 4080  
or write to: Oyez Scientific and Technical Services Ltd., Bath House, 56 Holborn Viaduct, London EC1A 2EX ENGLAND



# The Future

**The future of telecommunications rides on the promise of digital technology.**

For the past century, virtually all communications—voice, data, graphics, image—was based on analog technology. The transmission and routing of all information was done in the form of electrical waves in varying amplitude and frequency.

In the 1960s, the introduction of computers to telecommunications networks increased the efficiency, flexibility, and capability of communications systems. But this was only an indication of the coming revolution.

Northern Telecom set off the revolution with an announcement in 1976. Applying its expertise in the key technologies of microelectronics and software, Northern Telecom became the first corporation to commit

to the introduction of a complete family of **fully digital switching and transmission telecommunications systems**.

That commitment brought about the effective merger of the telecommunications and computer industries. Since then, every major telecommunications manufacturer in the world has followed Northern Telecom's announcement with their own. And, today, they continue to follow Northern Telecom's lead.

Northern Telecom's worldwide digital leadership is based on its commitment to research and development. The corporation annually spends more than nine percent of its revenues on R&D and has invested more than one billion dollars in R&D over the past decade.

Northern Telecom promised that our future would be a Digital World\*. In fact...

# and The Present.

**N**orthern Telecom is delivering the future today with the broadest and most proven line of **fully digital systems** of any company in the world. Since the introduction of its first fully digital switch in 1975, organizations in 50 countries have put in service or ordered thousands of Northern Telecom's DMS or SL systems to serve the equivalent of more than 14 million telephone lines. No other company can match this record of global success and experience as a developer, manufacturer, and supplier of **fully digital telecommunications systems**.

Northern Telecom's customers include all major telephone companies across North America, including Bell Canada, AT&T and its operating companies, the specialized common carriers, the U.S. military, the health and hospitality industries, educational institutions, governments at all levels, banks and other financial organizations, businesses large and small, and government PTI's in Europe, the Middle East, Africa, Asia, the Caribbean, and Latin America.

Technology does not stand still. Northern Telecom is extending its leadership in digital telecommunications by developing new integrated circuits and software to evolve and enrich our proven systems. And we keep expanding our product families to serve our customers.

The modularity of our hardware and software enables us to evolve the capabilities of our systems. We avoid the potential of rapid obsolescence that has caused other companies to speak of their product "generations". We protect our customers' investments by evolving their systems with the progress of technology. By this, we set new performance standards as targets for our competitors to strive for.

These are the digital telecommunications products of tomorrow, available from Northern Telecom today:

**DMS\***  
Central office switches route telephone calls within the network. Northern Telecom's DMS (Digital Multiplex Systems) Family comprises switches that can economically handle from a few dozen lines in a rural area to the sophisticated, high-capacity systems needed for as many as 100,000 telephone lines in cities.

The flexible design, dispersed processing, and remote modules that can be located away from the central switch, make it easy to expand an installed DMS switch as new capacity or features are required.

The first of Northern Telecom's computer-controlled, fully digital DMS switches were introduced in 1977. That's seven years of experience in developing, evolving, producing, installing, and servicing these sophisticated, compact, reliable, and cost-effective systems.

**DMS-1**  
The Digital Multiplex Systems most widely used by telephone companies in rural areas, DMS-1 can serve up to 256 lines over just four pairs of wires. There are currently 2,000 DMS-1s in operation to provide thousands of telephone subscribers with economic, improved service. The DMS-1A, and a new system called the DMS-1 Urban, can handle 512 and 544 telephone lines, respectively.

**DMS-10**  
DMS-10 can handle the needs of smaller communities requiring service for up to 8,000 telephone lines. The DMS-10M is a specially designed, compact version housed in a mobile cabinet on wheels. The packaged design virtually eliminates the need for engineering by telephone companies, permitting rapid and unassisted installation. DMS-10 also features Remote Equipment Modules to extend economically the capabilities of the central switch to surrounding areas.

More than 700 DMS-10s are in-service, including some 140 switches for 20 of AT&T's operating companies, and hundreds of other telephone companies across the U.S. and Canada, and in several other countries.

\*Trademark of Northern Telecom Limited

**The DMS-100 Family**  
The flexibility of Northern Telecom's modular hardware and software architectures has enabled the corporation to modify its large digital switches to serve all the different roles in the telecommunications network, and to meet the special requirements of particular customer groups, new markets, or countries.

For example, Northern Telecom has licensed its DMS-100 Family technology to two Austrian manufacturers to develop switching systems for that country. The corporation also licensed this technology to a Turkish manufacturer to produce DMS switches for Turkey's PTT. Northern Telecom has developed special features required by the U.S. military, the specialized and resale common carrier industry, and for cellular mobile radio-telephone system operators. There are now some 550 DMS-100 Family switches in-service or on order.

Reflecting the quality, reliability, and availability of Northern Telecom's DMS, AT&T's telephone operating companies have become major users for these systems. AT&T has recommended the DMS-1, DMS-10, DMS-100, DMS-200, and DMS-100/200 for use and has signed supply contracts with Northern Telecom. These contracts will be transferred to the operating companies when they are divested in 1984.

The DMS-100 Family of switches, when first introduced in 1979, offered about 300 features. Today, as new capabilities and members of the family have been added, the list of features is more than 1,000. And the total continues to grow while other manufacturers are still introducing their basic systems.

**DMS-200** can meet the needs of larger communities and cities needing a big switch for local calling. DMS-200 can serve up to 100,000 telephone lines and, with its Remote Line Modules, can economically provide service to smaller communities in surrounding locations.

**DMS-200** is a toll switch that can handle 60,000 trunks (long-distance) circuits.

**DMS-100/200** is a large switch combining local and toll capabilities.

**DMS-100 Scope Dial** was developed to meet the special needs of the U.S. Air Force which chose Northern Telecom's switching for its Scope Dial program to modernize telecommunications on its bases around the world. DMS-100's very-large capacity, proven reliability, advanced digital switching architecture, and potential for significantly reducing telecommunications costs, meets the rigorous requirements of the U.S. military's upgraded Automatic Voice Network (Autovon) and the global military network for telephone service.

DMS-100 Scope Dial switches are now installed at the Vandenberg base in California; Osan, Korea; Wright Patterson, Ohio; Eielson, Alaska; Hill, Utah; and four more are on order or being installed.

**DMS-200 Autovon** is a special configuration of Northern Telecom's toll switch to meet the demands of the U.S. Department of Defense, military departments, and other users in the Autovon military global communications network. Five DMS-200 Autovons have been installed in the U.S.

**DMS-250** was developed for specialized and resale common carrier companies in the U.S. such as Satellite Business Systems and MCI Communications. It enables these companies to benefit from, and to offer their customers the benefits of, the Digital World.

**DMS-300** is an example of Northern Telecom's experience in designing systems for international telecommunications. This large gateway switching system connects a country's telephone networks to the international telecommunications grid. DMS-300 is currently being used by Teleglobe Canada.

**DMS MTX** is the newest member of Northern Telecom's DMS Family. The DMS MTX (Mobile Telephone Exchange), introduced in 1983, is a part of the cellular mobile radio-telephone system being offered by Northern Telecom working with the General Electric Company in the U.S. As an example of the flexibility of DMS, customers who have already installed DMS-100, DMS-200, or SL-100 (large PBX) switches can add the cellular mobile radio-telephone capabilities to their existing systems.

**TOPS\*** (Traffic Operator Position System) is a fully integrated, automated system for telephone operators that provides them with privacy, comfort, and ease of operation, and offers the telephone company considerable efficiencies and cost savings.

**MAP\*** (Maintenance and Administration Position) is a unique capability offered as an integral part of the DMS-100 Family, comprising an intelligent terminal for use in communicating with the switch to analyze and diagnose its performance. MAP can examine the system from an entire frame to a portion of a telephone line card.

**SL\* Family**  
Northern Telecom's SL Family of digital business communications systems can meet the needs of organizations for 30 to 30,000 telephone lines. The corporation was the first to introduce integrated voice and data handling capability and has become the leading international supplier of digital PBXs and data packet switching systems.

The SL Family will serve as network controllers for voice, data, and other forms of information in Northern Telecom's OPEN (Open Protocol Enhanced Networks) World\*, a program announced in late 1982 to provide new digital systems, features, and terminals for efficient information management systems. OPEN World will enable Northern Telecom's switching systems to connect the

corporation's digital networks and terminals with networks and devices produced by other vendors, giving organizations the freedom to choose diverse systems that will most effectively meet their requirements for information handling.

#### SL-1

Northern Telecom's SL-1 PBXs can handle integrated voice and data requirements for small organizations needing as few as 30 telephone lines, to large businesses with up to 5,000 lines. The corporation is investing tens of millions of dollars annually to evolve and enhance the technology and capabilities of SL-1.

SL-1s are on order or in-service to handle 2.6 million telephone lines in 45 countries. Manufacturers in the United Kingdom, Sweden, Italy, and Korea have received licenses to manufacture and market SL-1.

#### SL-100

Larger organizations can benefit from Northern Telecom's advanced digital business communications systems technology by installing an SL-100. SL-100 can serve up to 30,000 telephone lines, making it the largest digital PBX available today. This PBX is based on Northern Telecom's proven DMS-100 system.

#### ESN

**ESN** (Electronic Switched Network) using SL-1 or SL-100, can link these PBXs and those of other manufacturers in sophisticated, cost-effective networks of 2 to 100 locations across the street or across a continent.

ESN's Communications Management Center (CMC) provides management with centralized control of its telecommunications network. CMC constantly records and analyzes telephone traffic, permitting changes to be made to the network as required. CMC's management features include user-billing and network-directory capability.

Other features, such as least-cost routing, can substantially reduce network costs by automatically finding the least expensive route for every call.

#### SL-10

The SL-10 bundles data in packets and digitally addresses and transmits the information at high speed with other users' data also bundled in packets. For most users, the elimination of the need for dedicated lines and charges only for transmission time used, can mean substantial savings.

SL-10 supports communications interfaces and protocols from many computer systems so that different machines in the network can communicate with one another. SL-10 networks are designed to grow as the need for data connections and traffic accelerate.

SL-10 forms the backbone of the Canadian Datapac and West German Datex-P networks. In the U.S., the Federal Reserve System uses an SL-10 network to handle funds transfers of more than \$100 trillion per year. Other SL-10 users in the U.S. are Bankers Trust Company and Contel Network Inc. Internationally, SL-10s have been chosen for installations in the U.K., Hong Kong, Switzerland, Portugal, the Republic of Ireland, Belgium, and Austria.

#### Transmission Systems

Digital transmission systems are the threads which bind the Digital World. Transmission systems carry information between points. Voice or data is carried from the home, factory, or office, or between central office switches by copper wire, coaxial cable, radio, and glass fibers to the telephone company or private network switches, and routed to the caller's destination.

Increasingly, optoelectronic systems incorporating fiber optics and laser technology are being used to transmit simulta-

neous digital voice and data signals through the global telecommunications networks.

#### DE-4E

Channel banks facilitate a cost-effective and efficient transition to the Digital World. Front-end devices converting analog signals to digital and vice-versa, make digital systems and products compatible with older generations of analog equipment.

Northern Telecom is the second largest manufacturer of channel banks in the world and the DE-4E is one of the most proven and reliable digital products available today.

#### PLC-1

Northern Telecom's Private Line Concentrator provides businesses and other organizations with the means to reduce dramatically the number of leased lines required in their voice communications networks, cutting line costs by as much as 50 percent. PLC-1 also provides network usage data for improved management of the network.

#### T1 Mini

A T1 Mini amplifies and regenerates voice and data signals as they are carried through the transmission systems. With its 24-channel capacity, the T1 Mini repeater is designed to meet AT&T specifications.

#### TIC

The T1 Mini's brother, the TIC has all the features of the smaller system with twice the capacity.

#### Digital Radio

Digital signals for voice, data, and video can be transmitted through the air. Northern Telecom's expanding family of digital radios currently includes 4ghz and 8ghz systems.

#### Optoelectronics

Northern Telecom has been developing and installing fiber optics systems since the early 1970s and continues to lead in advancing optoelectronic technology. We have supplied over 150 fiber optic transmission systems, the equivalent of more than 62,000 miles of fiber. Lightwave communication through glass fibers is practical and economical for voice, data, and video applications.

The successful application of fiber optics systems to digital telecommunications means longer transmission ranges of up to 30 miles without amplification by repeaters. Fewer repeaters means less field electronics, higher reliability and lower installation and maintenance costs. Glass fiber is smaller and lighter than conventional cable systems and is free from electromagnetic interference.

Northern Telecom offers complete optical fiber transmission systems, including single-mode and multimode fiber and compatible components and systems' designs custom-tailored to meet present and future customer requirements. In Saskatchewan, Canada, for example, Northern Telecom is working with Saskatchewan Telecommunications, the province's telephone company, to produce and install a 2,000-mile fiber optics network. This digital system is the longest fiber optics network being put in service, in the world. It will provide integrated voice, data, and video (cable television) services to customers over 100,000-square-miles.

For more information on Northern Telecom and its products contact: Northern Telecom (U.K.) Ltd, Langton House, Market St., Maidenhead, Berks., SL6 8BE Tel. (028) 72921.

**nt** northern telecom

## WORLD TELECOMMUNICATIONS XIV

**NORDIC COUNTRIES:** Close co-operation exists in the region, with Sweden the leading light

## Swedish expertise enjoys world ranking

WITH THE HIGHEST telephone penetration in the world, and some of the lowest tariffs in Europe, Sweden has for long held a leading position in the development of telecommunications. At the same time, in the shape of the L.M. Ericsson group, the country can boast a company which was among the first in the world to develop and install an all-digital public switching system.

Since its introduction in 1977 Ericsson's AXE system has been adopted by more than 70 telephone administrations in 48 countries, and over 6m subscriber lines are already installed or on order. Pakistan is among the most important recent new customers.

Over the years a close co-operation has been built up in the Nordic region to co-ordinate the planning of the telecommunication services between the four Nordic countries. The co-operation was formalised in an agreement signed in 1980 by all four telecommunications administrations, and in practice the four states have been working closely together for much

longer. Some projects, certainly, have not always reflected such a great degree of harmony. The development of a joint telecommunications satellite has been the subject of years of wrangling, but Sweden, Norway and Finland at least appear now to have reached agreement to press ahead with the SWK 1.5bn Tele-X project.

### Satellite stake

At present, Sweden has an 85 per cent share and Norway 15 per cent, but it is expected that Finland too will take a small share in the Tele-X satellite, opening the way for certain Finnish companies to become involved in the supply of equipment.

Satellite communication has been a major focus of co-ordinated research effort, and international satellite communications to the Nordic area are channelled through an earth station located on Sweden's west coast.

In common with several other countries, Sweden has moved in

recent years to liberalise some areas of telecommunications and certain limited sectors were opened up to competition in the late 1980s. The role of Televerket, the Swedish telecommunications administration, was modified somewhat during the previous non-Socialist government, but it still plays the central role in the development and introduction of new technology in Sweden.

Televerket has maintained the monopoly in the supply of all voice equipment including PABXs and modems for operation at speeds of over 1200 bit/s. It was also allowed to form a subsidiary Teleinvest to act as a holding company for all of its interests in areas where it competes with outside concerns.

Televerket overall was re-organised as long ago as 1975 when a great deal of decision-making was delegated to local areas. It is today acknowledged to have one of the highest levels of manpower productivity in Europe and one of the highest standards in terms of installation, repair times and maintenance standards.

In terms of overall equipment supply, Televerket holds still a very strong position and this is unlikely to be weakened by the current Social Democratic administration in Sweden which took over power 12 months ago after an absence of six years. Apart from areas where it holds the monopoly, Televerket also competes very strongly in sectors where private supply is permitted too.

There is only muted criticism of Televerket's monopoly in the provision of telecommunication services and its monopoly over the supply of most types of equipment.

Televerket's subsidiary, Teleinvest, was formed as a response to the liberalisation of certain areas of telecommunications activities, in order to improve central administration's ability to compete in new sectors. Among the subsidiaries grouped in the new holding company are Swedcom, Telelarm, Teleforsen, Telstar and Nerton in Norway.

Sweden is a telecommunications consultancy, chiefly doing

business in the developing countries, while Swedcom (Swedish Telecoms Contracting) was formed just under three years ago to carry out contracts for the telecommunications administrations in other countries.

### Status undecided

Still to be decided is the exact status of Televerket's factories in its industrial services division, but it is possible that they will become an operating company under the Teleinvest holding group despite opposition from the unions.

Among Televerket's other interests one of the most important is its 50 per cent-owned affiliate Elmetel Urvicke AB, the development company established jointly with L M Ericsson in 1970.

It is engaged in research, design and development and among other projects was responsible for developing the very successful AXE electronic telephone exchange.

According to Ericsson the AXE system is its most import-

ant means of competition and it claims that none of its rivals in Europe, Japan or the U.S. have nearly the same widespread acceptance for their modern systems. The introduction of the AXE system on the world market, followed by a number of system selections in its favour, has helped Ericsson to increase its share of the world telephone exchange market from less than 10 per cent at the beginning of the 1970s to around 13 per cent today.

With sales in 1982 of Swkr 19.6bn and 68,300 employees worldwide Ericsson is Sweden's sixth largest corporation. According to Grieveson Grant, the UK stockbrokers, in their recent investment analysis of Ericsson, the company's deliveries of AXE equipment should see a further sharp rise over the next two years.

In the process the larger part of exchange production in Ericsson's major overseas subsidiaries will switch over from electro-mechanical equipment to electronic with a saving of up to three quarters in actual pro-

SWEDEN SUBSCRIBER MARKET: SOURCES OF SUPPLY				
Equipment Type	Manufacture	Supplier	Installation	Maintenance
Telephones	PTT (private)*	PTT	PTT	PTT
PABXs	PTT	PTT	PTT	PTT
Telx Terminals	Private	PTT	PTT	PTT
Modems	1 Up to 1200	PTT+ private	PTT	Supplier
	bit/s	Private	Private	PTT
	1200 bit/s	PTT	PTT	PTT
Faximile Terminals	Private	PTT	Supplier	Supplier
Telex Terminals	Private	PTT	Supplier	Supplier
Videotex Terminals	Private	Private	Supplier	Supplier

Note: \* From December 1982, Televerket will supply two imported Telex phones.

\* Telexphones made one PABX under license from a Canadian company.

† Telexphones operating at 200 baud over leased circuits must be privately supplied.

‡ 300 sets until July 1982.

Source: Logica.

duction time. "The result should be a very rapid rise in profits on public telecommunications," says Grieveson Grant, even though it assumed that Ericsson's share of the world market will not expand much further after the rapid growth of recent years.

There has been a long history of co-operation between Ericsson and Televerket. In general terms, equipment developed by Elmetel is manufactured for the telecommunications administration by its

Kevin Done



Scanning a module in the ITT System 12 exchange (right). The system has been granted full technical approval by the Deutsche Bundespost—the first step towards its use in Germany's trunk communications network.

ITT describes System 12 as the most important in the group's history.

### BELGIUM: Exports are the industry's lifeline

## Timely export coup in deal with China

IN BELGIUM'S small but internationally successful telecommunications industry, they called Bell Telephone Manufacturing's \$250m contract to supply its digital System 12 telephone switching system to China "the sale of the century". From start to finish, the deal took 10 years to negotiate and was won in the face of fierce international competition.

The turning point seems to have been a visit earlier this year by a Chinese delegation to Belgium, where it saw the Bell operation, a subsidiary of ITT.

"Besides showing the delegation that System 12 was already operational in the Belgian network, we also took them to our telecommunications plant at Geel. There the visitors could see with their own eyes that System 12 was already in volume production whereas our competitors stated that it was still only a concept maturing in the minds of our engineers," said Mr Eugène van Dyck, Bell's chairman. Though owned by ITT, Bell telephone manufacturing owes its name to American Telephone and Telegraph, which sold it in the 1920s.

The contract came at a handy time; conditions in the industry in recent months have not been easy. Fabrimetal, which groups together Belgium's mechanical and engineering industry, has noted that both orders and deliveries have been falling off.

### Slack investment

The reason is the universal one: the recession has caused a slackening in investment as public sector authorities, the main buyers of equipment, have tightened their belts.

In the first quarter of this year, delivered from Belgian telecommunications were worth BEF 6.9bn, roughly identical to the level in the same period of 1982. Orders in the first quarter were BEF 6bn, which was 17 per cent down on the 1982 first quarter.

The order which Bell won in China covers that tendency. Although the order will not necessarily attract other companies in the sector, it emphasises the importance of Bell in the Belgian industry. Bell, according to Fabrimetal, probably accounts for about half the business of the industry.

The contract also points up another significant factor about the Belgian industry. This is its dependence on foreign markets to survive. Bell itself has to export, at least half of its products.

The Belgian domestic market is simply too small to take all the output of the sector. With Sweden this makes it an oddity among the major telecommunications equipment producers. Just over a quarter of Belgian output is sold internally, which means to Régie des Téléphones et des Télégraphes (RTT).

By contrast 84 per cent of Italian output, 75 per cent of British output and 59 per cent of West German output are absorbed on the domestic markets. State consumers traditionally tend to favour the products of their domestic com-

panies.

Belgium, though, has no huge multinational telecommunications group of its own, in the sense that West Germany can boast Siemens or the UK can boast GEC and Plessey. Indeed there is a strong international flavour among the companies in the sector.

Of the other principal companies located in Belgium, GTE ATEA is part of General Telephone and Electronics Corporation of the U.S., ACEC is an associate of Westinghouse of the U.S., Siemens and Phillips are owned outside Belgium, and Agfa-Gevaert is owned by Bayer. Bell telephone manufacturing owes its name to American Telephone and Telegraph, which sold it in the 1920s.

The international links are long-standing. Bell, for example, set up operations in Antwerp over a century ago. It has been an integral part of Belgian industry in a sector which the Government is keen to foster as part of the drive to shift the traditional emphasis of Belgian industry away from the nineteenth century industries like steel and textiles.

The Bell contract in China was won in alliance with the Government, which not only played a diplomatic role in seeking an easing of U.S. exports on high technology exports from the West but also provided interest free credits to China.

But this decision was not quite as simple as it looked, because the money has to be spent on a regional basis—BEF 952m in Flanders, the Dutch speaking part of the country, BEF 602m in Wallonia, the French-speaking part, and BEF 446m in Brussels.

At the same time the Government decided to create a working group which would look at the whole question of how orders for telecommunications systems would be spread between the three different areas of the country.

The linguistic and regional differences, which play a major role in Belgian politics, are equally a live element in the telecommunications sector. It is not immune from the growing pressure in Flanders to see that region's growing power, both in terms of the population and its politics and in its contribution to the national economy, reflected in the way national institutions place their orders.

This year RTT is opening and then enlarging Teletex documentation transmission services. Next year it plans to open an automatic Teletex service and an electronic messenger service. The following year it will start a range of satellite services based on Telecom 1 and the European Communication System. The first optical fibre circuits come into operation on a small scale this year.

Such developments, although not individual to Belgium, are a natural response to the increased pressures being put on the RTT network. These pressures come through in RTT receipts.

### Regional basis

But this decision was not quite as simple as it looked, because the money has to be spent on a regional basis—BEF 952m in Flanders, the Dutch speaking part of the country, BEF 602m in Wallonia, the French-speaking part, and BEF 446m in Brussels.

Mr Scherpenhuizen does not accept Mr Swarttouw's argument that the PTT should become independent, but does accept that the idea could be re-examined in a few years' time.

The outgoing head of the PTT, Mr Philip Leenman, who retires next April, said recently

Paul Cheeseright

BIG CHANGES are in prospect for the Dutch telecommunications industry. The Government in the Hague is expected to announce proposals within the next 12 months which should result in the privatisation of much of the network.

A report has already been prepared by Mr Jap Scherpenhuizen, the state secretary for telecommunications and the top management of the Dutch PTT. This is now being considered by officials of the economics, finance and telecommunications ministries before being presented to a Cabinet information committee under the chairmanship of Mr Ruud Lubbers, the Dutch Premier.

Mr Scherpenhuizen said last month that the PTT's monopoly of the network would in future be confined to telephone apparatus and infrastructure. Private concerns, he said, would be able to compete openly in the non-telephone sectors, particularly in the latest, high-technology areas.

The latest report follows a discussion paper produced 18 months ago by a committee under Mr Frans Swarttouw, chairman of Fokker, the Dutch aerospace group, which had urged widespread privatisation and a severing of the existing links between the PTT and the Government.

Mr Scherpenhuizen does not accept Mr Swarttouw's argument that the PTT should become independent, but does accept that the idea could be re-examined in a few years' time.

Two new satellite ground stations are to be established next year at Burum, in Fries-

land, to add to the two already established over the Indian Ocean. CONTINUED ON NEXT PAGE

own those on which it will collaborate with other interests, those which it will contract out, and those it hopes other companies will develop on their own.

Telefonica will take on an extended role in determining standards and will provide large-scale testing facilities for outside enterprises. The company's research effort last year, Pts 1.5bn (\$10bn), backed up by Pts 3bn among its suppliers, was proportionately well below that of other major European countries. It is now investing up to Pts 3bn on a new research centre and plans to spend Pts 1.5bn a year running it.

The programme sets the main lines for development of technology (with priority given to microelectronics and software), products (notably terminals) and services.

These plans include public fax and telex services. The latter, for which a pilot service is under way, will use Spain's Iberpac package data network as main carrier. This network, which started in 1971, was the first public shared service of its kind in Europe, initially based on Honeywell computers but now employing hardware from Seconics, a joint venture between Fujitsu of Japan, Telefonica and INTI, the Spanish state holding company.

As for videotex, Spain launched a pilot scheme in time for last year's World Cup but is wary about over-estimating the potential public demand. As a result, operating plans have been put back with a service initially limited to businesses due to start next autumn.

Development in optical fibres has been limited. Spain's existing cable network being relatively new, although four

David White

### NETHERLANDS: Big—albeit controversial—changes are in prospect

## Moves to privatise much of network

that the importance of an effective infrastructure for communications industry, in the widest sense of the word, was so great that the privatising of vital PTT sectors, such as posts and telecommunications, must be ruled out.

Mr Cor Wit, the incoming director-general, is more mild in his criticism of the Swarttouw report. Much of it, he says, could be acted on but telephone equipment must remain a state monopoly, partly to ensure the continuing efficiency of the service and partly to safeguard the jobs of 27,000 employees.

Potential flood

Mr Wit's expressed concern over a potential flood of cheap East bloc telephones and "Mickey Mouse" phones from Taiwan appears not to have fallen on deaf ears within the Government. Mr Scherpenhuizen's clear dislike of any opening up in this area is bound to disappoint commercial manufacturers of hand-dial sets, but the big money in the end is likely to be in the satellite and computer-based alternative communications systems, and here, at least, the gates are almost certain to be opened.

In 1984 the PTT intends expanding and updating semi-electronic exchanges in a number of cities, including Rotterdam and The Hague. Glass fibre cables are to be laid in Rotterdam, and there will be Dutch involvement in the laying of a new fibre cable between Britain and Belgium, to be operational by 1986.

Two new satellite ground stations are to be established next year at Burum, in Fries-

NETHERLANDS SUBSCRIBER MARKET: SOURCES OF
---

## WORLD TELECOMMUNICATIONS XV

**IN THE** last few years Canada has emerged as a leading supplier to the world market for telecommunications systems. Two companies dominate the Canadian scene, Northern Telecom and Mitel.

Northern Telecom, 53 per cent owned by Bell Canada Enterprises, the controlling group of the largest telephone operating company in Canada, has become the second largest telecommunications equipment manufacturer in North America, beaten only by Western Electric, and the sixth largest in the world.

Its sales last year topped C\$3bn, twice the level five years ago.

Mitel, which in 1975 had sales of only C\$900,000 last year had revenues of more than C\$250m and with around 13 per cent of the highly competitive U.S. market for private branch exchanges is running neck and neck with Rola of California.

The success of Northern Telecom has been built on daring technical innovation and a strong home base. Canada is the second largest country in the world and spreads across four time zones. As Mr Richard Sturberg, director of Strategic Planning at the Federal Department of Communications put it: "Telecommunications is as central to holding the country together as railways were in the last century."

In 1976, just 100 years after Alexander Graham Bell, the Scots inventor who emigrated to Canada, patented the telephone, Northern Telecom, supported by its parent company, made the decision to try and steal a march on the competition and produce a full range of new generation digital telephone exchanges.

Daring technical innovation leads to success for Northern Telecom, as Nicholas Hirst reports

## Canada emerges as world supplier

Northern Telecom was bringing up-to-the-minute computer technology to the telephone business. It was a gamble. From a level of C\$33m in 1973 Northern Telecom's research and development spending has risen to C\$241.4m in 1982 for a total of C\$1.05bn with the majority going on digital technology.

It has paid off. Net income in the first half of this year was up 80 per cent at C\$109.5m before an extraordinary gain from a depressed Canadian market. Northern Telecom has become the darling of the Toronto Stock Exchange with its shares rising to a high point recently of C\$60.4 from C\$27.4 earlier in the year after a fall for three split.

Competitors such as the Swedish L.M. Ericsson; ITT and Western Electric are now trying to catch up.

"I don't think any one of the main manufacturers comes anywhere close to Northern Telecom," said Mr Francis McMenamy of Northern Business Information of telecommunications industry research organisation based in New York.

Mr Walter Light, chairman and chief executive of Northern Telecom says the company now has a two- to three-year technological lead. It has fully digital public and private exchanges serving 14m telephone lines in 50 countries, but the biggest market is the U.S.

Northern Telecom broke into the AT&T market in 1980 when the giant American telephone group approved the

sale of its DMS-10 small local exchange to Bell operating companies.

A new four-year contract was signed in June this year for Northern Telecom's larger DMS-100 family of large exchanges and toll switches.

With sales of transmission systems AT&T and the Bell operating companies are now Northern Telecom's largest customers in the U.S.

Analysts believe that with the divestiture of AT&T's operating companies next year, Northern Telecom will be in an even stronger position to increase sales.

Sales in the U.S. now account for 55 per cent of the total compared with 32 per cent in Canada and the balance from other countries. Conversion to digital by companies in the Bell system has been slow with only 2 per cent of AT & T's total lines using digital switching compared with 19 per cent for the independents. But while sales to the Bell system offer scope for growth, Northern Telecom is increasingly looking to overseas markets.

In August, Northern Telecom signed a C\$800m five-year contract to supply digital switching systems to Turkey and, on October 6, announced a C\$12.5m investment in the UK to take advantage of the opening up of the British telecommunications market.

Mr Light told a press conference:

"Orders we have received for our digital switching systems from some 50 countries are just the beginning. We

expect to be viewed as more aggressive in the future."

While Northern Telecom has been going from strength to strength, Mitel has been running into problems. In contrast to Northern Telecom's strong share price this year to C\$37.5 to a low of C\$15.5 and continues to trade around that level.

The first blow came in June when it announced it would not be continuing its partnership with IBM to develop a new line of switching systems.

IBM had chosen competitor, Rolm, instead. Then, in July, Mitel announced its first-ever quarterly loss of C\$4.5m and then a further loss of C\$3.5m was reported for the second quarter compared with a profit of C\$4.4m in the corresponding period.

Mitel is saying it will make a profit for the year as a whole, but its fast growth image has been badly tarnished.

Marketing of its first family of fully digital switches, the SX-2000 super-switch is a year late. And even the company's public relations co-ordinator, Diana Daghofer said: "We have had a reputation of talking a bit too early and a bit too brashly about our products."

Much is riding on the future of the SX-2000. In the year to February, 1982, out of deferred development costs of C\$15m, 70 per cent were related to development of the SX-2000.

In the private branch exchange market digital equipment is growing fastest.

Mitel is now planning to introduce a stripped-down version of its super-switch later this year with limited capability for data transmission.

Full volume production of the stripped down version will begin in the spring and the full system should be available a year later.

Analysts say Mitel expanded too fast with too many manufacturing facilities around the world and under-estimated the difficulties of developing a large digital switching system, but that it is now attempting to get its operations under control.

## New appointment

A new chief operating officer has been appointed and the company has ceased development of its Skyswitch, a satellite communications switching system and started its semiconductor manufacturing plant in Vermont at a cost of C\$1.2m.

Elsewhere, analysts are eagerly waiting to see what the American Tie Communications does with Plessey Canada, sold by its British parent in June.

Tie Communication is regarded as one of the best marketers of "key systems" — switchboards for the small business market — in North America.

Plessey engineers had developed a small, highly flexible private branch exchange called the K2 which some analysts believe could become an extremely successful product, especially when backed by Tie's expertise.

Meanwhile, the Canadian domestic telecommunications market is in a state of flux. Canadian regulatory authorities allowed Bell Canada to re-organise itself earlier this year setting up a new holding company, Bell Canada Enterprises.

Its telephone-operating company, Bell Canada, remains regulated by the Canadian Radio-Television and Telecommunications Commission, but profits from other divisions will no longer be taken into account in approving its rate structure.

This leaves the group free to compete on the international market without the fear that profits it earns will end up subsidising Canadian telephone users.

In July, Bell raised C\$33.6m by offering 12.6m shares to help it take advantage of new opportunities.

At the beginning of May, it had announced a new C\$1.6bn five-year contract to manage Saudi Arabia's telephone service. Bell Canada International now has 35 projects in 20 countries.

Bell and provincial telephone companies outside of its operating areas of Quebec and Ontario retain a monopoly of public voice transmissions, but this seems likely to change.

Mr Francis Fox, the Communications Minister, told a House of Commons committee in May that his department intended to move to a competitive rather than a regulated environment. This could allow long distance discount operators to enter the market as they have in the U.S.

Regulation, however, is divided between Federal and provincial authorities and any changes to the present system could be vigorously fought.

What worries the Department of Communication is that if the Canadian telephone market is not opened up to free competition, business users could begin to route their calls through the U.S. where a competitive market exists.

## Netherlands move to privatise much of the network

CONTINUED FROM PREVIOUS PAGE

Last month, initial tests began of a Dutch test communications system, known as democom, by means of which messages can be exchanged and recorded along glass fibre connections. Public testing of the system, involving some 750 subscribers, is to start in the New Year.

In total, the PTT will invest round Fl 2.9bn in 1984—Fl 50m more than this year. Naturally, the postal service will account for part of this total, but the bulk will be in the field of telecommunications.

Glass fibre is already becoming a reality in the telecommunications field in Holland. In a few months time, two main telephone exchanges in Rotterdam will be joined by the new product, NKF-Kabel, a subsidiary of Phillips, is providing both

the fibre and the special welding equipment required to effect the links.

The PTT believes that glass fibre is already a viable system over short distances and believes that by the 1990s a complete network will have been established. Traditional coaxial cable systems have to be boosted approximately every three kilometres. Glass fibre can carry information over 25 kilometres without trouble.

Dominating Dutch telecommunications is, of course, Phillips, which on August 1 this year signed a joint venture agreement with AT&T of the U.S. covering activities in the fields of public telephone switching and transmission. Initially at least, the focus will be on the AT&T digital switching centre. The American cor-

poration will provide the basic product, while Phillips will contribute marketing and specific development for different customers. The joint venture workforce will eventually reach 5,000 at its Dutch headquarters, and there are high hopes that lucrative contracts round the world can be secured by this pooling of knowledge and experience.

Phillips has already proven, along with Ericsson of Sweden that it can produce the goods on a large-scale. The Phillips-Ericsson joint venture is currently installing a vast, sophisticated telecommunications network for Saudi Arabia, worth some Fl 14bn.

Phillips is also active in transmission systems purely of its own development, such as the new 563 Mbit/S coaxial line

system and the 140 Mbit/S repeaterless monomode optical fibre system operable over 40 Kilometres. Through its UK subsidiary, it is engaged in cellular mobile radio, and its new Sophonet wide area office automation and data handling system is expected to be a significant money-spinner.

Philips' telex systems are already widely used in the Netherlands, and the new Pactex terminal features powerful memory and message editing functions and a high-resolution bi-directional printer.

In 1971, Rotterdam opened the first computer-controlled telephone exchange in the world. This system has since been improved, and electronic automation has spread throughout the country. Push-button dialling from city-centre call-

boxes is increasingly common, and the latest generation of phone booths will be connected to a toll-free information service instead of being supplied with costly and instantly out-of-date telephone books. Many telexes are now electronic, and this trend is increasing.

View-data is available in general areas, and packet-switched Data service for large users was introduced in 1980.

## Set to grow

With a partial deregulation of the PTT clearly on the way, the market for private services is clearly set to grow. The compact nature of the country is bound to limit development in one area. Vast distances at least for internal communications traffic, are never covered in the Netherlands and cordless

telephones are frowned on by the Government as liable to create chaos in the dense Dutch system. Otherwise, it's all systems go.

The main areas likely to be open to free competition in the future are computer-based View-data, the information-handling service based on a central computer and client units, is already a free area, supervised by the PTT and using its land-lines. But the system (known generically as videotex), is expanding, and a nationwide network of services is envisaged for later in the decade.

Teletex, the high speed, multi-function follow-up to Telex, is another system that is set to expand fast in the Netherlands, and once again it is foreseen that private enterprise will be

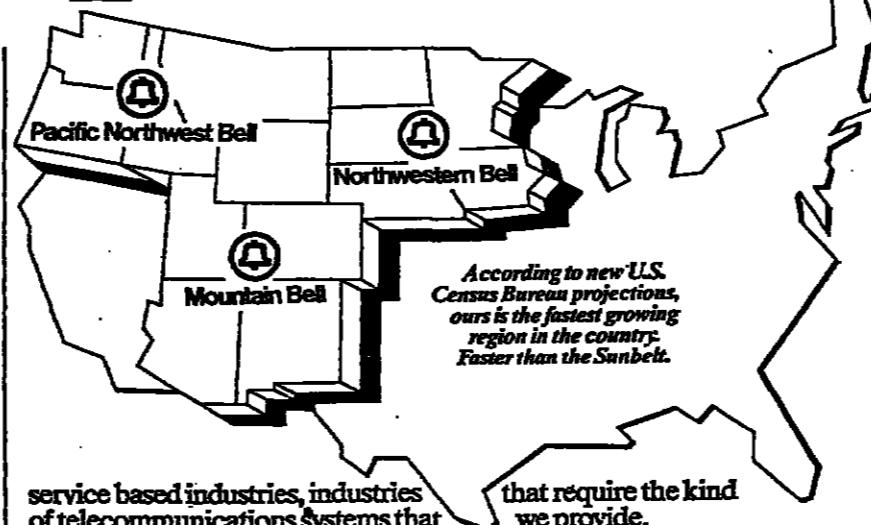
heavily involved. Computer and word-processor link-ups, both nationally and internationally, are intended as the end-result of Teletex, and while the PTT, or another single body, would continue to provide the information transportation, the provision of equipment and systems would be open to competition.

The leasing of lines and of bulk capacity is more controversial. Neither the Government nor the PTT are believed to favour the leasing of lines that could then be sub-leased (re-sale). However, there is some discussion of re-sale being permitted if the sub-leased line provides an enhanced service, possibly linked to word-processing or computers.

The Centrum Voor Informatie Beleid (CIB), an industry-sponsored lobby group frequently consulted by the Government, believes that the provision of low-cost telephone lines on a sub-lease basis — can be prevented if value-added services are made a condition of the sale.

CIB experts consider that the Dutch telecommunications industry has stood still for too long, and that the time for a change in direction has arrived now that the national network is rapidly being updated by digital and other electronic means. It agrees that the basic telephone and telex systems and the infrastructure must remain regulated — although not necessarily by the PTT — but wants to see private enterprise providing much more of the customer's equipment and services.

## It is impossible to think small in a place this big.



his book, *Megatrends*, are in US WEST territory. Ours is a diverse and dynamic region, capable of accommodating the evolving decentralization of America with land, natural resources, trained individuals and a stimulating environment.

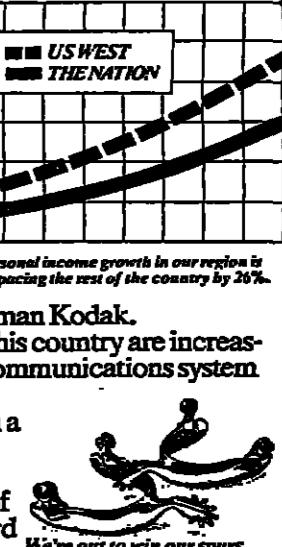
This environment is a natural setting for telecommunications growth. The increasing base and the increasing capacity to service that base will nurture continued progress.

We serve 14 states populated by 27 million people, encompassing 43% of the continental United States. We employ more than 80,000 people and manage over \$15 billion in assets. On our first day in business we will be among the *Fortune* top 50. Bigger in assets than Xerox, Westinghouse or Eastman Kodak.

The new and developing industries of this country are increasingly dependent on the information their telecommunications system can bring them. And we bring them the future.

Indeed, it is impossible to think small in a place this big.

For more information about US WEST, address your request to: John Trygg, Director of Investor Relations, US WEST, 7800 East Orchard Road, Suite 290, Englewood, Colorado 80111.



\*Based on projections by the Joint Center for Urban Studies.

Source: US Census Bureau, 1980-1989.

© 1983 US WEST. All rights reserved.

US WEST is a registered trademark of US WEST Telephone Company.

*We're out to win our spurs.*

*US WEST*

*Telephone*

*Telex*

*Computer*

*Information*

*Equipment*

*Services*

*Components*

*Software*

*Consulting*

*Engineering*

*Manufacturing*

*Construction*

*Transportation*

*Storage*

*Processing*

*Manufacturing*

*Marketing*

*Research*

*Development*

*Manufacturing*

## WORLD TELECOMMUNICATIONS XVI

**ASIA:** The demands of the community as a whole, including the poorest, cannot be overlooked says Dinah Lee

## Rapid growth for fast data transmission

**FAST AND FLEXIBLE** methods of data communication, once the preserve of multinational companies, is quickly becoming one of Asia's fastest growing industries, increasingly aimed at medium and small business operations as well as the giants.

However, communications experts taking advantage of Asia's phenomenal growth cannot overlook the demands of the general community which includes the very poorest. In this regard, few contrasts could be greater than in Hong Kong where free telephones are still readily available to pedestrians stopping at fast-food counters and local shops and, at the same time, the Hong Kong Telephone Company could boast, until recently, the world's largest urban optical fibre network of approximately 3,000 fibre-km installed.

This claim was only recently superseded by Buenos Aires poly on domestic communications which bought a larger system and are equally protective of their markets.

"You often see the most modern systems in developing countries that can buy the latest and the best available," said the assistant general manager of Hong Kong Telephone Company, Mr Brian Kennedy.

He described the race to dominate Hong Kong's growing market as highly competitive.

"We are threatening the telex market and they don't like it," he said when describing the telephone company's two-year data message service.

### Developed

Using existent phone lines, the DMS system offers customers what the industry calls "store and forward" services.

Instead of using a telex machine, a DMS customer transmits his message over the telephone line with the help of a "modem" attachment to the telephone company's computer from which it is sent to a computer in the U.S., UK, Tel Aviv or South Africa.

The system as employed in Hong Kong was developed in a joint venture with a company in Tel Aviv, Argaman, and introduced two years ago.

Mr Kennedy claims that it cuts telex costs by 25 per cent for transmission to the U.S. and UK, he adds that rivals for the market, Cable and Wireless, tried to delay a licence for DMS by protesting that it would infringe their licence as the British colony's telegram and telex monopoly.

He said that not surprisingly, both Kokusai Denshin Denwa Company (KDD), the Japanese international carrier and Nippon Telephone and Telegraph public corporation (NTT) the

5.2m telex minutes, and is expected to grow by 10-15 per cent a year or more.

Cable and Wireless has introduced only in September their competitor - Dialcom - which they claim is error-free, using what is called "parity and flow control" to catch typographical errors introduced in transmission.

Using a microprocessor terminal, a customer "keys" into his "electronic mailbox" with his secret password and can store, send or retrieve material. For this reason it is called a "store and retrieve" system.

"We see our system as keeping telex business off the phone lines. We think the phone lines are for conversations," said Cable and Wireless.

The main attractions of the DMS system to users is the fact that the telephone system is already installed and office workers can prepare messages on word processors, far easier than punching a telex tape. What makes the calls faster and cheaper, is the telephone company's "packet switching system" which sends the data at speeds around 4,800 baud. (A "baud" is a unit of telegraphic signalling speed, corresponding to one dot per second, and named after a French engineer, Baudot.)

The signal is also faster because one message can be piggy-backed on to the minute gaps in another transmission, called "multi-plexing". One of the drawbacks of the DMS system is that it isn't "interactive" so two parties cannot chat back and forth as they can on a Telex. But for Hong Kong customers, merely awaiting for ten times to receive the capability of DMS to send the message whenever possible by multi-plexing or along different transmission routes is a godsend.

Another drawback is the system's dependence on the clarity of the telephone line, particularly difficult to count on from countries like Malaysia, Thailand, the Philippines or Indonesia.

To a certain extent, the line can be specially conditioned to filter out static but other systems guarantee fewer "corruptions" of the message.

Despite these problems, Hong Kong telephone has said it hopes that DMS will have captured 40 per cent of Hong Kong's telex market in a few years' time.

Last year, that market was

less' Asia-Pacific sales manager, Mr Jim Carman.

The Cable and Wireless system also uses a "packet switching system" to speed the user to receive information as well as send or plug into other commercial data transmission systems like videotext and the Reuters finance wire. However, neither system publishes a directory which means that a sender into Dialcom or DMS must know the addressee's code, or number.

Interestingly, in a region where the dominant languages for anything besides international business are Japanese, Mandarin or Cantonese Chinese, none of them cope with the problem of transmitting ideographs, as well as old-fashioned characters.

There are approximately 42,000 customers in the U.S., 34,000 in Canada.

At the moment, Cable and Wireless are negotiating to extend the service to Korea, Manila and Taiwan. It is

anywhere else in the world.

Although "fax" cannot be edited or manipulated as easily as messages on a word processor, the Japanese do not seem to mind since so much more of their business communication is handwritten.

What is more, Cable and

Wireless charges are cheaper

than KDD's, so many customers

with multiple lines route

through Hong Kong, rather

than Tokyo, e.g. companies in

Korea. Nevertheless, KDD say

that 40 per cent of overseas

phone calls are data (not

voice) messages and 90 per

cent of those are facsimile.

If messages can be stored,

delayed, relieved, sped up and

generally treated as instant-

aneous conversations without

the concern of cost or length,

Asian businesses can literally

do their business in their sleep.

Sun Hung Kai Research, one with the Chinese University of Hong Kong and one in-house project.

Cable and Wireless has been using for some time a computerised translation service for their telegram service interpreting numbers for characters and vice versa.

Hong Kong and the South East Asia region in general is likely to continue to grow in this direction largely because of its growing financial importance, coupled with the awkward time zone.

If messages can be stored, delayed, relieved, sped up and generally treated as instantaneous conversations without the concern of cost or length, Asian businesses can literally do their business in their sleep.



The Cable and Wireless earth satellite station in Hong Kong, facing competition in one of the world's fastest-growing markets

Japan is under intense pressure to increase purchases abroad, reports Roy Garner

## Tokyo anxious for early settlement

WITH THE days fast ticking away before President Reagan visits Japan in early November, the Japanese government is becoming increasingly anxious that some form of early settlement can be achieved over a key bi-lateral trade issue: price bids of foreign equipment by the nation's telecommunications monopoly, the Nippon Telegraph and Telephone Public Corporation (NTT).

NTT's annual procurements of telecommunications equipment are worth around \$3bn and, although some people would be happy to see Japan's market return to its previous closed state, most Japanese industry leaders, together with the Government, are anxious to see the agreement renewed.

Pressure from the U.S. and Europe over the opening up of NTT to foreign goods purchases first came to a head in late 1980. At that time NTT was still pursuing a strictly buy-Japanese policy, obtaining its equipment needs from the "NTT family" of favoured domestic makers.

The failure of foreign companies to gain a respectable foothold in the NTT market threatens not only to aggravate the strains caused by the overall U.S. trade deficit, which this year is expected to amount to approximately \$20bn (not to mention the UK deficit, which reached £1.05bn in Jan-May 1983), but it also puts in jeopardy the proposed renewal of a three-year telecommunications market opening agree-

ment, signed in 1981, which is due to expire in December. The agreement is of a reciprocal nature, allowing Japanese telecoms equipment makers the valuable privilege of non-discriminatory access to U.S. contracts, and, although some people would be happy to see Japan's market return to its previous closed state, most Japanese industry leaders, together with the Government, are anxious to see the agreement renewed.

Pressures from the U.S. and Europe over the opening up of NTT to foreign goods purchases first came to a head in late 1980. At that time NTT was still pursuing a strictly buy-Japanese policy, obtaining its equipment needs from the "NTT family" of favoured domestic makers.

The Japanese argue that they have done everything possible to enable foreign companies to bid for NTT contracts on an equal footing. These moves have included the acceptance of applications filed in English, and registered at NTT offices abroad. NTT has also sent delegations to the U.S. to explain the nature of NTT's procurement and bidding procedures to telecommunications makers, and to encourage their participation. The Japanese complain that although these import promotion seminars have been held in U.S. cities, few representatives from the U.S. telecommunications companies bothered to turn up, a fact not denied by the U.S. side.

They view the current NTT debate as being conducted

primarily on a political level, while on the business level NTT, while as a buyer, feels it is in an unnatural position in having to develop interest among potential sellers.

### Unfair advantage

The U.S. answer these charges of apparent opacity on the part of Japanese manufacturers by claiming that NTT's long history of exclusivity has led smaller U.S. makers to conclude the market cannot reward the effort required for its successful penetration.

The U.S. also claims that Japanese companies retain an unfair advantage in NTT business through their ready access to its basic research projects and is demanding that its makers be allowed to participate in these NTT research structures, as a means of ensuring their goods will be of marketable specifications.

Several U.S. companies already in Japan, and committed to the acquisition of NTT business, have seen good results, and the chief problem now lies in encouraging the smaller U.S. manufacturers to invest in the Japanese market.

Rolm Corporation, for example, beat both Japanese and foreign makers to become the first company to gain NTT type approval for digital PBX equipment. The company sold \$1m worth of business in its first year of Japan sales, and expect to double this figure for each of the next four or five years.

Paradyne Corporation also recently won a major NTT order for its PIX II modems, and has since entered a joint venture with a Japanese software sub-

contractor.

The next big issue in the telecommunications business promises to centre on Japan's domestic satellite services. Overseas companies are willing to enter into technology transfer deals, and to share business with the big Japanese suppliers in this field, but both the Japanese companies and the government are clearly not interested in the M&A.

Japan's telecommunications market seems destined to remain a controversial trade issue for some time to come, and especially so when, as at present, and in 1980, a U.S. Presidential election campaign is looming into view.

# COUNT THE COMPANIES WITH TOTAL CATVABILITY ON ONE FINGER!

BICC has the skill and the resources to handle every single aspect of setting up your new CATV Network.

BICC will design the system for you, supply all the hardware, and then carry out the complete installation.

BICC Leaders in all types of cables including co-axial and optical fibres, and in civil engineering, who offer you a CATV package tailored precisely to your needs.

Here's how it works.

### Assessing the costs

It's your aim to market Cable TV successfully.

So we'll supply you with important information to help you do so.

In other words, we'll provide you with selected profiles of the area where you'll be operating, and complete and detailed estimates of the costs involved in establishing a network.

### Providing the hardware

At the core of your CATV network lies the hardware.

Naturally, you'll want the best.

And with BICC's extensive range, which includes the latest COMM/SCOPE cable designs, that's exactly what you'll be getting.

### The installation

With our broad, long-term experience in the field, we'll carry out the installation with minimum fuss, and maximum expertise.

### Put us in the picture

Write and tell us your current plans, and we'll give you information about how BICC can help.



### YOUR LINK WITH SUCCESS IN CABLE TV

BICC plc, CATV Unit, P.O. Box 5,  
21 Bloomsbury Street,  
London WC1B 3QN  
Tel: 01-637 1300 Telex: 93463 & 28624

### BICC-CATV Seminars in London, Manchester and Birmingham.

Write or telephone for details!

